

# Towards a Roadmap for the Migration of Legacy Software Systems to a Microservice based Architecture

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**Abstract:** The migration of legacy software systems to a microservice based architecture is not a trivial task due to challenges and difficulties as reported in the literature. The concept of microservices mainly consists in software organized as a suite of small, modular, and independently deployed services that run on their own processes and communicate through well-defined, lightweight mechanisms to serve a business goal. However, the literature is still incipient in relation to step-by-step guidelines supporting practitioners to accomplish the migration from an existing, monolithic structure to a microservice based architecture. *Goal:* Discuss lessons learned from the migration of legacy software systems to microservices-based architecture. *Method:* We conducted two studies (a pilot and a case study) aiming at characterizing the relevant steps of such guidelines. *Results:* We report the steps and challenges observed during the migration reported in this study. *Conclusion:* We identify at least three main phases that drive the migration process.

## 1 INTRODUCTION

Microservices is an architectural style based on the service-oriented computing approach (Dragoni et al., 2017). Their main goal is to efficiently build and manage complex software systems (Singleton, 2016). Among the main promises for the adoption of a microservices-based architecture, we can list the following: to yield cost reduction, quality improvement, agility, and decreased time to market. Microservices can be compared to the software equivalent of *Lego* bricks: they are proven to work, fit together appropriately, and can be an option to build up complex solutions in less time than with traditional architectural solutions (Singleton, 2016).

In the past, a representative number of legacy software systems moved to the cloud keeping the same architecture in the new infrastructure. The practical outcome of this fact is that most of these legacy software systems have been originally placed in virtual machines and deployed in the cloud, assuming the characteristics of resources and services of a traditional data center (Silva et al., 2019). This approach fails to reduce costs, improve performance and maintainability (Toffetti et al., 2017).

The issue remains, of which steps that should be

followed to migrate a monolithic legacy system to a microservices-based architecture. To the best of our knowledge, despite the relevance of this topic, it has drawn the attention of just researchers (Kalske et al., 2017) (Leymann et al., 2016) (Taibi et al., 2017). To fill this gap, we present the lessons learned of our experience in the migration of two legacy systems. The lessons learned are the result of a two-phase study to address the following Research Question (RQ): *Which steps should be performed to support the migration of legacy software systems to microservices-based architecture?* Availability of lessons learned can help practitioners from industry and academia in the migration of legacy systems to microservices. They can also contribute to encourage practitioners to embrace this challenge.

The rest of this paper is organized as follows. Section 2 discusses the main shortcomings of a monolithic legacy system and maps them to possible solutions provided by the microservice-based architecture. Next, section 3 introduces a two-phase study. Section 4 describes the first phase, which is a *pilot study* aimed at identifying key steps of the migration process as well as improvement opportunities. Section 5 reports on the second phase, which is a *case study* focused on applying a reviewed and improved version of

the steps performed in the first study. Section 6 proposes a migration roadmap based on the insights gained from the pilot and case studies. Section 7 reports lessons learned. Section 8 discusses opportunities for future research and provides concluding remarks.

## 2 MONOLITHIC VS MICROSERVICES

The adoption of single executable artefacts or *monoliths* with the corresponding modularization of their abstractions is based on the sharing of resources of a specific computer system (memory, databases, files, among others) (Dragoni et al., 2017). Considering that components of a monolithic system depend on shared resources, they are not independently executable (Dragoni et al., 2017)(Richardson, 2014a)(Richardson, 2014b). In general, monolithic systems of large size are not easily maintained and evolved due to their inherent complexity (Dragoni et al., 2017). In most cases, dealing with software bugs in these scenarios requires a strong joint effort and is thus likely to have a negative impact on team productivity (Dragoni et al., 2017). Add to this the fact that to add or update libraries are likely to produce inconsistent systems that either do not compile/run or worse, *misbehave* (Dragoni et al., 2017).

Carrying out a change on a monolithic system entails the re-building of the whole application. As the system evolves, it becomes ever more difficult to maintain it and keep track of its original architecture<sup>1</sup>. This can result in recurring downtimes, specially for large-sized projects, hindering development, testing, and maintenance activities (Dragoni et al., 2017). Monolithic systems under these conditions are prone to stop working and become unable to provide part or all of their functionality. They also suffer from scalability issues.

In order to deal with the shortcomings of this type of applications, and to handle an unbounded number of requests, developers create new instances of them and split the load among these instances. Unfortunately, this approach is not effective, since the increased traffic will be targeted only to a subset of the modules, causing difficulties for the allocation of new resources for other components (Dragoni et al., 2017).

Microservices should be small and independent enough to allow the rapid development, (un)pluggability, harmonious coexistence and independent evolution. Microservices have been referred

<sup>1</sup><https://www.thoughtworks.com/insights/blog/microservices-nutshell>

as a solution to most of the shortcomings of monolithic architecture. They use small services to remove and deploy parts of the system, enable the use of different frameworks and toolkits and to increase scalability and improve overall system resilience.

In the context of this paper, the "micro" prefix isn't really too important. Rather than being about size, it relates to keeping the various services separate. This becomes important when working with hundreds of services. A microservice architecture can make use of the flexibility and better pricing model of cloud environments (Balalaie et al., 2016).

To illustrate the advantages that stand out when using microservices, we next show a non-exhaustive list: cohesive and loosely coupled services (Wolff, 2016); independent implementation of each microservice and thus enhanced system adaptability (Millett, 2015); independence of multifunctional, autonomous and organized teams that provide commercial value in addition to improved technical characteristics (Millett, 2015); independence of domain concepts (Wolff, 2016); freedom from potential side effects (SPoF) across services; encouragement of the *DevOps* culture (Balalaie et al., 2016), which basically represents the idea of decentralizing skills concentration into multifunctional teams, emphasizing collaboration between developers and teams, ensuring reduced lead time and greater agility during software development.

## 3 A TWO-PHASE STUDY

Exploratory studies like the two-phase exploratory study reported here are intended to lay the groundwork for further empirical work (Seaman, 1999). In this case, the goal is to identify the relevant and effective steps for the migration of legacy systems to a microservices-based architecture. This section describes its design and settings.

The present study aims to address the following research question (RQ): *What would be the set of effective steps to migrate legacy systems to a microservices-based architecture?* The specific research questions (SRQ's) derived from the base RQ are as follows: *SRQ1: How to find features in a legacy application so that they can be subsequently modularized and become a candidate to a microservice-based architecture?* *SRQ2: How to migrate the best candidate features to a microservice-based architecture?*

The study protocol followed for this study is as follows. The first author of this paper carried out the tasks of the reported study, after discussing the

strategies, experiences and impressions with the other two authors. To answer the research questions (primary and secondaries), all steps registered by the first author in manuscripts were analyzed.

To select suitable subject systems for the study, it was decided that candidate applications should match the following characteristics: (1) be a legacy application, (2) have a monolithic architecture that does not have its functionalities modularized, (3) show symptoms of scattering and tangling, and (4) correspond to the symptoms described by the *Big Ball of Mud* anti-pattern (Coplien and Schmidt, 1995).

We also outlined what was expected of the study's outcomes. The evolved version was expected to be more coherent than before the migration, be more loosely coupled and its modular decomposition should more aligned to the services it provides (Newman, 2015). We also expected to observe an increase in the autonomy of developing teams within the organization, as new functionalities can be localized within specific services (Newman, 2015).

### 3.1 Key Concepts from Domain Driven Design

We used key *Domain-Driven Design* (DDD) concepts to accomplish the tasks of this study. DDD was used to translate functionalities into domain and subdomain and thereby support the migration.

A *Bounded Context* is a subsystem in the solution space with clear boundaries distinguishing each subsystem (Evans, 2004). *Bounded Context* aids in the separation of contexts to understand and address complexities based on business intentions.

In the broad sense, *Domain* comprises all relevant knowledge relating to the problem that is intended to be solved. It can refer to either the entire *Business Domain*, or just a basic or support area. In a *Domain*, we try to turn a technical concept with a model (*Domain Model*) into something understandable. The Domain Model is the organized and structured knowledge of the problem. It should represent the vocabulary and main concepts of the problem domain and identify the relationships between the various entities. It is expected to serve as a communication tool for all involved, giving rise to a very important concept in DDD, which is *Ubiquitous Language*. The model could be a diagram, code examples or even written documentation of the problem. The important thing is that the *Domain Model* must be understandable and easy to approach by all people involved in the project.

A *Context Map* is a high-level diagram showing a collection of connected contexts and the relationships between them (Evans, 2004). The goal of the *ag-*

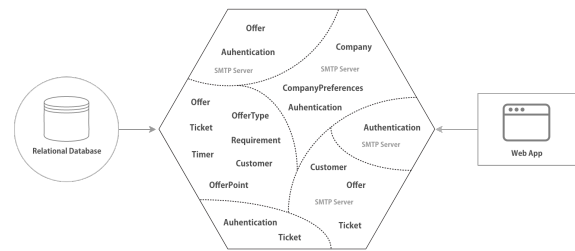


Figura 1: Entities and Associated Features Scattered and Tangled in ePromo (Silva et al., 2019).

*gregate root* is to select the object that serves as the "root" of a group of other objects, in an abstract manner of a *Facade* (Gamma, 1995) to represent the whole structure. On the other hand, the *value object* can comprise simple or composite values with a business meaning.

## 4 THE PILOT STUDY

The subject of the pilot study is ePromo, a system that comprises a typical example of a corporate/business coupon web system implemented in the PHP programming language for the management of outreach campaigns. The web server is Nginx, whose features include the creation of personalized offers and issuance of tickets made by the customer. All functionalities are implemented in a large artifact, connected to a single relational database (MySQL), whereas Memcached is used as a memory cache system, including data related to the sessions - signs of a monolithic application. Due to the sudden growth of demand for coupons, the application started to face problems in this specific component, which led to interruptions in the system operation.

The specific research question SRQ1 says: *find features to be subsequently modularized and turned into microservice candidates*. To answer it, the participant applied a manual identification of candidate features and their respective relationships, by navigating among the directories and files and identifying the purposes of each class. Figure 1 illustrates the identified entities, which in the beginning of the pilot study were: Offer, OfferPoint, Ticket, Requirement, Timer, User, Company. By analysing the features associated to these entities, we acquired an initial perception of how they are tangled and scattered in the code. In fact, the functionalities are the reference to build the *Context Map*. It is worth mentioning that it was possible to recognize the entities and the candidates for value object's and aggregate roots during elaboration of the *Context Map*, on the basis of the information retrieved from the source code. At

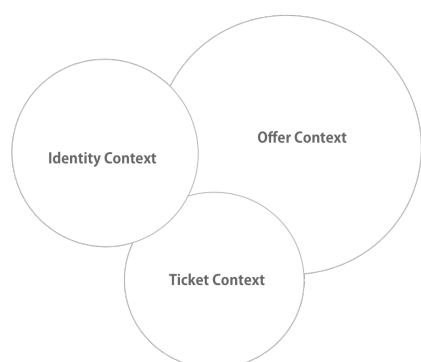


Figura 2: ePromo System *Context Map* in the Pilot Study (Silva et al., 2019).

this time, we had the opportunity to spot code tightly coupled to the web framework, right at the initial browsing stage.

The migration process was carried out one feature at a time, based on the list of features. We started with the functionality that would have lowest impact when compared to the others. This process facilitates the validation of boundaries set between features with the least risk of side effects. Considering that the business rules were scattered throughout the controllers with significant duplication, additional effort was necessary to identify the various functionalities involved. Note that this is a manifestation of tangling.

During analysis, we noticed that artifact `TicketsController` had many responsibilities and its business rules seemed scattered. It needed extensive refactoring, including extraction of clear layers for different levels of abstraction. Each layer would be represented by a folder, which entailed structural changes at that level, within the repository's source root. New directories were created for system: `Application`, `Domain` and `Infrastructure`. Folder `Application` is to be devoid of business logic and made responsible for connecting the user interface to the lower layers. In sum, the application layer will be able to communicate with the domain layer, which will act as a sort of public API for the application. It will accept requests from the outside world and return answers appropriately. Folder `Domain` is to harbour all concepts, rules and business logic of the application, such as the user entity or the user repository. These files will be stored according to the context identified in previous steps. Folder `Infrastructure` is to host the implementations concerning technical features, which provide support to the layers above, namely persistence, and communication over networks.

The *Command* pattern (Gamma, 1995) encapsulates a request as an object, thereby parametrizing cli-

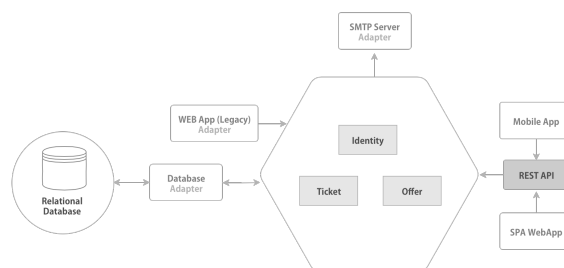


Figura 3: ePromo Modularized Version (End of the Pilot Study) (Silva et al., 2019).

ents with different requests, queue or log requests, and support undoable operations (Gamma, 1995). We applied *Command* to minimize coupling and deal with the tangled code with scattered business rules and identified in the controllers of the application. Based on `TicketController`, *Command* was used to uncouple the controller from the user interface logic. When looking at the command objects, we should be able to spot the goal of the code snippet they enclose. The controller is intended to pass just the information needed by the command - `CreatingTicket` in this case - to forward to the handler, which is to handle the acceptance of the command and complete its task.

Using *Command* brings several advantages. First, the functionality can run in any part of the application. Second, the controller will no longer have business rules, doing just what is proposed above. Third, the tests are easier to make, as a result of decoupling. The new version of the modularized system is presented in Figure 3.

#### 4.1 Lessons Learned from the Pilot Study

The experience gained in the pilot study enabled us to answer the specific research question *SRQ1*. In Section 4, we point out the identification of functionalities faced difficulties due to lots of scattered classes and duplicated business rules. This situation is typified as the *Anemic Model* anti-pattern<sup>2</sup>. Therefore, identifying business resources requires much effort than otherwise would be the case.

During identification and mapping of business contexts, we noticed that despite the sudden growth of demand for coupons, the number of features candidates for microservices is not necessarily indicative of the use of a microservice architecture. There is not a positive trade-off between the advantages of microservices and the corresponding costs and effort required to manage it (Singleton, 2016).

<sup>2</sup><https://martinfowler.com/bliki/AnemicDomainModel.html>

Although microservice approaches offer substantial benefits, the corresponding architecture requires extra machinery, which may also impose substantial costs (Singleton, 2016). This also gives rise to greater complexity, which is incompatible with the relative simple scenario now perceived through the map of contexts. Therefore, a decision to carry out a migration should consider the extra effort required to work with issues such as automated deployment, monitoring, failure, eventual consistency, and other factors introduced by a microservice architecture. In the case of ePromo, we decided not to opt for the migration, keeping it in its new modularized version, for the above reasons.

The preliminary list of lessons learned reached at this point comprises two main parts: *part 1* is related to the restructuring of the legacy system to a modularized version and *part 2* is related to the migration of the modularized version, to microservices. *Part 1* of the lessons learned are related to the (1a) identification of candidate functionalities that can be modularized in legacy applications; (1b) analysis of relationships and organizational dependencies in the legacy system; (1c) identification of each domain and sub-domain. *Part 2* of the lessons learned relates to the (2a) selection of the candidates according to their importance to the domain and the application itself; (2b) conversion of the candidate functionalities to microservices.

## 5 THE CASE STUDY

In this case study, we aim at analyzing an effective manner to look for candidate features to be modularized in legacy software systems to be later migrated into microservices. The subject system is eShop, an online store in which users can browse a product catalog.

Figure 4 illustrates a typical scenario of eShop. The system provides functionalities such as user authentication, catalogue of products, special offers, and payments. The features of the monolithic application are implemented in the PHP programming language in a single "big module", connected to a (MySQL) relational database. The system runs as a single artifact on a Nginx web server. The size of the source code increased dramatically over the years, as stakeholders asks for ever more changes and new functionalities. To deal with such requests, developers struggled to deliver new releases, which demanded ever more effort.

Part I of the process consists of migrating the legacy system to a modularized version. To carry it out,

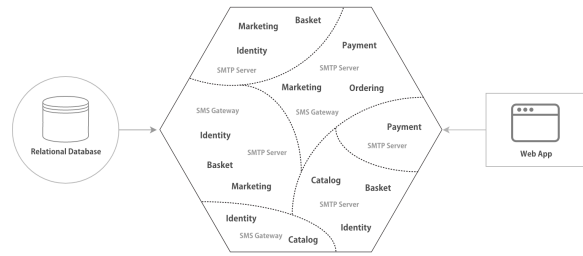


Figura 4: A Traditional Monolithic Legacy Software System (Case Study) (Silva et al., 2019).

we first "manually" identified the candidate functionalities by navigating among the directories and files to find out the goal of each artifact likewise the pilot study. Figure 4 shows the entities Identity, Basket, Marketing, Catalog, Ordering and Payment related to the identified functionalities. This is the outcome of the first step aimed at identifying the main functionalities and responsibilities in view of a tentative establishment of boundaries between them. Next, we planned to break down the main module into units. The key to this task was the use of *Bounded Contexts* and their respective relationships, as represented in Figure 5. We applied in each *Bounded Context* the following DDD key concepts: *aggregate root*, *value objects* and *domain services*. These concepts support the challenge to deal with manage domain complexity and ensures clarity of behavior within the domain model.

After the acknowledgement of contexts, we ordered them by level of complexity, starting with the low level ones to validate the context mapping. Moreover, we positioned the contexts into well-defined layers, expressing the domain model and business logic, eliminating dependencies on infrastructure, user interfaces and application logic, which often get mixed with it. We managed to set all the code related to domain model in one layer, isolating it from the user interface, application and infrastructure parts (Evans, 2004). In some situations, we can apply the *Strangler* pattern (Taibi et al., 2017) to deal with the complexity of the module to be refactored. Considering that features are moved to new modules or a new system, the legacy system will be totally "strangled" to the point where it will no longer be useful.

A folder should be created for each of the *Bounded Contexts* and within each folder, three new folders should be added, one for each layer: Domain, Application, Infrastructure. They contain the source code necessary for this *Bounded Context* to work. It is crucial to consider the domain models and their invariants and to recognize entities, value objects and also aggregate roots. We should maintain the source code in these folders as described

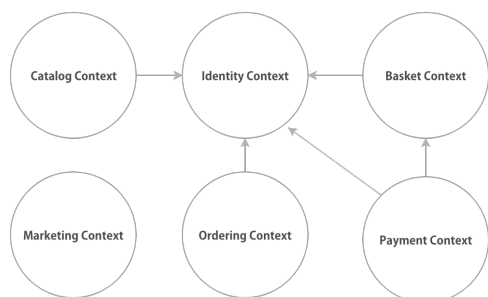


Figura 5: A *Context Map* for the Monolithic Legacy Software System (Case Study) (Silva et al., 2019).

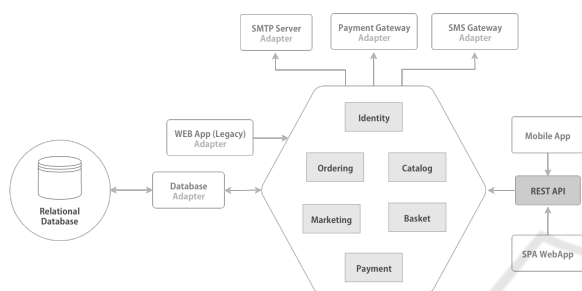


Figura 6: An Evolved Monolithic Legacy System (Case Study) (Silva et al., 2019).

in the sequence. Folder *Application* contains all application services, command and command handlers. Folder *Domain* contains the classes with existing tactical patterns in the DDD, such as: Entities, Value Objects, Domain Events, Repositories, Factories. Folder *Infrastructure* provides technical capabilities to other parts of the application, isolating all domain logic from the details of the infrastructure layer. The latter contains, in more detail, the code for sending emails, post messages, store information in the database, process HTTP requests, make requests to other servers. Any structure and library related to "the outside world", such as network and file systems, should be used or called by the infrastructure layer.

Part II of the process consists of migrating the modularized version to a microservices-based version. At this point, the focus is on the analysis of the previously developed *Context Map* and the assessment of the feasibility of decomposing each identified context into microservice candidates. In this case, during the analysis of the *Context Map*, it is required to understand and identify the organizational relationships and dependencies. This is analogous to domain modeling, which can start relatively superficially and gradually increase levels of detail.

At this point, we wanted to decompose an application into smaller parts. The most common way to do this is based on layered segmentation based on

user interface, business logic and database responsibilities. However, this is prone to give rise to coupling between modules, causing the replication of business logic in the application layers (Dragoni et al., 2017) - *coupling* defines the degree of dependency between components or modules of an application. The microservice proposal to circumvent this problem entails segmenting the system into smaller parts with fewer responsibilities. In addition, it also considers domain, focus and application contexts, yielding a set of autonomous services, with reduced coupling.

To provide answers to the specific research question *SRQ2*, the *Bounded Contexts* from DDD are used to organize and identify microservices (Nadareishvili et al., 2016). Many proponents of the microservice architecture use Eric Evans’s DDD approach, as it offers a set of concepts and techniques that support the modularization in software systems. Among these tools, *Bounded Context* is used to identify and organize the microservices. Evans made the case for *Bounded Contexts* as facilitating the creation of smaller, more coherent and more cohesive components (models), which should not be shared across contexts. In the *Context Map* shown in Figure 5, the arrow is used to facilitate identification of upstream/downstream relationships between contexts. When a limited context has influence over another (due to factors of a less technical nature), provision of some service or information this relationship is considered upstream. However, the limited contexts that consume it comprise a downstream relationship (Evans, 2004).

An effective way of defining microservice boundaries entails correctly identifying the *Bounded Contexts*, using DDD and breaking a large system across them. Newman points out that *Bounded Contexts* represent autonomous business domains (i.e., distinct business capabilities) and therefore are the appropriate starting point for identifying boundaries for microservices. Using DDD and *Bounded Contexts* lowers the chances of two microservices needing to share a model and corresponding data space, risking a tight coupling.

Avoiding data sharing facilitates treating each microservice as an independent deployment unit. Independent deployment increases speed while still maintaining security within the overall system. DDD and *Bounded Contexts* seems to make a good process for designing components (Newman, 2015). Note however, that it is still possible to use DDD and still end up with quite large components, which go against the principles of the microservice architecture. In sum, *smaller is better*.

The number of responsibilities is an important service feature. This is reinforced by the *Single Respon-*

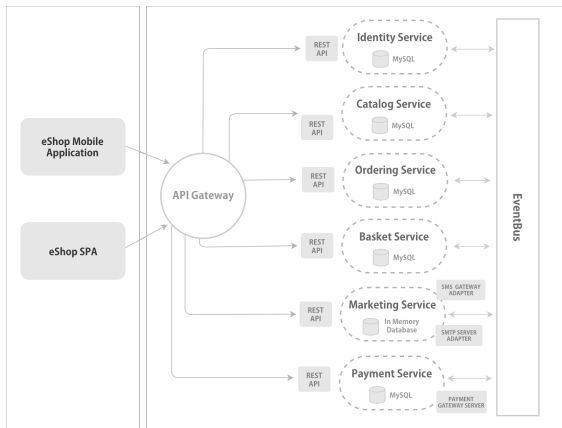


Figura 7: A New Based Microservices Software System (Case Study) (Silva et al., 2019).

*sibility Principle* (SRP) (Martin, 2002). Each service must have a well-defined boundary between the modules, which should be independently created and published, through an automated deployment process. A team can work on one or several *Bounded Contexts*, with each serving as a foundation for one or several microservices. Changes and new features are supposed to related to just one *Bounded Context* and thus just one team (Wolff, 2016).

The strategy is to move resources vertically by decoupling the primary feature along its data and redirect all front-end applications to the new APIs. Keeping all data on a single basis is contrary to the decentralized data management feature of microservices. Having multiple applications using the data from a centralized database is the primary step to decouple the data along with the service.

During the migration of the eShop database, we decided to execute it in incremental steps due to its inherent complexity. Migrating data from a legacy software system requires careful planning, depending on each case. In the case of the aforementioned database, we identified the tables corresponding to each service and created a new database schema (MySQL) for each of the corresponding services. We then migrated one service at a time. The database did not seem to be particularly large and this approach was applied without side effects. However, this may not be the best approach, depending on the size of the database to be migrated. Each specific scenario must be analyzed addressing their own specificities and complexities scenarios. To perform the migration, we adopted the *Doctrine Migrations*<sup>3</sup> tool. Figure 7 conveys the architecture of the new microservices based architecture system.

<sup>3</sup><https://www.doctrine-project.org/projects/migrations.html>

## 6 PROPOSED MIGRATION ROADMAP

The purpose of the roadmap is to migrate a system with monolithic legacy architecture to a microservice architecture. A level of discipline and some skills are necessary in the operational part, as described in the next sections.

Traditional monolithic legacy software systems usually show signs of deficient modularity, resulting in significant levels of tangling and scattering. Most of the time, a complete system rewrite from scratch is infeasible. It is therefore recommended to migrate the legacy system gradually, replacing specific parts of it with new modules. This type of approach is already discussed in the *Strangler* pattern (Taibi et al., 2017).

Upon completing the migrating process, the older version of the legacy system is discarded. Therefore, it is important to note that this approach helps minimize risk during migration and distributes development effort over time.

### 6.1 Roadmap Premises

A first assumption or requirement to use the proposed roadmap, is that the target system has a monolithic architecture. At least three layers should be identified on it: presentation layer, business layer and data layer. It is also important that the developer or development team have a minimum knowledge of the system's business rules, which will be critical during execution of phases 1 and 2, which focus on the extraction of knowledge from the domain and on establishing limits consistent with the system's business rules.

**Fast Deployment.** How the microservice architecture promotes the creation of independent services; it is necessary to automate the deployment of these services to save time for developing teams in different environments, e.g., development, testing and production environments.

**Provisioning Environments.** Given the need to automate the deployment process, we also feel the need of a fast provisioning environment, which fits nicely with *Cloud Computing*.

The structure of the roadmap is as follows. Phase 1 analyzes and identifies of key functionalities and their respective responsibilities. Phase 2 details the pre-existing characteristics of the monolithic system, using some of the key concepts of Domain-Drive Design (DDD), such as: *Delimited Context*, *Context Map*, *Domains*, *Subdomains*, *Aggregator*, *Value Objects*, and *Services Domain*. These concepts help to build artifacts that support migration decisions to be made, including granularity and cohesion of services

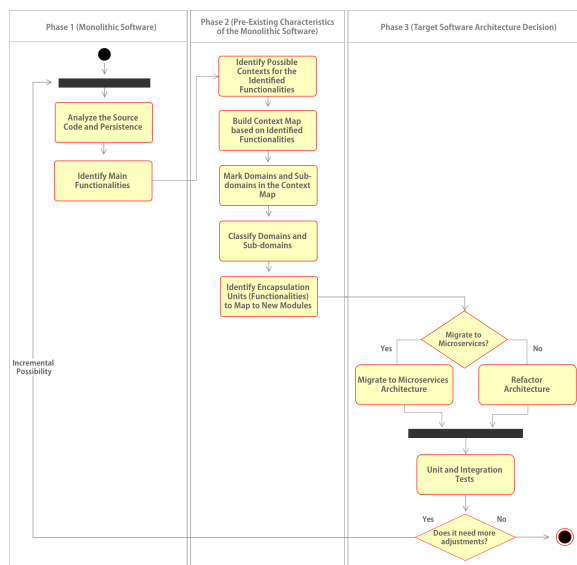


Figura 8: Roadmap Premises Workflow.

to be implemented. Phase 3 promotes the migration to a microservice architecture of the *Bounded Contexts* identified and mapped in the previous phase.

## 6.2 Phase 1: Monolithic Software

**Step 1: Analyze Source Code and Database**

**Input Data:** Source Code and Database

**Output Data:** Source Code and Database

**Description of Step 1:** The first phase is initiated by the process of identifying the artifacts in the system. This step analyzes the source code and the database legacy system. To perform this analysis it is necessary to navigate between the files and directories of the system, to obtain a clearer view of the domain under analysis.

**Step 2: Identify Main Functionalities**

**Input Data:** Source Code and Database

**Output Data:** List of Identified Functionalities

**Description of Step 2:** This step identifies the purposes, responsibilities and main functionalities of the artifacts. It is important to emphasize that this is an iterative and incremental process. At this first stage, it is essential to document it, even if it means simply using a list to record what was identified while browsing the system artifacts. The next step is to establish a temporary boundary between the various features, where the goal is to ensure more clarity and understanding of the system's business rules.

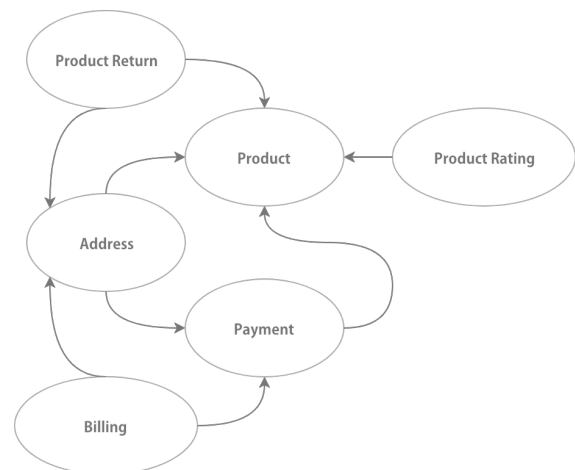


Figura 9: Simple Draft Diagram with Subdomains Identified.

## 6.3 Phase 2: Pre-existing Characteristics of Monolithic Software

**Step 3: Identify Domains and Subdomains of Mapped Functionalities**

**Input Data:** List of Identified Functionalities

**Output Data:** Diagram with Identified Subdomains

**Description of Step 3:** In this step, the goal is to distill the domain to provide an ever deeper knowledge. Therefore, it is important to create a domain model, which is a high-level artifact that reveals and organizes domain knowledge data with the intent of providing clear language for developers and domain experts. This effort can be collaborative, involving the development team and domain specialists and stakeholders. It is important for this task to comprise the outlining of a simple diagram, without formalities, as its goal is to be clear and increase knowledge of the business domain functions.

Often, the source code is coupled to the Web application structure. Therefore the task of identifying the functionalities needs to be reviewed a few times, so that boundaries of domains and subdomains receive a proper validation.

The diagram of the domain model from Figure 9 includes real-world objects such as: *Product Return*, *Product*, *Address*, *Payment* among others. These objects can have different behaviors, so some functionalities of the product and payment may vary. For instance, upon payment of a product the only important information for the operation to be performed is identification of the product. Therefore, it may be more interesting to create distinct models





Figura 10: Example of a Split Domain into Four Bounded Contexts.

that represent the same object in the real world. This way, each model can meet the specific needs of its context.

#### Step 4: Identify Bounded Contexts

**Input Data:** Diagram with Identified Subdomains

**Output Data:** Identified Bounded Contexts

**Description of Step 4:** As illustrated in Figure 10 with the concept of *Bounded Context*, it is possible to set limits to a specific domain according to business intentions (*Marketing, Sales, Purchase and Stock*).

As domains and subdomains are identified and filled in the diagram, it is important to classify the essential functionalities from business and their existing relationships. At this stage, no concern should relate to implementation details. The focus is still on the domain knowledge.

#### Step 5: Build a Context Map

**Input Data:** Identified Bounded Contexts

**Output Data:** Context Map

**Description of Step 5:** Once the *Bounded Contexts Mapping* is done, the next step is to build a *Context Map*. The goals of this map is to make explicit the understanding of contexts and relationships between them. As well as the mapping of the *Bounded Contexts*, the *Context Map* also needs to have a continuous process of improvement, so that the information of the *Bounded Contexts* and consequently the *Context Map* is improved.

In this stage of the migration it is possible to identify, based on the tactical modeling of DDD, possible candidates for entities, objects of value, services, among others.

The main focus of the first and second phases is the extraction of knowledge from the domain, identifying the main functionalities and responsibilities in view of establishing coherent and validated limits ba-

sed on the system's business rules.

## 6.4 Phase 3: Target Software Architecture

The focus of this phase is on the decision and implementation of the architecture. The first step of this phase is to decide whether the system architecture will be migrated to a microservice architecture. This is a decision that is up to the development team, who from the defined *Context Map*, can assess the complexity of the system, and whether there really is a need to migrate to a microservice-based architecture.

As described in the pilot study, it was noticed during *Context Map* analysis that the system had only three contexts: *Identity Context, OfferContext* and *TicketContext*. Because it is a simple system with a reduced number of contexts, it was decided to maintain the monolithic architecture, in view of the progress achieved in the modularization through the application of DDD concepts. One of the reasons for choosing not to migrate to a microservice architecture was to avoid increasing the system's complexity, which would be a consequence of implementing to this architecture. Therefore, the number of contexts is a factor to be taken into account during this decision making. However, we do not go as far as to set a threshold value for a minimum number of contexts.

#### Step 6: Migrate for Microservices Architecture

**Input Data:** System with Evolved Monolithic Architecture

**Output Data:** System with Microservices Architecture

**Description:** deciding to migrate to a microservice architecture entails initiating a series of actions. First, note that in a scenario of a large application in a complex domain, it is very common to observe many contexts. Deciding on which context to start carrying out the migration is not a trivial task. An effective strategy is to select contexts that have no or few relationships. The number of bugs associated with a particular context may also be a factor.

For each *Bounded Context* a directory must be created, within each of the directories, three new directories must be added, one for each layer: Domain, Application, Infrastructure. They must contain the necessary source code for the *Bounded Context* to work. It is essential to consider the domain models and their invariants and recognize *Entities, Value Object's* and also *Aggregates*. The source code must be maintained in these directories as described in the sequence. The Application directory should contain all application services and command handlers.

The Domain directory contains classes with existing tactical patterns in DDD as: Entity, Value Object, Domain Event, Repository and Factory. The Infrastructure directory should provide the technical resources for other parts of the application, isolating all domain logic from the details of the infrastructure layer.

The infrastructure layer should contain in detail the code for sending emails, sending messages, storing information in the database, processing HTTP requests, and make requests to other servers. Any structure and library related to the external world, such as network and file systems, must be used or called at the infrastructure layer.

The directory structure of a *Bounded Context* should be organized as follows:

```
+--src
|   +-- LegacySystem
|   +-- Context
|   +-- Application
|   +-- Domain
|   +-- Infrastructure
+-- tests
```

In the scenario where the migration of architecture to microservices must take place, the *Bounded Contexts* will play a key role in identifying and organizing the microservices.

It is essential that each service has its own structure allowing separate maintenance external repositories. This facilitates the development and implementation of adjustments that can be made separately, avoiding possible side effects (SPOF) other services. It is prudent to organize the contexts in well-defined layers, because this way allows us to express the domain model and business logic, eliminating dependencies on infrastructure, user interface and application logic, concepts that often are mixed. Everything that is related to the domain model must be concentrated on a layer, isolating it from the top layers, such as the user interface layer, application layer, and infrastructure (Evans, 2004).

#### Step 7: Run Unit and Integration Tests

**Input Data:** Migrated Bounded Context

**Output Data:** Migrated Bounded Context with Executed Tests

**Description:** As the *Bounded Contexts* are being migrated, it is recommended that automated testing be performed, initially unit testing. The intent is ensure that the implemented parts are working as expected.

These three phases make up the core minimum set to perform a migration. There is the possibility of including new steps in one or more of the three phases,

depending on the specific characteristics of the software system in question.

## 7 LESSONS LEARNED

As a result of the experience of the two-phase study previously reported, we highlight four key challenges faced during the migration. The first challenge is the identification of functionalities. It is not a trivial task, especially when considering large modules with scattered and tangled functionalities. The literature has already discussed this relevant issue in the migration process (Ossher and Tarr, 2002). The second challenge comes from the need to define optimal boundaries among candidate features for microservices. The third challenge comes from the need to decide which will be features should be converted to microservices. The fourth challenge is related to the need to carefully analyze these potential candidate microservices with respect to their respective granularity and respective cohesion.

Previous published work already addressed the *decomposition problem* for identifying modules, packages, components, and "traditional" services, mainly by means of clustering techniques upon design artifacts or source code. However, boundaries between modules defined using these approaches were flexible enough to allow the software to evolve into instances of *Big Ball of Mud* (Coplien and Schmidt, 1995). Although the discussion in the literature regarding the value of cohesive services and the power of *Bounded Contexts*, it seems to a void in the guidance on how to identify these in practice (McLarty, ). The main issue is that those people trying to determine service boundaries are technologists looking for a technological solution. On the other hand, defining cohesive, capability-aligned service boundaries instead requires domain expertise. To overcome this difficulty, a modelling exercise should be carried out independently of the specific technology used (Silva et al., 2019).

We managed to derive multiple autonomous microservices, each with its own database, by applying the strategies reported above. For communication between the microservices, we used HTTP communication mechanisms as API *Restful* and also asynchronous communication with an *EventBus* implementation, running *RabbitMQ*<sup>4</sup>. As shown in figure 7, each of the microservices now work with an independent relational database, except the *Marketing* service because it is an auxiliary service. For this one, we chose to use an in-memory database (Silva et al., 2019).

<sup>4</sup><https://www.rabbitmq.com>

## 8 CONCLUSIONS

It should be noted that migrating a legacy application rarely can be performed without significant effort. It is often entails hard and complex work. To the best of our knowledge, there are frameworks that can be used to support practitioners during the development (forward engineering) of microservice-based systems, such as *Spring Cloud*<sup>5</sup> and *Hystrix*<sup>6</sup>, just to name a few. However, none of them provides full support to the three migration phases. To contribute to filling this gap, this paper presents the lessons learned to support this kind of migration. We believe that the availability these lessons learned can support and encourage practitioners from the industry and academia to perform them.

The lessons learned were based on our experience on the two-phase study reported in this paper. We also plan to conduct a survey with practitioners from the industry. Among other things, we wish to collect opinions their perceptions regarding the challenges that are faced during this type of migration, learn about the requirements and characteristics for suitable processes.

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<sup>5</sup><http://projects.spring.io/spring-cloud/>

<sup>6</sup><https://github.com/Netflix/Hystrix>