

A TOOL INTEGRATION WORKBENCH FOR ENTERPRISE ARCHITECTURE

Integrating heterogeneous models and tools

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Keywords: Enterprise architecture, Tool integration, Model-based integration, View, Viewpoint, Model

Abstract: Enterprise architecture incorporates the specification of relations between different domains, each speaking its own languages and using its own tools. As a consequence, the enterprise architecture asks for the integration of existing modelling tools. This integration has both technical and conceptual aspects. On a technical level, models in different formats managed by dedicated tools need to be related. On a conceptual level, models are expressed in different modelling languages or conceptual schemas, making the integration of these models complex. In this paper we present the design of a workbench for enterprise architecture that serves as a tool integration environment and a modelling tool at the same time: it supports both technical integration of existing modelling tools and conceptual integration of modelling schemas. The workbench is a viewpoint-driven environment that provides the means to bring together and elaborate upon existing heterogeneous content, as well as to break down existing content into more specific content managed by dedicated tools. This viewpoint-driven environment serves as a starting point for report generation for stakeholders more remote to the architecture design process. Moreover, re-use of architectural assets is supported in straightforward manner by a transparent disclosure of existing design artefacts in one integrated environment.

1 INTRODUCTION

Enterprise architecture (EA) is a coherent whole of principles, methods and models that are used in the design and realisation of the enterprise's organisational structure, business processes, information systems, and infrastructure (Bernus et al., 2003). However, these domains are not approached in an integrated way, which makes it difficult to judge the effects of proposed changes. Every domain speaks its own language, draws its own models, and uses its own techniques and tools. Communication and decision making across domains is seriously impaired.

One of the goals of the ArchiMate project is to provide the enterprise architect with instruments that support and improve the architecture design process. Although some commercially available tools provide the comprehensive functionality needed to develop and maintain enterprise architecture (Handler, 2003), in general tools provide partial support, do not integrate with other tools and can be insufficiently

configured for the enterprise's context (Iacob et al., 2002).

Moreover, most organisations are already using a number of modelling tools and maintain a significant number of architecture descriptions and models, which they cannot simply convert to a new language. This is the motivation for developing an integration environment that allows to keep using these tools while adding an environment in which existing models can be loaded and integrated, and missing elements at higher abstraction levels can be transparently added.

This paper presents the design of the ArchiMate workbench for enterprise architecture: a workbench that serves as a tool integration environment and a modelling tool at the same time: it supports both *technical integration* of existing modelling tools and *conceptual integration* of modelling languages or conceptual schemas.

Technical integration of tools can be characterised by the following aspects (Scheffstroem and van den Broek, 1993):

- *Data integration* addresses the issue of sharing data between tools and the storage of diagrams, models, views and viewpoints.
- *Control integration* addresses the issue of communication and coordination between tools (and the integration framework, if existent).
- *Presentation integration* concerns the user interaction with the integrated set of tools. Some frameworks completely wrap the existing interfaces whereas others keep original interfaces intact and offer integration through a repository (model integration).

In most cases, the integration environment encapsulates individual tools with so-called wrappers that expose data, control and presentation in a predefined way.

Conceptual integration can be obtained in two ways (Creasy and Ellis, 1993). One possibility is to define a direct mapping between each pair of modelling languages to facilitate direct relations between models expressed in arbitrary languages. The other possibility is to use a core conceptual language as an intermediary language, which would require only $O(n)$ mappings instead of the $O(n^2)$ mappings required with direct mappings. In ArchiMate, the latter approach is adopted, which has resulted in a conceptual language for EA descriptions (Jonkers et al., 2003).

Views and viewpoints are essential elements of architecture descriptions. Following (IEEE, 2000), viewpoints are templates for view creation that define the stakeholder addressed, his concerns and information he needs for understanding the enterprise from his perspective and for taking responsibility for his decisions. Tools for enterprise architecture must be able to support viewpoint definition and view creation from viewpoints. According to (Kramer and Finkelstein, 1991), viewpoints can be seen as configurations of the tool integration framework for a specific stakeholder. This line of thinking is the basis for the use of viewpoint in the ArchiMate workbench.

This paper zooms in on the static structure of the ArchiMate workbench in Section 2. Then the workbench dynamics are illustrated in Section 3. Related work is discussed in Section 4 and the paper

concludes with an evaluation of the workbench and an outlook on its future in Section 5.

2 WORKBENCH ARCHITECTURE

This section presents the software architecture for the ArchiMate workbench. First, a number of design principles is identified that guided the design, then we show the workbench architecture.

The most essential design principle behind the ArchiMate workbench is that *the workbench integrates existing modelling schemas*. The workbench does not integrate existing modelling languages one-to-one, but brings them to the abstraction level of enterprise architecture, by translating them to one general modelling language as advocated by Creasy and Ellis (1993).

A second important design principle is that *the workbench is viewpoint-driven*. The workbench serves as an instrument to construct views on existing or future models, and a modelling tool at the same time. Starting point of each workbench session is a *viewpoint definition* that specifies how to visualise and model a view. Furthermore, *the workbench is transparent and extensible*. The workbench can open architectural constructs in their native modelling tools. In addition, new modelling languages and associated modelling tools can easily be integrated with the workbench.

The following subsections zoom in on model integration, viewpoint definition, transparency and extensibility, the workbench architecture, and finally exchange formats.

2.1 Model integration

To integrate existing models expressed in heterogeneous modelling languages, the ArchiMate modelling language (Jonkers et al., 2003) is used. The ArchiMate modelling language is not ‘just another modelling language’, but should rather be seen as an integration of existing, more specific modelling languages and their conceptual schemas.

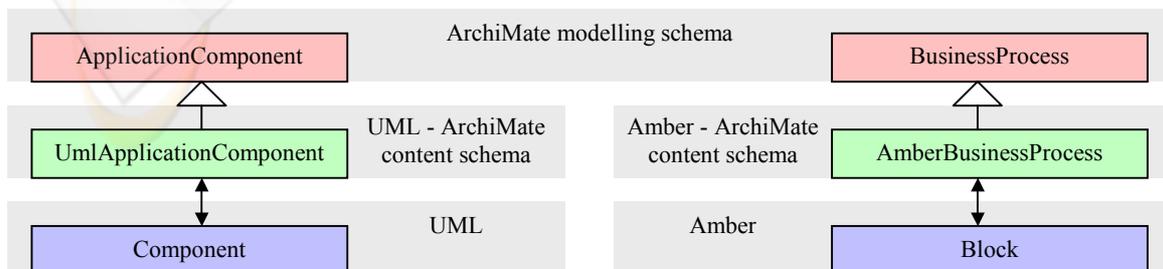


Figure 1: Specialised ArchiMate constructs for UML and Amber (Eertink et al., 1999)

To fully integrate a specific modelling language with the workbench, both a bottom-up and a top-down transformation are required between that language and the ArchiMate language. Due to the potentially different abstraction levels between a specific language and the ArchiMate language, a bottom-up transformation is likely to lose details and a top-down transformation is likely to be incomplete. In extreme cases a top-down transformation may only produce a template.

To reduce the abstraction mismatch, ArchiMate constructs may be specialised by means of 'isa'-relations. The workbench may still treat these constructs as native ArchiMate constructs, while at the same time the transformations to and from these constructs can be made more exact. For example, the ArchiMate construct *application component* may be specialised to *UML application component* in order to better match the UML construct *component* (Figure 1).

2.2 Viewpoint definition

According to IEEE (2000), a viewpoint is a pattern or template from which to construct individual views. A viewpoint establishes the purposes and audience for a view and the techniques or methods employed in constructing a view.

The ArchiMate workbench adopts an operational interpretation of IEEE's viewpoints: A viewpoint consists of different types of rules, governing the selection and presentation of view content, and controlling the interaction with, and interpreting changes to, the view presentation. Furthermore, a view might itself be based on another view, leading to a chain of views instead of a single step from a model to a view. Ultimately the distinction between model and view is rather arbitrary.

As the workbench aims to support the architecture design process, it will focus on so-called *design viewpoints* that are dedicated to the design process. Such viewpoints consist of straightforward selection, presentation, interaction and interpretation rules: In the context of the workbench, a design viewpoint simply defines which modelling

constructs are allowed, with which symbols these constructs are presented and which connections these constructs are allowed to have. Nevertheless the workbench may well serve as a starting point for more complex viewpoints that are based on more complex rules and designed to consult models rather than to manipulate models.

2.3 Transparency and extensibility

To allow easy integration of new modelling tools, the workbench will adopt a *tool adapter pattern*, i.e. an adapter pattern (Gamma et al., 1995) with the motivation that modelling tools should be made to integrate by means of 'plug and play'.

The workbench prescribes the tool adapter interfaces. The workbench trusts each adapter to be capable of bottom-up and top-down transformations, between the adapter's associated modelling language and the ArchiMate modelling language.

To obtain transparency, the workbench uses the tool-specific adapter associated with a modelling construct to open that modelling construct in its associated modelling tool.

The ArchiMate workbench also contains a tool adapter to connect to itself. This may seem trivial, but is still very useful: Though transformations may resolve into identity operations, such an adapter will allow ArchiMate models to be built on top of each other, realising a chain of views as mentioned in the previous subsection.

2.4 Architecture

The workbench architecture consists of three tiers: a *workbench tier*, an *integration tier* and a *tool tier* (Figure 2). The main component in the workbench tier is the *ArchiMate workbench*: The workbench allows the manipulation of *ArchiMate models*. Each ArchiMate model conforms to an *ArchiMate viewpoint* that defines which modelling constructs are allowed, with which symbols these constructs are presented and which connections these constructs are allowed to have.

In the tool tier a *modelling tool* may be used to

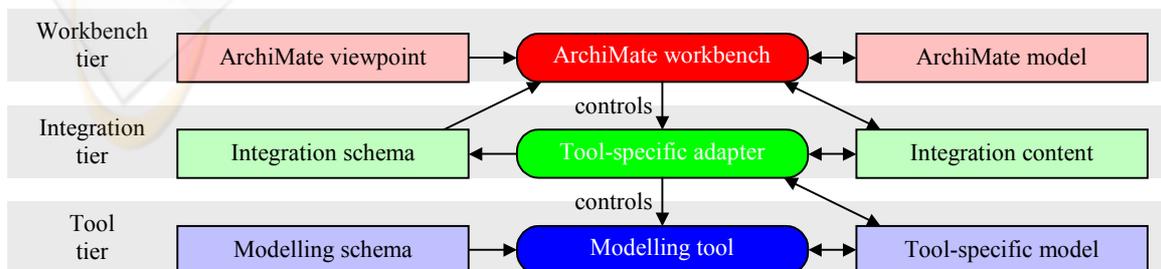


Figure 2: The 3-tier workbench architecture

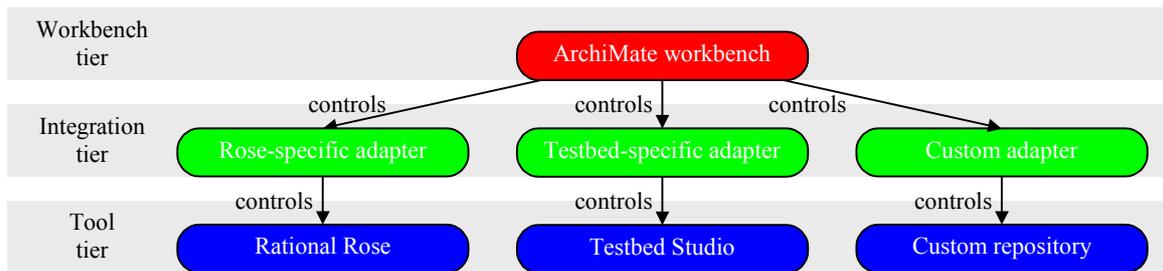


Figure 3: A specific set of modelling tools integrated into the ArchiMate workbench

design *tool-specific models* according to a specific *modelling language*.

To allow ArchiMate models to elaborate upon or break down into tool-specific models, the integration tier glues modelling tools into the ArchiMate workbench. The glue used is a tool adapter specific to each modelling tool: a *tool-specific adapter*. This adapter can perform transformations between tool-specific models and *integration content*. Along with integration content, a tool-specific adapter provides the workbench with an *integration schema* describing the underlying modelling language in terms of possibly specialised ArchiMate constructs.

The ArchiMate workbench controls the tool-specific adapter: The workbench dictates when to transform what models or what content and tells when to open a model in its native modelling tool.

In practice, the workbench architecture typically integrates a specific set of modelling tools, for example, Rational Rose, Testbed Studio and a custom repository (Figure 3).

2.5 Exchange formats

ArchiMate models and integration content are stored and exchanged using standard XML-based (W3C, 2000) formats. These formats not only prescribe the

way content should be formatted, but also provide a meta-language to express meta-information about the content, which helps to interpret that content. When a tool-specific adapter provides integration content in XML, it uses this meta-language to express the integration schema, i.e. what modelling constructs that content uses. For example, a Rose-specific adapter (Figure 3) would use the meta-language to specify a schema with a UML-specific version of the ArchiMate concept *Application Component*.

Examples of XML-based exchange formats that come with meta-languages are XML itself, XMI (OMG, 2003a) and OIFML (ODMG, 2000). Corresponding meta-languages are XML Schema (W3C, 2001), XML Schema and ODL (ODMG, 2000) respectively. At this point we opt for XMI, because it is alive and has already been widely adopted for the exchange of models.

3 WORKBENCH AT WORK

Before the requirements of the workbench dynamics are illustrated with some scenarios, a short introduction into the workbench GUI is presented. The workbench GUI divides the application window

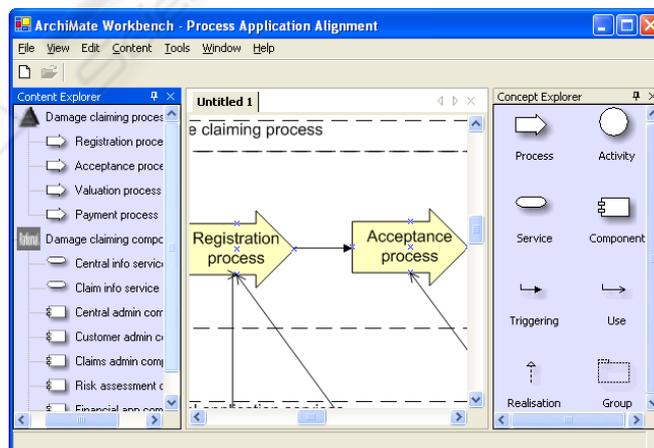


Figure 4: Workbench user interface

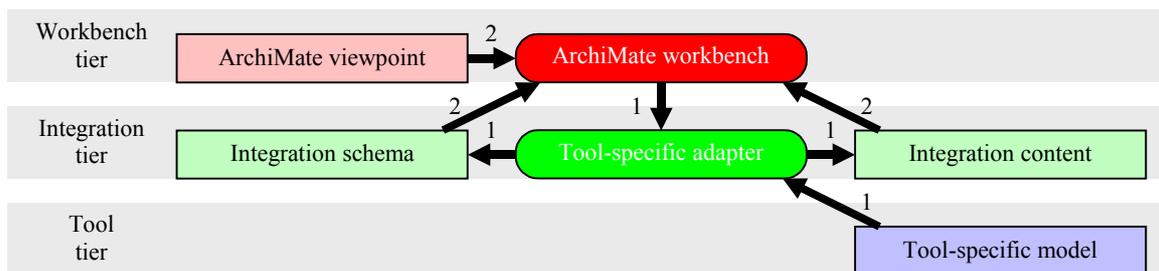


Figure 5: Bottom-up design

in 3 frames (Figure 4): A *content explorer*, a *canvas* for modelling and a *concept explorer*.

The concept explorer shows the ArchiMate modelling constructs, or actually their symbols, specified by a certain viewpoint, e.g. a viewpoint focusing the relation between software components and business processes.

The content explorer shows hierarchical representations of the tool-specific models upon which the currently open ArchiMate model is based. These tool-specific models have been translated into (possibly specialised) ArchiMate constructs. Only constructs relevant to the viewpoint are shown in the content explorer. Examples of ArchiMate constructs relevant to the relation between business processes and software components are: *business process*, *application service*, *application interface*, *application component*, *use* and *realisation*.

The canvas shows the currently opened ArchiMate model. Objects may be added to the model in 2 ways: 1. Objects from the content explorer may be dragged and dropped onto the canvas. These objects are in fact references to objects in the underlying tool-specific models. 2. Constructs from the concept explorer may be dragged and dropped onto the canvas. This way, newly created instances of those constructs are added to the model.

The GUI serves as a starting point for 4 scenarios, each focusing different aspects of the workbench at work:

- **Getting started** – Start an ArchiMate model from an ArchiMate viewpoint.
- **Bottom-up design** – Embed content from a tool-specific model in an ArchiMate model.
- **Tool start-up** – Open an object associated with a tool-specific model in its native modelling tool.
- **Top-down design** – Specialise an object in a newly created tool-specific model.

3.1 Getting started

According to the IEEE 1471 conceptual model, viewpoints are used to cover concerns that stakeholders have. Therefore, the workbench

provides the user with a wizard to determine what type of stakeholder the user is and what concerns the user has. The wizard uses this information to lead the user to a set of possible viewpoints in which he or she might be interested. Choosing a viewpoint opens a new ArchiMate model having an empty content explorer, an empty canvas and a concept explorer containing symbols representing the constructs specified by the viewpoint. The user may now drag and drop constructs from the content explorer onto the canvas. Subsequently, the user may relate objects wherever the viewpoint allows relations.

3.2 Bottom-up design

ArchiMate models may elaborate upon and integrate existing tool-specific models allowing models to be designed in a bottom-up fashion. To embed existing content into an ArchiMate model, the user selects a model for which a tool-specific adapter has been registered with the workbench. Choosing a model creates a tree-representation of that model in the content explorer. To achieve this, the workbench performs the following steps (Figure 5):

The workbench uses the adapter to translate the tool-specific model into integration content. Along with the integration content, the adapter provides the workbench with an integration schema.

The workbench uses the integration schema to retrieve constructs from the content. Subsequently, the workbench uses the ArchiMate viewpoint that was used to create the ArchiMate model, to select only those constructs that are part of the viewpoint and to find symbols for them.

The user may now drag and drop objects from the content explorer onto the canvas.

3.3 Tool start-up

Once the user has used objects from the content explorer, or more precisely, has created references to objects in the underlying tool-specific models, the user may open the referred objects in their native modelling tool: The workbench allows the user to

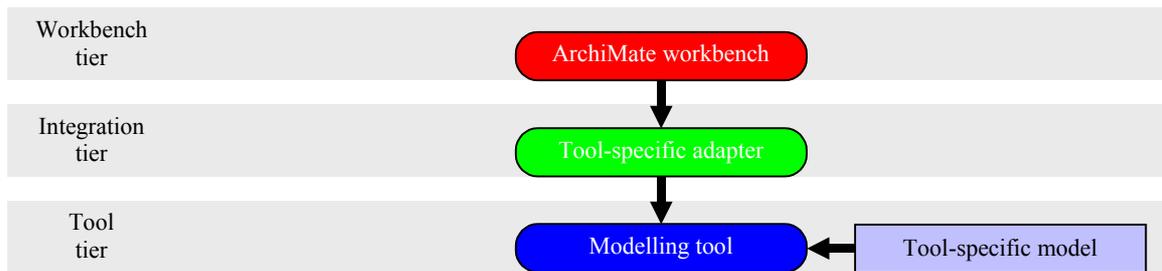


Figure 6: Tool start-up

select an object in the model. If the selected object is associated with a tool-specific adapter, or in other words, if the object has a tool-specific counterpart, the workbench allows the user to open the model containing the tool-specific counterpart in its native modelling tool.

Because the workbench wants to abstract from tool-specific knowledge, the workbench does not start-up associated tools itself, but uses the associated adapters to do that instead (Figure 6).

3.4 Top-down design

The user may not only extend existing models, but may break down abstract ArchiMate models into more specific models as well. Thus, the workbench allows a top-down design approach.

Again, the workbench allows the user to select a set of objects in the canvas. If the objects are not already associated with a tool-specific adapter, i.e., if the objects do not have a tool-specific counterpart, the workbench allows the user to specialise the selected objects. Choosing this option triggers the first step in the top-down design process (Figure 7):

1. For each registered tool-specific adapter, the workbench retrieves the tool-specific integration schema and checks the availability of the constructs to be specialised. This way, the workbench produces a list of modelling tools that support the constructs at issue.

The workbench presents the list of modelling tools to the user. The user chooses a modelling tool after which the workbench continues as follows:

2. The workbench passes the object, or actually the

integration content to be specialised, to the adapter associated with the elected modelling tool.

3. The adapter generates a tool-specific model and translates the integration content into this model.

4. Finally, the workbench transforms the object in the ArchiMate model into an object that is a reference to the newly created tool-specific content.

The user may now open the referred objects in their native modelling tool.

3.5 Example

To illustrate the value of the workbench an example is presented: An existing UML model and an existing Amber model (Eertink et al., 1999) are integrated in an ArchiMate model (Figure 8).

The UML model depicts a number of application components that are used by the imaginative insurance company ArchiSurance. The components are translated to ArchiMate components in a straightforward way. The Amber model represents a number of process blocks that realise claim handling from registration to payment. This model is translated to ArchiMate concepts as well. Now, the workbench can be used to order the objects and define relations between them. In this case a layered architecture is created with services that are realised by components and provided to business processes. This results in a view relating business processes to IT components by means of service concepts. The following operations are applied in the creation of the integrated model:

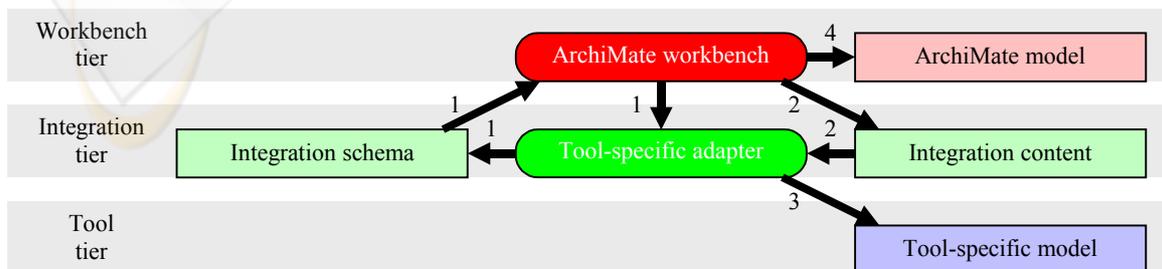


Figure 7: Top-down design

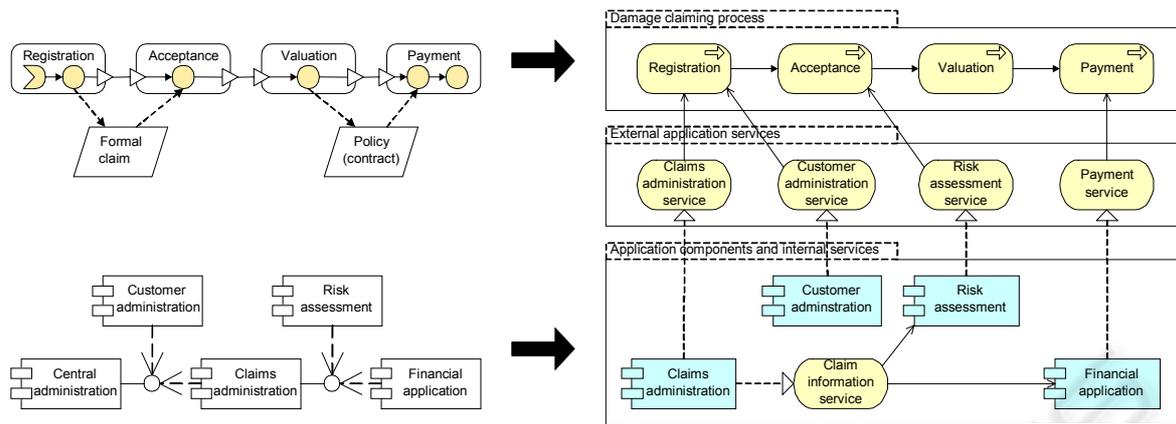


Figure 8: An ArchiMate model (right) based on an Amber model (top left) and a UML model (bottom left)

- Translation: The interface offered by the Claims administration component is translated to the Claim information service. UML dependency relations are translated to ArchiMate use relations.
- Selection: Mainly processes and components are selected. Most interfaces, data items, business activities are left out. The Central administration component is left out.
- Extension: services offered by components to processes are added; concepts are grouped using ArchiMate grouping constructs.

4 RELATED WORK

This section gives a short overview of the literature on tool integration. It presents an overview of tool coordination frameworks and model integration approaches without going into details of general low-level mechanisms like middleware, broadcasting and message passing.

4.1 Tool coordination frameworks

In tool coordination frameworks each tool is wrapped with a piece of software that exposes the characteristics of the tool in a standardised way to its environment. The environment consists of other (wrapped) tools and a management component that coordinates the communication and coordination between the tools. The degree to which the tool's functionality is published by a wrapper may differ. METAFRAME (Claßen et al., 1997) is an advanced tool integration framework that allows integration of data, control and presentation. Furthermore, it offers a coordination language for programming the coordinated behaviour of integrated tools. ToolBus (Bergstra and Klint, 1998) is another example of

coordination: It is a programmable software bus that coordinates the cooperation of a number of tools by running scripts. Another characteristic of ToolBus is the strict separation between coordination (done by the ToolBus), computation (control) and representation (presentation). Wrappers are used to decouple computation from representation and wrap them in order to disclose them to the ToolBus. The Manifold language described by Arbab et al. (1993) is a parallel programming language that can be applied to manage the coordination between tools.

The UniForm Workbench (Karlsen, 1998) is based on existing standards of which the Portable Common Tool Environment (PCTE) specification of ECMA (ECMA, 1997) had the most influence on the architecture. The environment is an open-ended tool integration framework for developing (formal) software development environments from the basis of Commercial-of-the-Shelf (COTS) development tools. The integration framework provides support for data, control and presentation integration as well as utilities for wrapping Haskell interfaces around existing development tools. Entire software development environments are then glued together on the basis of these encapsulations using Concurrent Haskell as the integration language.

Nuseibeh and Finkelstein (1992) propose to use viewpoints as the basic concept for method and tool integration. A development method is defined as a collection of viewpoints each of which is supported by a tool. An implementation is described that manages and integrates viewpoint as SmallTalk objects. In (Kramer and Finkelstein, 1991) viewpoints are treated as configuration items in an approach based on software configuration.

4.2 Model integration

In model integration heterogeneous models expressed in domain-specific modelling languages

are related and/or integrated. In general two approaches exist here:

- *Direct model integration*: Direct relations between concepts in heterogeneous languages are established. An ontology may be used to define what concepts semantically are the same, and which relations may exist between concepts. A drawback of direct model integration is that each language that must be added requires $O(n)$ relations to the n other languages.
- *Integrated metamodels*: Based on the metamodels of heterogeneous languages an integrated metamodel is created synthesised with mappings to and from the domain-specific languages. Creasy and Ellis (1993) proposed to use conceptual graphs of Sowa as language for the specification of the integrated metamodels. This is similar to the ArchiMate approach (Jonkers et al., 2003) in which a rich metamodel is developed for enterprise architecture models with mappings to/from domain-specific modelling languages like UML (OMG, 2003b) and BPML (BPMI, 2003).

Grundy and Venable (1995) present an integration environment in which different modelling languages have their own repository and editor while changes in one model are propagated through a central repository based on an integrated data model to the other models.

Karsai (2000) describes an integration framework based on model integration. The architecture proposed is based on tool wrappers that translate tool-specific models to a syntactic modelling language resembling ER, after which a semantic interpreter interprets these models and stores them in a central repository. The framework assumes that the presentation layer of tools is left untouched.

The WOTIF (WOTIF) project aims at developing an open framework for integrating design tools for embedded system development. Design flows today are realized using different, proprietary design tools, whose integration is a complex problem. WOTIF provides a meta-model driven infrastructure for design tool integration, which facilitates the semantic interoperability across the elements of a tool chain. WOTIF is implemented on the basis of Eclipse, an open extensible Integrated Development Environment (IDE).

5 CONCLUSION

In this paper we have presented the design of a tool integration workbench that is able to integrate existing modelling tools. It shows that it is possible

to practice enterprise architecture while at the same time keeping existing modelling artefacts.

Leaving existing modelling environments intact, the workbench allows the concurrent design of enterprise architecture domains: each domain may still be designed using its own languages, tools and techniques. More importantly, with the ability to reason across domain boundaries the workbench introduces an instrument for collaborative design.

By adopting the ArchiMate modelling language, the workbench not only allows the integration of existing modelling languages, but provides a language to communicate across domain boundaries as well. Moreover, the workbench serves as a starting point for the analysis of enterprise architectures using generic analysis techniques that rely on the ArchiMate modelling language.

An important success factor left unaddressed in this work is the mechanism responsible for the synchronisation of models that share objects. This subject requires further investigation.

Another key factor in the success of the workbench architecture is the feasibility of transformations between tool-specific content and ArchiMate content. The semantic soundness of such transformations is particularly nontrivial and thus requires further exploration.

One of the goals of the ArchiMate project is to stimulate innovation in the market of tools for the enterprise architecture design process. The ideas presented should challenge vendors of such tools to (1) provide interoperability services, e.g. tool-specific adapters, such that their tool can be integrated in environments like the one presented here, (2) create commercial versions of tool integration environments and (3) create graphical modelling tools that allow relating and integrating existing models.

In the near future, ArchiMate will create prototype versions of the environment in order to show that the workbench approach is feasible and can be turned into commercial products. Attention will be paid to transformations, synchronisation of models that share objects, and the analysis of enterprise architectures. Furthermore, the workbench will be validated in pilot projects running at the companies involved in ArchiMate.

ACKNOWLEDGEMENT

This paper results from the ArchiMate project (<http://archimate.telin.nl/>), a research initiative that aims to provide concepts and techniques to support enterprise architects in the visualisation, communication and analysis of integrated

architectures. The ArchiMate consortium consists of ABN AMRO, Stichting Pensioenfonds ABP, the Dutch Tax and Customs Administration, Ordina, Telematica Instituut, Centrum voor Wiskunde en Informatica, Katholieke Universiteit Nijmegen, and the Leiden Institute of Advanced Computer Science.

Special thanks go to Andries Stam of Ordina, who offered his profound reviewing skills.

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