

# A Conceptual SOC Framework for Air Traffic Management Systems

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**Abstract:** Air Traffic Management (ATM) systems were originally developed without incorporating essential security controls such as confidentiality, integrity, and availability. Integrating external systems into ATM systems has further heightened their vulnerability to cybersecurity threats. A Security Operations Centre (SOC) can help mitigate these risks by offering threat visibility and facilitating incident response. However, the successful implementation of a SOC in the aviation sector requires a framework tailored to its specific needs, which is currently lacking in existing literature. This study addresses this gap by reviewing SOC frameworks from other industries to identify foundational elements for an ATM-specific SOC framework. Key pillars—People, Processes, Technology, Compliance, and Governance—common to SOCs across various sectors were adapted to fit the distinctive requirements of ATM. The resulting conceptual framework consists of five core components and three success factors, all designed to meet the unique cybersecurity demands of the aviation sector.

## 1 INTRODUCTION

Air Traffic Management (ATM) systems face increasing cybersecurity threats (Dave et al., 2022), but unlike other industries, they lack a comprehensive framework for implementing a Security Operations Centre (SOC). SOCs enable organisations to comply with legal and regulatory requirements by continuously monitoring networks for security threats, maintaining logs for extended periods, and supporting forensic investigations (Jacobs et al., 2013). Despite these benefits, SOCs are costly to establish, and their effectiveness relies on proper implementation, including the successful onboarding of critical cyber assets and alignment with an organisation's specific needs. Inadequate onboarding, lack of executive support, and insufficient cybersecurity personnel can lead to ineffective SOCs, resulting in missed threats, alert fatigue, and a false sense of security.

The ATM sector presents unique challenges that differentiate it from other industries where SOC frameworks have been proposed. ATM systems consist predominantly of radio-based operational

technology (OT) that is difficult to integrate into traditional IT-centric SOCs. Additionally, many of these systems rely on outdated technologies and proprietary protocols, further complicating integration efforts. Furthermore, International Civil Aviation Organization (ICAO) regulations mandate separating ATM systems from other networks, creating additional barriers to SOC implementation.

A literature survey on SOC frameworks conducted in this study revealed the absence of a SOC framework in ATM systems. This paper addresses this gap by proposing a high-level SOC framework for the sector. To achieve this, ATM systems and their functions are described in Section 2 before outlining cybersecurity challenges in Section 3. Section 4 describes SOCs and their functions and highlights the progress in implementing them in ATM systems. Section 5 describes the literature survey on SOC frameworks and presents the results. An assessment of SOC requirements for ATMs is outlined in Section 6. Section 7 presents a conceptual framework for implementing SOCs in ATM systems before the conclusion in Section 8.

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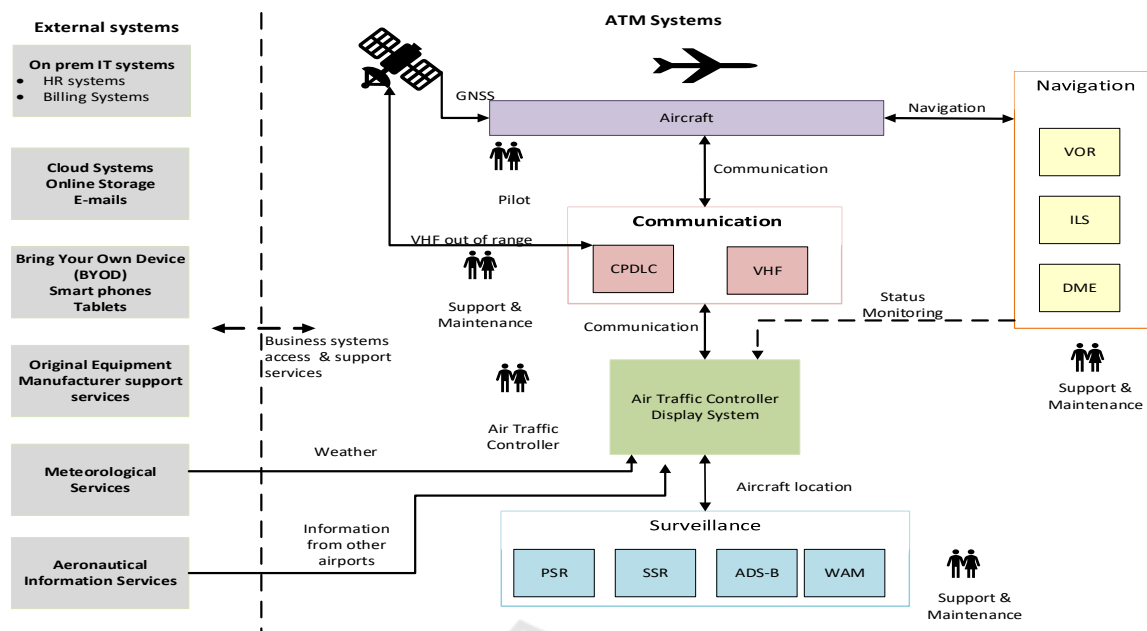


Figure 1: Air Traffic Management Systems.

## 2 AIR TRAFFIC MANAGEMENT

Air Navigation Service Providers (ANSPs) manage air traffic from take-off, transit and landing. They use ATM systems to communicate and monitor air traffic. The primary objectives of ANSPs are to manage air traffic flow and prevent aircraft collisions in the airspace (Batuwangala et al., 2018). ATM systems provide pilots with critical take-off, transit, and landing information.

Air traffic control (ATC) is essential to air traffic management (ATM) systems. Surveillance, meteorological, aeronautical information, and navigation systems data are collected, integrated and displayed onto the ATC display system, as shown in Figure 1. The Air traffic controllers (ATCOs) communicate the information on the ATC Display System to pilots using the communication system.

Apart from pilots and ATCOs, ATM engineers play a critical support and maintenance role in the ATM ecosystem. Internal engineers often get remote assistance from Original Equipment Manufacturers (OEM), typically via virtual private networks. ATCOs and ATM engineers access on-premises and cloud-based IT systems, such as human resources and financial systems for administrative duties. These systems include email and online data storage.

The systems on the left side of the dotted lines in Figure 1 show the external systems that ATM systems and ATM personnel interact with. Meteorological and

aeronautical information services are provided by third parties outside the core ATM systems but provide critical information that is regularly communicated to pilots.

While local engineers maintain ATM systems, remote support from Original Equipment Manufacturers (OEM) may be needed, typically via a virtual private network. Another external system that interacts with ATM systems is the Bring Your Own Device (BYOD) system, which allows personnel to use smartphones and tablets for both business and personal tasks, like accessing emails and documents. The Global Navigation Satellite System (GNS) provides location data for surveillance systems.

Communication, Navigation, and Surveillance (CNS) systems are essential to ATM. Communication systems are used for bidirectional communication between ATCOs and pilots. Navigation systems guide pilots during transit. ATCOs use surveillance systems to monitor aircraft positions and detect rogue planes.

CNS systems are vulnerable to cybersecurity threats because security controls that provide for Confidentiality, Integrity and Availability (CIA) were not included in their designs (Dave et al., 2022). While attempts are made to isolate ATM systems for security, interaction with external systems is required. Table 1 describes the current CNS systems and how they fare against CIA cybersecurity principles.

Table 1: ATM systems cybersecurity challenges.

	System	Description	Confidentiality	Integrity	Availability
Communication	Controller Pilot Data Link Communication (CPDLC)	Text message communication between ATC and pilots	X	X	X
	Very High Frequency (VHF)	Voice communication between ATC and pilots	X	✓	X
Navigation	Distance Measuring Equipment (DME)	Measures the distance between the aircraft and the ground station.	X	X	X
	Global Navigation Satellite System (GNSS)	Determine geographical position and velocity	X	X	X
	Instrument landing System (ILS)	Guide aircraft during landing	X	X	X
	VHF omnidirectional range (VOR)	Determine aircraft location	X	X	X
Surveillance	Automatic Dependent Surveillance-Broadcast (ADS-B)	Surveillance based on aircraft broadcast messages.	X	X	X
	Primary Surveillance Radar (PSR)	Non-cooperative airspace surveillance	X	✓	X
	Secondary Surveillance Radar (SSR)	Cooperative surveillance based on interrogating aircraft for their position	X	X	X
	Wide Area Multilateration (WAM)	Surveillance based on multiple sensors that overcome terrain obstructions.	X	X	X

### 3 SECURITY THREATS IN ATM

An ATM network is traditionally segregated from the local area network, preventing unauthorised access.

However, today's technological landscape, which includes cloud-based systems, BYOD, and IoT devices, is complex to segregate. Such extended networks connected to the Internet expose ATM systems to cyber security threats. Therefore, threat actors can remotely exploit vulnerabilities they could not before. These vulnerabilities in ATM systems are outlined below.

#### Jamming/ DoS

CNS systems such as VHF, CPDLP, ADS-B and SSR that use radio frequency are susceptible to jamming. Jamming occurs when a frequency band is overwhelmed by radio devices using the same frequency (Dave et al., 2022). As a result, legitimate communication is disrupted, and communication between an aircraft and the ground-based air traffic control is disrupted, causing a denial-of-service attack. SSR jamming has resulted in surveillance failures in Europe (Strohmeier et al., 2020).

#### Eavesdropping

Eavesdropping refers to unauthorised access to radio communication between ATC and pilots using a radio transmitter-receiver antenna. All ATM systems shown in Table 1 lack mechanisms to guarantee confidentiality. A malicious entity with a radio

transmitter-receiver can intercept messages without any authentication required. Eavesdropping can be used to track the location of aircraft for malicious purposes (Strohmeier et al., 2020).

#### Spoofing

An attacker with a readily available Software Defined Radio (SDR) can impersonate legitimate aircraft by generating and transmitting spoofed data (Osechas et al., 2017). Incidents of spoofed communications have been reported (Strohmeier et al., 2017). It was reported that in typical cyberwarfare, a national army hacked a civilian aviation communication system and prevented an adversary's plane from landing (Paganini, 2024).

#### Supply Chain Attack Vectors

Suppliers of ATM products and services, such as equipment, software and hardware systems, are potential attack vectors. Vendors are usually trusted with physical and remote access to networks and systems for support and maintenance (Kandera et al., 2022). Threat actors can compromise a vendor and use that access to target the vendor's clients. Systems under development can also be compromised with backdoors or malicious code before they are shipped to clients. Attackers can obtain remote access through those vulnerabilities.

#### Network Intrusion

Although isolated from IT networks, the data links used to connect ATM systems do not use

authentication and basic error-checking mechanisms (Osechas et al., 2017). Message modifications and spoofing cannot be detected. As shown in Figure 1, the interconnection of these data links with IT systems, cloud systems, and BYOD devices connected to the Internet exposes ATM systems to serious cybersecurity threats. Security breaches from IT networks can affect ATM systems such as the ATC Display System.

### Legacy Systems

When most ATM systems were designed, functionality was prioritised over security because cybersecurity attacks were not a problem. For example, PSR was developed during the World War but is still actively used today. As a result, cheap and readily available tools such as SDRs (Lu et al., 2023) can easily exploit clear-text wireless communication used in most ATM systems.

The International Civil Aviation Organization (ICAO), which oversees global civil aviation and ATM systems, addresses aviation cybersecurity through its Global Air Navigation Plan, promoting the development of secure ATM systems (ICAO, 2024). Other ANSPs and aviation stakeholders have implemented SOC to support incident response, information sharing, and visibility of security threats (Awadhi, 2023). Section four below describes SOC in detail.

## 4 SECURITY OPERATIONS CENTRES

Security Operations Centres (SOCs) are business functions that play a pivotal role in an organisation's cyber security strategy. They provide cybersecurity situational awareness by detecting security threats (Jacobs et al., 2013). Apart from threat detection, SOC enables organisations to comply with legal and regulatory requirements to continuously monitor their networks for security attacks and keep logs for extended periods (Jacobs et al., 2013). They also allow organisations to monitor system availability by sending logs to the SIEM. Further, long-term storage of security logs supports forensic and incident response investigations. The uses of SOC explained above have made them a popular tool in many organisations.

Figure 2 shows that SOC collects security logs from on-premises and cloud systems such as servers, active directories, and applications. Logs are also gathered from networking equipment and security controls such as firewalls and antimalware systems

(Mutekwa et al., 2018). These logs are normalised, correlated and stored in a Security Information and Event Management (SIEM) solution. The SIEM analyses the logs using threat intelligence, artificial intelligence, and machine learning to detect security attacks in the network, thereby providing much-needed visibility of security threats targeting an organisation.

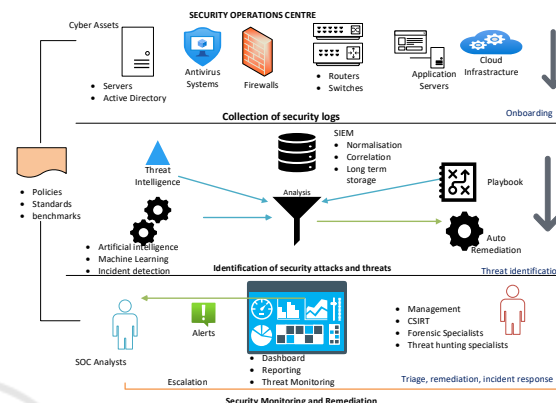


Figure 2: Security Operations Centre.

Identified security threats are investigated and remediated by SOC analysts (Mughal, 2022). Detailed information on identified threats and how they have been handled is usually displayed on the SOC dashboard in addition to periodic reports, as illustrated in Figure 2.

In response to increasing cybersecurity threats, the ATM sector has started implementing SOC. Awadhi (2023) explained that despite ATM systems being closed networks, the United Arab Emirates implemented SOC for real-time monitoring, attack detection, and incident response support. The European Air Traffic Management Computer Emergency Response Team (EATM-CERT) and The Aviation Information Sharing Centre (A-ISA) have also implemented SOC to support incident response activities (Lekota & Coetzee, 2021).

Lastly, prominent aviation industry players Boeing and Thales have established managed Security Operations Centre services that provide services to the aviation industry and beyond. These two private companies are major players in the aviation industry, meaning they possess specialised domain knowledge that can provide better service than other service providers not involved in the aviation sector. However, they have not produced any publicly available framework to guide the implementation of SOC in ATM systems. To address this problem, section 5 investigates the implementation of SOC in aviation.

## 5 SOC FRAMEWORKS

Although SOC's have been acknowledged as valuable tools for fighting increased cybersecurity attacks, little has been done to produce SOC implementation guidelines and frameworks. Several researchers have responded to this research gap and created frameworks for different domains. The authors surveyed published literature on SOC frameworks to find a guideline for implementing SOC's in ATMs. The methodology used for the review is provided below.

Table 2 lists the keywords used in the search for relevant literature, including the keywords, databases, and timeframes. Google Scholar, IEEE Xplore, Science Direct, Scopus, and Web of Science were selected for the search because of their popularity in scientific research. Only open-access articles written in English were considered for the study.

338 open-access articles met the search criteria in Table 2. After importing the references in the Covidence tool, 66 duplicates were removed, leaving 272 articles for initial screening. The initial screening process based on title and abstract eliminated 240 articles, leaving 32 for full-text review. Only 10 articles on SOC implementation frameworks remained after a full-text review. Details of the relevant literature are provided in the following paragraphs.

Table 2: Research methodology.

<b>Research Question</b>	1. What has been published on SOC frameworks? 2. What are the critical aspects of a SOC implementation framework?
<b>Search Criteria</b>	English Language, Title, abstract, keywords
<b>Keywords</b>	Security Operations Centre <b>OR</b> Security Operation Centre <b>OR</b> Security Operations Center <b>OR</b> Security Operation Center <b>AND</b> framework
<b>Databases</b>	Google Scholar, IEEE Xplore, Science Direct, Scopus, Web of Science.
<b>Inclusion criteria</b>	Literature outlining a general or domain-specific SOC framework.
<b>Date</b>	2014 to 2024

The frameworks identified covered four domains: smart cars, education, government, and unmanned aerial vehicles (UAV). Although three studies produced general frameworks that any organisation can adopt, the other seven identified the need for a customised SOC framework to suit a particular domain's circumstances. Most authors agree on the components of a SOC. People, Processes, and

Technology (PPT) are the standard SOC components identified in eight out of ten studies in the literature. However, two authors named Governance and Compliance the fourth component. Majid and Ariffin (2021) identified Top Management Support, Finance and Continuous Improvement as additional critical components.

People refer to those running a SOC, such as management, consultants, and SOC analysts. Analysts can be grouped into three tiers (Agyepong et al.). Tier 1 SOC analysts are responsible for initial incident triage and determining whether an alert is a true or false positive. If they cannot solve an incident, they escalate to more skilled and experienced analysts in Tiers 2 and 3, where highly qualified specialists like malware analysts, threat hunters and digital forensics are found. Management includes the SOC manager and top-level management, whose support is essential for SOC success.

Processes refer to the policies and procedures for managing the SOC's operations. They range from service-level agreements for resolving alerts logged in the call desk system to incident response policies that guide incident management processes. Other operational procedures, like the period that logs should be stored in the SIEM, form part of the processes that govern SOC operations.

Technology refers to tools that perform various tasks in a SOC. These include the SIEM, the SOC engine that analyses logs and identifies security threats and attacks. Other tools include security controls, network devices that send logs to the SIEM, vulnerability management systems, machine learning algorithms, and dashboards. Majid and Ariffin (2021) believes that technology is more important than the other SOC components.

Governance and compliance relate to standards and guidelines that ensure SOC efficiency and effectiveness. Security audits, maturity assessments, and SOC metrics are some of the activities that make up governance. On the other hand, compliance activities ensure that SOC operates according to policy and best practice standards.

The motivating factor for most authors was the absence of a SOC framework or implementation guideline. Barletta et al. (2023) and (Han et al., 2023) focused on technical components in the models for smart cars. For UAVs, (Tlili et al., 2024) proposed using artificial intelligence methods to detect and prevent threats. Danquah (2020) produced a generalised framework for incorporating artificial intelligence methods to improve triage, containment and escalation. Only (Schinagl et al., 2015) focus more on people.

A meaningful topic that has emerged from the literature review is improving threat detection through artificial intelligence methods. Tlili et al. (2024) outlined how deep learning can be used to detect spoofed GPS signals. Artificial intelligence algorithms can also detect radio frequency jamming and message injections. These methods can be considered for radio frequency systems in air traffic management.

Even though ATMs are specialised critical infrastructures facing increased cybersecurity threats, the literature does not include a SOC framework or model for the sector. This calls for the development of a customised framework for ATMs. The following section lays out the first step towards that goal by looking at the unique requirements for ATMs.

## 6 ATM SOC REQUIREMENTS

Considering an organisation's unique requirements is one of the factors necessary for success in SOCs (Vielberth et al.). A SOC framework that considers ATM unique nature can address this research gap. The following unique aspects should be considered when designing a SOC framework for ATM systems.

### Legacy Systems

Most ATM systems are legacy systems no longer supported by modern systems, which presents a challenge for onboarding to a SOC. Care should be taken to ensure successful onboarding and preserve the operational integrity of these systems. Challenges with onboarding legacy systems to SOCs have been reported in the maritime sector (Nganga et al., 2024). Therefore OEMs may be needed to tackle the integration challenges.

### Proprietary Protocols

ATM systems are highly customised and use proprietary protocols not used in IT systems. Therefore, the threat detection engine in the SOC should be updated with proprietary protocols used in ATM systems to reduce false positives.

### Standards

Aviation specialists in the UAE consider SOCs necessary for monitoring ATM system security but recommend establishing standards to guide implementation (Awadhi, 2023). Standards can establish uniformity and encourage OEMs to produce systems easily onboarded and monitored by SIEMs.

### Onboarding

Onboarding cyber assets to the SIEM involves three fundamental processes. The first step is the discovery

and documentation of the critical systems. Configuring the systems to generate appropriate logs that the SIEM can ingest follows. Lastly, the system must be configured to send the logs to the SIEM (Onwubiko & Ouazzane). Configuring ATM systems to generate logs that can be ingested and used to detect threats by an SIEM should be prioritised when planning and implementing a SOC. Work done in other domains, such as using Software-Defined Networks (SDN) to monitor 5G networks (Kecskés et al., 2021), can be adopted in ATMs.

### Radio Technology Systems

Most ATM systems are based on radio frequency systems like VHF (Dave et al., 2022). Security threats affecting these systems cannot be detected using the methods used in IT systems. However, passive artificial intelligence sensors can be deployed to detect jamming, message injection and GPS spoofing attacks (Tlili et al., 2024). A framework for ATM systems should consider ways of detecting threats in both IT and operation radio technology systems found in ATMs.

### Absence of Updates

ATM systems are designed to be in isolated networks not connected to the Internet. As a result, ATM systems do not get security updates. Security controls such as antivirus systems installed on computing systems for protection against malware and intrusion are rendered useless. Whilst threats can be detected in such systems, remediation measures are limited.

### Emphasis on Safety

In aviation, safety refers to a condition where risks are managed to an acceptable level. ICAO requires aviation stakeholders to establish safety management systems to reduce risks and prevent fatalities. Safety measures require that new systems should be tested comprehensively before implementation. Cybersecurity systems such as SOCs should not cause system failures that can affect safety. Therefore, it is essential to consider how SOC aspects like auto-remediation can jeopardise the safety of ATMs.

### Domain-Specific Knowledge

ATM is a specialised field that requires domain-specific knowledge. Experts in the field have historically focused on safety before cyber security. A survey by (Strohmeier et al., 2019) shows that aviation experts generally understate the impact of cybersecurity in their field. Cybersecurity experts, on the other hand, believe that ATM systems have vulnerabilities that malicious actors can easily exploit (Dave et al., 2022). The two groups of experts are critical to the success of SOCs in ATMs, and a

framework for the sector should address the differences in opinions and ensure cooperation.

## 7 ATM SOC FRAMEWORK

Studies have shown that success with SOC is dependent on customisation (Vielberth et al.), (Onwubiko & Ouazzane) and (Schinagl et al.) Therefore, it is essential to incorporate the requirements above into a SOC framework for ATM systems. The proposed conceptual framework is shown in Figure 3. It consists of major SOC components, which are coloured orange, and essential success factors, which are coloured blue.

When analysed, the requirements in section 6 can be addressed by People, Processes, Governance and Compliance, and Technology. Safety is the fifth major component added to address ICAO safety management systems requirements and encourage buy-in from aviation specialists who downplay the impact of cybersecurity in their domain (Strohmeier et al., 2019).

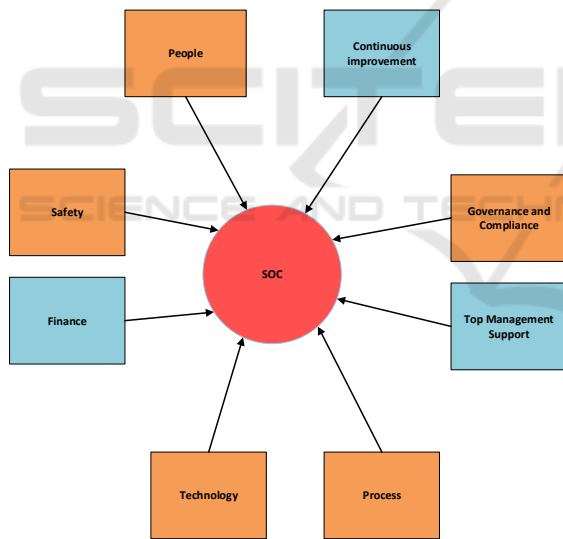


Figure 3: Proposed ATM SOC framework.

Technology components can address problems with onboarding legacy systems and proprietary protocols in ATM systems. In addition, technology also caters to artificial intelligence methods that can detect radio technology attacks such as jamming and the absence of updates in closed ATM networks. People address the knowledge gap between aviation and cybersecurity specialists to ensure an effective and efficient SOC. Standards are a perfect fit for the processes component.

Top management's support for the SOC strategically directs the rest of the organisation and ensures funding availability. Financial resources are also vital because implementing a SOC is expensive to set up and run. The iterative continuous improvement process addresses shortcomings identified throughout the SOC's lifecycle. Thus, incorporating these success factors into the framework ensures that attention is formally placed on them.

The five components and three success factors proposed for the framework are essential for establishing and managing a SOC in ATM.

## 8 CONCLUSION

ATM systems are inherently vulnerable to cybersecurity threats as they were designed without security considerations. Confidentiality, integrity, and availability are not provided in most ATM systems. Further challenges are introduced into the ATM ecosystem by external systems that are connected to ATMs. Threat actors can exploit vulnerabilities that were not accessible when ATM systems were isolated. However, if SOC is correctly implemented, they can be an effective tool for monitoring, detecting, and responding to security threats in ATM systems. Admittedly, one of the critical factors for achieving success with a SOC is customising it to suit the organisation's needs.

A conceptual framework is proposed to guide the implementation of SOC in the ATM domain and address the absence of such a framework in the literature. The conceptual framework incorporates ATM-specific challenges and requirements to enhance effectiveness and chances of acceptance by aviation stakeholders. Future studies will develop the framework further before seeking validation from experts in the aviation industry.

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