



# Identifying and Resolving Conflicts in Requirements by Stakeholders: A Clustering Approach

Ishaya Gambo<sup>1,2</sup><sup>a</sup> and Kuldar Taveter<sup>1</sup><sup>b</sup>

<sup>1</sup>*Institute of Computer Science, University of Tartu, Estonia*

<sup>2</sup>*Department of Computer Science & Engineering, Obafemi Awolowo University, Ile-Ife, Nigeria*

**Keywords:** Conflict Resolution, Requirements Engineering, Clustering Algorithm, Delphi Method.

**Abstract:** Conflicts in requirements are genuine analysis and design problems that require appropriate methods to reconcile different views, goals, and expectations by stakeholders. The research question addressed in this paper is how can conflicts in requirements elicited from different stakeholders be solved to avoid failure of the resulting software-intensive system? We propose a framework for conflict identification and resolution based on expert-based and clustering techniques for conflict resolution. The research method is a mixture of quantitative and qualitative methods by employing clustering and expert-based techniques for conflict resolution. The results demonstrate two essential features of conflict resolution in requirements engineering: (i) the ability to cater for a large volume of requirements in a multi-stakeholder setting; and (ii) the ability to effectively make precise decisions for minimizing conflicts between prioritized sets of requirements expressed by the stakeholders. The framework and the interactive system have been validated in analyzing requirements for a pharmacy information system. The contributions of the paper are an expert-based framework for resolving conflicts and an interactive system that empirically proves the adequacy of the framework. The main threat to validity is that the developed framework is yet to be validated in other problem domains.


## 1 INTRODUCTION


Identification and resolution of conflicts are genuine problems in requirements engineering (RE) that can positively impact many application domains. It is relevant in the world that relies heavily on successfully solving complex design problems involving many different stakeholders. Resolving conflicts in requirements helps to increase the economic value of software-intensive systems designed to tackle such problems. Consequently, requirements engineers have to manage many diverse expectations, desires, goals, motivations, and emotions by stakeholders, especially in conflicting situations.

Remarkably, our research views conflicts as harnessing positive aspects of the problem domain, meaning that conflicts should be reconciled rather than suppressed (Deutsch, 1973). Due to the conflicts involving many diverse stakeholders, requirements engineers face several difficulties when deciding

about the priorities and order of implementing the requirements (Ahmad, 2008; Gupta and Gupta, 2018).

Against the background described in the two preceding paragraphs, conflict in requirements can be defined as the disagreement between two or more viewpoints by various stakeholders on some decisions or values proposed in a software engineering process (Aldekhail, 2016). Conflicts are unavoidable, especially at the RE stage since it deals with humans (Maalej and Thurimella, 2009; Castro-Herrera and Cleland-Huang, 2010) whose needs are virtually insatiable. In this context, humans are different stakeholders working collaboratively (Kwan and Damian, 2011), whose views require harmonization. Different stakeholders have similar needs but different viewpoints on how these might be implemented. Conflicts emerge because stakeholders seek to achieve mismatching goals (Boehm et al., 2000).

<sup>a</sup> <https://orcid.org/0000-0002-1289-9266>

<sup>b</sup> <https://orcid.org/0000-0003-3074-7618>

Conflicts in requirements can be caused by different conceptualizations and interpretations of the given problem domain by various stakeholders. Also, a conflict in requirements can occur due to the perception of an interest that is frustrated by another interest (Barchiesi, 2014). This kind of conflict can be integrated with resentment and divergence of interests, making negotiation difficult in the process (Saaty, 1990).

This paper is concerned with identifying and resolving conflicts between expectations by multiple stakeholders. The importance of identifying and resolving conflicts in requirements is well-known in practice and acknowledged by the RE research community (Van Lamsweerde et al., 1998; Bendjenna et al., 2012). The paper aims to improve the resolution of conflicts in requirements elicited from different stakeholders.

The research question addressed by the paper is: **How can the conflicts that arise from requirements elicited from different stakeholders in a given problem domain be resolved in order to avoid failure in the resulting software-intensive system?** Here the failure means that all stakeholders are not satisfied, and the system becomes difficult to use. This question is answered analytically in Section 2 and empirically in Sections 3 and 4 of this paper.

This paper has three contributions. (i) Methodologically, we have developed a framework that combines expert-based and clustering techniques for resolving conflicts in requirements. We have also evaluated the framework in a real-life case study. (ii) Practically, we have developed an interactive system that empirically provides evidence to support the adequacy of our framework. We have evaluated the interactive system with the experts and other stakeholders of the chosen problem domain. (iii) Analytically, we have presented a dataset of requirements with their weight scales, which could form the basis for resolving conflicting views by stakeholders by means of applying scientific criteria.

The rest of this paper is structured as follows. In Section 2, we discuss the research methodology explaining the approaches used. Section 3 describes the empirical analysis and the conflict resolution system implemented by us that confirms the strength of the framework put forward by us. The model validation process is discussed in Section 4, and the results are described in Section 5. Section 6 presents the discussion. The related work is reviewed in Section 7. Finally, the threats to validity are analyzed in Section 8, and the conclusions and future work are presented in Section 9.

## 2 RESEARCH METHODOLOGY

In this study, we employed quantitative and qualitative case study research approaches (Yin, 2017; Coolican, 2009). Our research is based on both positivist (quantitative) and interpretivist (qualitative) philosophies by respectively employing clustering and expert-based techniques for conflict resolution in RE. The positivist (quantitative) aspect considers the phenomenon that is measurable by using statistical instruments. This is complemented by the interpretivist (qualitative) approach that helps to understand the phenomenon without searching for determinism or universal laws (Rombach et al., 1993) and supports the interpretation of outcomes based on the context, participants, and resources.

We used in our research the statistical instruments embedded in the Delphi method (Keeney et al., 2011) and developed the clustering technique used for measuring the similarity of requirements. While the Delphi technique provides support for setting priorities and gaining consensus on an issue, the clustering approach offers the potential to coordinate consequently and proficiently large numbers of requests by different stakeholders and organize the resulting requirements into a coherent structure.

We modified the Delphi technique for filtering and ranking of requirements and for a considerable reduction of duplication. The modified Delphi method is an expert-based technique that ensures the reliability and creativity of various ideas explored and relevant information for decision making. The modified Delphi process was conducted in two (2) rounds that had the following respective purposes: (i) setting priorities; (ii) gaining consensus. The choice of the Delphi method was based on this technique being widely recognized as a "consensus-building tool" (Shyyan et al., 2013), which has been applied as a means of cognition and inquiry in a variety of fields including RE.

The modified Delphi technique is similar to the full Delphi method in terms of procedure (i.e., a series of rounds with selected experts) and intent (i.e., to predict future events and arrive at a consensus). In our case, the significant modification consists of the stages described in our reconciliation framework in section 2.1.

We engaged experts to resolve the conflicting requirements. The experts who were engaged in the modified Delphi process were the pharmacists. They were selected based on the number of years of experience. They had the same background and training, but as humans, had different values that made conflicts between their viewpoints inevitable.

## 2.1 The Reconciliation Framework

The Reconciliation Framework developed by us consists of streamlined methods for describing and reconciling stakeholders' views about the system being designed. The framework suggests a process flow that is iterative and incremental. It offers an evolutionary feel that is essential in modern software engineering processes. Figure 1 describes the basic flow of the Reconciliation Framework.

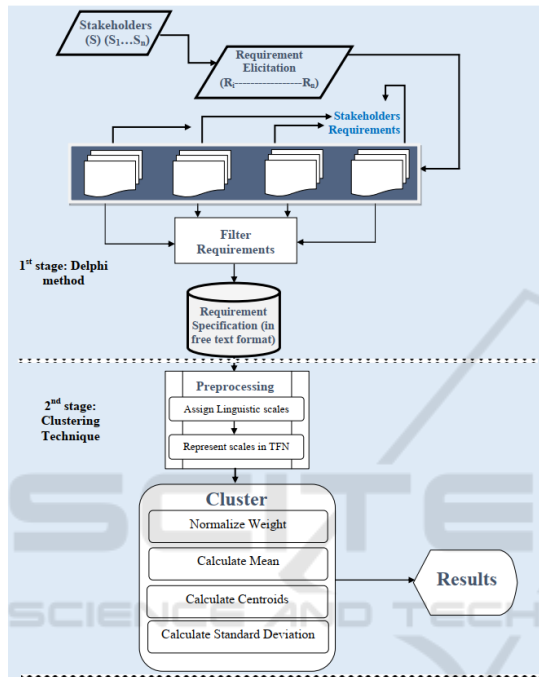


Figure 1: The flow of the Reconciliation Framework.

The Reconciliation Framework consists of the two stages represented in Figure 1:

1. The first stage of the framework employs the modified Delphi method. This stage consists of the following steps that are performed in two iterations:
  - (a) Elicit requirements using qualitative interviews, quantitative surveys, brainstorming sessions, focus group approaches, scenario generation, and/or other elicitation techniques;
  - (b) Filter the lists of requirements by synthesizing a master list of requirements. The master list of requirements is drawn from interviews with selected experts with related competency profiles. The master list of requirements expresses the opinions by the experts and the expectations extracted from the interviews.

2. The second stage of the framework comprises the identification of conflicts and the application of the clustering approach. This stage consists of the following steps:

- (a) Prioritize the requirements based on the stakeholders' ranking scales expressed by linguistic variables shown in Table 1. The corresponding weight values for the linguistic variables used for rating the requirements are presented in Table 1. In our case study, the ranking scales captured for each stakeholder on each requirement analyzed in the second stage of the framework are presented in Appendix A<sup>3</sup>.
- (b) Obtain the preference weights for requirements prioritized by different stakeholders using the weight scales described in Table 1. In our case study, the weights assigned by each stakeholder to each requirement in the second stage of the framework are presented in Appendix B<sup>4</sup>.

Table 1: Ranking and weight scales.

No	Linguistic variables	Weight
1	Very High (VH)	5
2	High (H)	4
3	Medium (M)	3
4	Low (L)	2
5	Very Low (VL)	1

We will explain in Section 2.2 how the Reconciliation Framework depicted in Figure 1 is used for identifying and resolving conflicts between requirements.

## 2.2 Conflict Identification and Resolution

We applied Kendall's Coefficient of Concordance (KCoC) (Kendall and Smith, 1939) to identify the existence of conflicts based on the weights assigned to each requirement by each stakeholder. KCoC is a statistical test for evaluating consensus and conducting several rankings for  $N$  objects or individuals. Given  $k$  sets of rankings, KCoC was used to determine the associations among these rankings. It also served as a measure of agreement among the stakeholders. We denote KCoC as  $W$  and define it as follows:

*Definition 1:* Let us assume that the  $m$  number of stakeholders has assigned a weight to the  $k$  number of requirements ranging from 1 to  $k$ . Let  $r_{ij}$  stand for the rating that the stakeholder  $j$  gives to the requirement

<sup>3</sup> <https://doi.org/10.5281/zenodo.4603841>

<sup>4</sup> <https://doi.org/10.5281/zenodo.4603824>

$i$ . For each requirement  $i$ , let  $R_i = \sum_{j=1}^m rij$  and let  $\bar{R}$  be the mean of the  $R_i$ , and let  $R$  be the squared deviation (Siegel and Castellan, 1988), that is:

$$R = \sum_{i=1}^k (R_i - \bar{R})^2 \quad (1)$$

Now  $W$  is defined by:

$$W = \frac{\sum_{i=1}^N (\bar{R}_i - \bar{R})^2}{N(N^2 - 1)/12} \quad (2)$$

where  $K$  is the number of sets of rankings, i.e., the number of stakeholders;  $N$  is the number of requirements ranked;  $R_i$  is the average weight assigned to the  $i$ th requirement.  $R$  is the average (or grand mean) of the weights assigned across all requirements.

Based on the Wilcoxon Rank Sum Test (Siegel and Castellan, 1988), if all the stakeholders are in a complete agreement (that is, they give the same rating to each of the requirements), then by Definition 1,  $W = 1$ . If all the values of  $R_i$  are the same (that is, if the stakeholders are in a complete disagreement), then by Definition 1,  $W = 0$ . Most often,  $0 \leq W \leq 1$ .

We used Algorithm 1 presented below based on equation (2) to identify the existence of conflicts. When computing the value of  $W$ , we arranged the dataset into a  $k \times N$  table with each row representing the weights assigned by a particular stakeholder to  $N$  requirements. After that, each column of the table was summed up and divided by  $k$  to find the average rank

$R_i$ . The resulting average ranks were then summed and divided by  $k$  to obtain the mean value of the values of  $R_i$ . We expressed each of the average ranks as a deviation from the grand mean. This way, we computed  $W$ , according to equation (2).

In equation (2),  $N(N^2 - 1)/12$  is the maximum possible sum of the squared deviations: the numerator which would denote a seamless understanding among the  $k$  rankings. If  $W = 0$ , it means that there are conflicting expectations based on the subjective weights assigned by each stakeholder, i.e., there is a conflict. If  $W = 1$ , it means that the stakeholders agree about the weights they assigned to each requirement, i.e., there is no conflict. Values between 0 and 1 are approximated to the values 0 and 1 to represent the variability ratio for evaluating consensus (Kendall and Smith, 1939). In our case, the KCoC was calculated to be  $0.000115598 \approx 0.00$ , which by approximation is 0.

We used the K-Means clustering algorithm (Tan et al., 2006; Balabantaray et al., 2015) to resolve conflicts by grouping the datasets of requirements based on the weights assigned to them into classes of similar requirements which are called clusters. The weights assigned to the requirements  $R_1 \dots R_n$  by each stakeholder  $S_i$  represent the attributes. Each stakeholder represents an instance in a class (cluster) as specified in the dataset. In this paper, the K-Means algorithm is represented as Algorithm 2 below.

We used the clustering approach to establish a plan for conflict resolution. Two major activities of the clustering approach are data preprocessing and data clustering. We preprocessed the dataset and applied Algorithm 2 (Tan et al., 2006; Balabantaray et al., 2015) to divide the requirements into clusters. Algorithm 2 calculates distances between each point of the dataset and the center by utilizing the Euclidean distance measure (Tan et al., 2006; Hennig et al., 2015). In addition, Algorithm 2 automatically normalizes numerical attributes in the process of computing the Euclidean distance (Das et al., 2007; Chawla and Gionis, 2013; Tan et al., 2006).

We used Algorithm 2 to obtain the clusters and the set of the most desirable requirements. First, the algorithm takes the number of clusters  $K$  as input and generates the initial clusters from the dataset. Secondly, the algorithm computes each cluster's average in the dataset to determine the relative closeness degrees and consistency indexes of the cluster's requirements. Also, Algorithm 2 assigns each individual record in the dataset to the most similar cluster using the Euclidean Distance Measure (Hennig et al., 2015). Algorithm 2 is iterative and ensures the involvement of stable clusters (Haraty et al., 2015).

---

Algorithm 1: Algorithm for conflict identification.

---

**Input:**  $k$ : number of stakeholders (integer);  $D[row][col]$ : data set in form of  $k \times n$ ;  $n$ : number of requirements (integer);  $R_i$ : average of the weight;  $R$ : average of all objects  
**Output:**  $W$   
**BEGIN**  
 Display "Enter number of stakeholders";  
 Enter  $k$   
 Display "Enter number of requirements";  
 Enter  $n$ ;  
 //initialize the dimension of data set  
 $D[k][n]$ ;  
 1: **foreach** (int  $i=0, i < k, i++$ ) //iteration until  $n$ , form  $i$  to  $k$   
 2: **foreach** (int  $j=0, j < n, j++$ )  
 3:  $r_{ij} += j * (j+1) / 2$ ;  
 4:     enter  $D[i][j]$ ;  
 5: **endforeach**  
 6:  $R_i = r_{ij}$ ;  
 7:  $\bar{R} += R_i$ ;  
 8:  $R = (R_i - \bar{R}_i)^2$ ;  
 9:  $W = R / (n(n^2 - 1) / 12)$ ;  
 10: **if** ( $W=0$ )  
 11:     Message "There are conflicting expectations";  
 12: **elseif** ( $W=1$ )  
 13:     Message "No conflict";  
 14: **endif**;  
 15: **Endforeach**  
 16:     **Return message**;  
 17: **END**

---

---

Algorithm 2: The K-Means algorithm for clustering.

---

**Input:**  $k$ : number of clusters (integer);  $D[row][col]$ : data set in form of  $k*n$ ;  $n$ : number of object (integer);  $random\_value$  (integer);  $sum$  (integer);  $sum\_cluster$  (integer)

**Output:** the set of clusters

**BEGIN**

Display "Enter number of clusters";

Enter  $k$

Display "Enter number of objects";

Enter  $n$ ;

//initialize the dimension of data set

$D[k][n]$ ;

```

1: foreach (int  $i=0, i<k, i++$ ) //iteration until  $ii$  from 0 to  $k$ 
2:   foreach (int  $j=0, j<n, j++$ )
3:     Enter  $D[i][j]$ ;
4:      $random\_value=rand(I\ to\ k+1)$  // calculate random
value of objects entered
5:     //initial cluster centers
6:     foreach (int  $k=0, k<random\_value, k++$ )
7:        $cluster\_centers[k] = D[i][j]$ ;
8:     endforeach
9:      $dist = square((k-i)^2 + (k-j)^2)$ ; //determine which  $k$ 
(cluster) is closer
10:    if( $dist=j$ )
11:       $sum += i$ ;
12:    endif
13:  endforeach
14:   $sum\_cluster += sum$ ;
15: endforeach
16:  return  $sum\_cluster$ ;
17: END

```

---

We used Algorithm 2 to obtain the clusters and the set of the most desirable requirements. First, the algorithm takes the number of clusters  $K$  as input and generates the initial clusters from the dataset. Secondly, the algorithm computes each cluster's average in the dataset to determine the relative closeness degrees and consistency indexes of the cluster's requirements. Also, Algorithm 2 assigns each individual record in the dataset to the most similar cluster using the Euclidean Distance Measure (Hennig et al., 2015). Algorithm 2 is iterative and ensures the evolution of stable clusters (Haraty et al., 2015).

### 3 EMPIRICAL EVALUATION

We applied the research methodology described in Section 2 to the case study of requirements engineering for the Pharmacy Information Systems to be developed for the Obafemi Awolowo University Teaching Hospital Complex (OAUTHC). We adopted the case study approach (Yin, 2017; Coolican, 2009) for the data collection and analysis

process. The case study approach involved multiple data collection methods such as interviews, a workshop, scenario generation, and document analysis.

The interview process followed the principles outlined by Yin (2017) and Coolican (2009). The interviews consisted of predefined questions and open discussion. Thirty staff members from ten sub-units of the Pharmacy Department were interviewed (see Appendix 2<sup>5</sup>). After the interviews, the first author conducted a workshop session with heads of the sub-units to determine the requirements that emerged from the interviews into a master list of requirements.

We used the dataset that was ranked by the stakeholders and was made available in a spreadsheet format (requirement-datasetN.csv)<sup>6</sup> as the input data for clustering. The Euclidean distance between individual requirements and clusters was computed for each element in the dataset, as is explained in Section 2. Appendix 1<sup>7</sup> shows the normal distribution of the first twenty-five (25) requirements with their corresponding minimum and maximum values, the mean and standard deviation (*stdev*). The distribution indicates that the data is in its normalized form, which allows the data to be scaled to fall within a specified range for clustering. Normalizing the dataset helped to determine the Euclidean distance sensitive to differences in the attributes' magnitude or scales (De Souto et al., 2008).

We completed the empirical evaluation of the Reconciliation Framework described in Section 2.1 by means of an interactive system, "Requirement Clustering for Conflict Resolution" (ReqCCR) designed and implemented by us (Gambo, 2016). ReqCCR generates a list of prioritized requirements organized into clusters based on relative weights assigned to the requirements elicited from the stakeholders. The normalized dataset of requirements was used as an input to the ReqCCR tool.

During the clustering process, we set for the ReqCCR system the total number of clusters  $K$  as 5. We clustered one hundred and one (101) requirements by means of Algorithm 2, which has been implemented by the ReqCCR system, resulting in 5 clusters<sup>8</sup>.

#### 3.1 Analysis of Clusters

Algorithm 2 split the requirements  $R_1...R_n$  into  $k$  clusters in which each requirement belongs to the cluster with the nearest mean. The analysis of clusters

<sup>5</sup> <https://doi.org/10.5281/zenodo.4603848>

<sup>6</sup> <https://doi.org/10.5281/zenodo.4603824>

<sup>7</sup> <https://doi.org/10.5281/zenodo.4603860>

<sup>8</sup> <https://doi.org/10.5281/zenodo.4603866>

requires examining the cluster centroids (Faber, 1994). The cluster centroids are the mean vectors for each cluster. Table 2 shows the cluster output consisting of the numbers of clustered instances and their relative percentages. They respectively express the numbers and percentages of requirements assigned to different clusters. For example, cluster 4 had 45% of the overall clustered instances.

The implementation of Algorithm 2 considered the means of weights assigned to the requirements by the stakeholders and their *stdev* so that each cluster was defined by the mean, forming its center and *stdev*, forming its perimeter or radius. The *stdev* for each requirement in a cluster indicates how tightly the given clustered requirement is located around the centroid of the cluster's dataset. We used the "mean of means" to assess how the values are spread either above or below the mean. We hypothesize that a high *stdev* value, as indicated in each cluster, implies that the data is not tightly clustered (i.e., is less reliable and consistent), while a low *stdev* value indicates that the data is clustered tightly around the mean.

Table 2: Cluster output showing the clustered instances and percentages.

Cluster number	Clustered instances and percentage
1	6 (14%)
2	2 (5%)
3	11 (26%)
4	19 (45%)
5	4 (10%)

### 3.2 Clustering Output

Five different clusters<sup>8</sup> resulted from the normalized dataset<sup>7</sup> that was used as an input for Algorithm 2, implemented by the ReqCCR system.

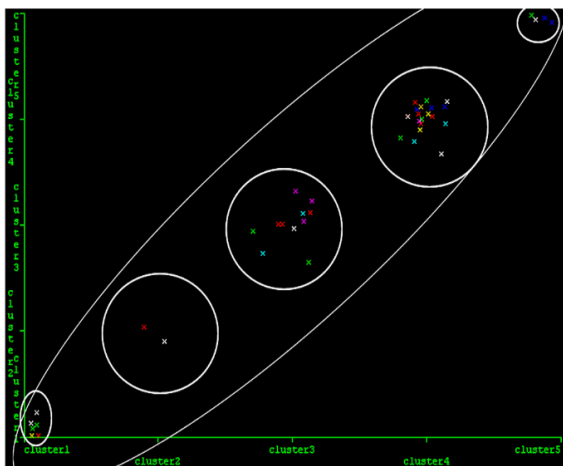


Figure 2: Visualized cluster assignments.

In the five clusters determined by the algorithm, each instance of the elicited requirements belongs to one and only one cluster. The five clusters<sup>8</sup> reflected the responses by the stakeholders based on the weights they had assigned to each requirement.

Figure 2 visualizes cluster assignments, and Figure 3 shows a scattered chart comparing a selection of cluster centroids, where centroids of each cluster are represented as separate points. The x-axis in Figure 2 represents the clusters, and the y-axis indicates the number of instances in each cluster. The x-axis in Figure 3 represents the number of instances, while the y-axis represents the clusters. As is reflected by Figure 3, clusters 3 and 4 have the highest values of cluster centroids, which have been respectively indicated by the green triangles ( $\Delta$ ) and purple cross shapes ( $\times$ ). The centroids of cluster 4 are closer to each other, and cluster 4 is also the cluster with the highest number of clustered instances. On the other hand, the centroids of cluster 2 indicated by the red rectangles ( $\square$ ) are far from each other.

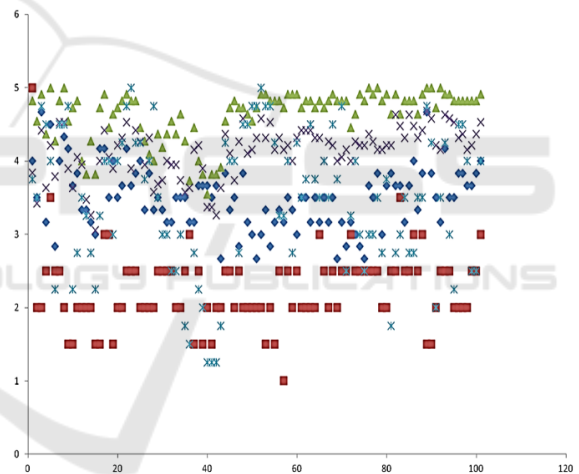


Figure 3: A scattered chart comparing cluster centroids.

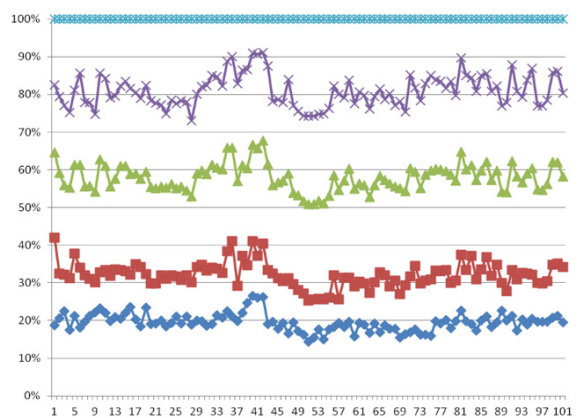


Figure 4: Percentages of cluster centroids.

Figure 4 shows how the percentages of cluster centroids contributed overtime during the iteration. This indicates the ordered categorization of the clusters. The x-axis represents the numbers of instances, and the y-axis represents the percentages of the cluster centroids.

### 3.3 Selecting the Clusters

We used the following techniques to decide on the final results:

- (1). Inspecting the *stdev* value to eliminate clusters with relatively high *stdev* values. In the context of our research, the *stdev* value measures how well the stakeholders agree with each other. The lower the *stdev* value, the stronger is the agreement level. A low *stdev* value implies that most of the requirements' instances are exceptionally close to the centroids and more reliable. A high *stdev* value implies that the instances are spread out (Han et al., 2014; Steinbach et al., 2005). The *stdev* value for each instance in a cluster determines how dispersed (spread out) the data is from the cluster's centroid. Therefore, the *stdev* value establishes the centroid, giving a meaningful representation of the dataset. For example, the *stdev* value 0 would mean that every instance is exactly equal to the centroid. The closer the *stdev* is to 0, the more reliable the centroid is. Also, the *stdev* value close to 0 indicates very little volatility in the sample.
- (2). Computing the average of each cluster's *stdev* value to determine the clusters with the highest and lowest *stdev* values. As a result, the average *stdev* values for the clusters 1, 2, 3, 4 and 5 are respectively 0.95, 0.78, 0.61, 0.86 and 1.31. Thus, the cluster with the highest *stdev* value is cluster 5, while the one with the lowest *stdev* value is cluster 3. Also, by inspection, 81.19% of all the attributes with the lowest *stdev* value belong to cluster 3, while 18.81% of all the attributes with the lowest *stdev* value belong to other clusters (i.e., 1, 2, 4, and 5).
- (3). Inspecting the number of instances assigned to each cluster. As is reflected by Table 2, clusters 1, 2, and 4 have a few instances allocated to them, making these clusters inappropriate for any meaningful decision. Clusters 3 and 4 have 11 and 19 instances allocated to them, respectively.

#### 3.3.1 Resolution on the Final Cluster Output

By comparing the average *stdev* value of each cluster with the cluster's corresponding average centroid

value, cluster 3 appeared to be the most reliable one. We observed that eighty-two (82) requirements out of the one hundred and one (101) requirements in cluster 3 had the lowest *stdev* value within all of the five clusters, while the remaining nineteen (19) requirements had the lowest *stdev* value within the clusters 1, 2, 4 and 5.

Secondly, even though cluster 4 had the highest number of instances assigned, this was not the most reliable and suitable criterion for decision-making. Instead of that, a decision on which cluster to use was based on the cluster with the lowest average *stdev* value. Deciding by the cluster outputs<sup>8</sup>, cluster 3 appears to be the most reliable one because, for each requirement instance, the *stdev* value is very low (i.e., between 0.00 to 1.50) compared to the other clusters.

## 4 MODEL VALIDATION

The confusion matrix in Table 3 summarises our model validation results. The confusion matrix shown in Table 3 contains information about the actual and predicted classifications used as a measure of the model performance

Table 3: Confusion matrix of K-Means clustering.

		Predicted				
		4	0	0	4	0
Actual	1	2	0	0	0	0
	0	0	0	11	0	0
	0	0	0	0	15	0
	1	0	0	0	0	4
	1	0	0	0	0	4

In Table 3, the columns are the predicted values, and the rows are the actual values. In addition, we used the recall and precision values as the respective metrics to evaluate the completeness and consistency of the model for the data presented in the matrix. The following statements explain the implications of the confusion matrix shown in Table 3:

- In cluster 1, 4 predicted requirement instances out of the 8 actual instances were correctly clustered;
- In cluster 2, 2 predicted requirement instances out of the 3 actual instances were correctly clustered;
- In cluster 3, all of the predicted requirement instances (11) were correctly clustered;
- In cluster 4, all of the predicted requirement instances (15) were correctly clustered;
- In cluster 5, 4 predicted requirement instances out of the 5 actual instances were correctly clustered;

- There were 6 incorrectly clustered requirement instances, which is 14.29 % of the entire dataset.

We calculated the recall and precision rates based on the preceding statements and computed the F-Measure conveying the balance between the recall and precision. The recall, denoted by R, also known as sensitivity, is the proportion of the actual positive cases that have been correctly identified. The precision, denoted by P, is the proportion of the positive cases that have been correctly identified. We also calculated the F-Measure that is the degree of the test's accuracy, to determine the harmonic mean of the recall R and precision P for each of the clusters for which the recall and precision have been calculated. We also evaluated the accuracy of the model to determine the total number of correct predictions using equation 6. The accuracy was useful in determining whether the resolution resulting from the model reflected the opinions by the stakeholders. The equations that were respectively used for calculating R, P, F-Measure, and Accuracy are presented as the formulae 3, 4, 5, and 6 below:

$$R = TP/(TP+ FN) \quad (3)$$

$$P = TP/(TP+ FP) \quad (4)$$

$$F\text{-Measure} = 2*(P*R)/(P+R) \quad (5)$$

$$Accuracy = (TP+TN)/(TP+TN+FP+FN) \quad (6)$$

In equations 3 to 6, TP is the number of true positives, FN is the number of false negatives, FP is the number of false positives, and TN is the number of true negatives.

## 5 RESULTS

The performance evaluation results of implementing Algorithm 2 are shown in Table 4. We used the recall and precision values as metrics to evaluate the completeness and consistency of the five clusters<sup>8</sup>. Cluster 3 appeared to be the most effective one with the value 1 (100%) of both the recall and precision. With the choice of cluster 3 for the final resolution, this result demonstrated that the model is complete and consistent. The total value of false negative requirement instances defines the number of incorrectly clustered instances, which was 6.0 (14.29%).

Table 4: Performance evaluation results.

No. of Cluster	Recall	Precision	F-Measure	Accuracy of model
Cluster 1	0.50	0.67	0.57	= 0.857 = 85.71%
Cluster 2	0.67	1.00	0.80	
Cluster 3	1.00	1.00	1.00	
Cluster 4	1.00	0.78	0.88	
Cluster 5	0.80	1.00	0.89	

Clusters 3 and 4 had the 100% recall, while clusters 1, 2, and 5 had the 50%, 66.7%, and 80% recalls, respectively. Consequently, all of the positive cases correctly identified by the model belong to clusters 3 and 4. However, the performance evaluation indicated 100% precision for clusters 2, 3, and 5, respectively, while clusters 1 and 4 had 66.7% and 78.95% precisions, respectively. The F-measure shows that the harmonic means of precision and recall were 0.57, 0.80, 1.00, 0.88, and 0.89 for the respective clusters 1, 2, 3, 4, and 5.

The F-Measure of cluster 3 – with the value of 1.00 (100%) – is the most effective and reliable one. This value of the F-Measure strongly indicates that all of the instances belonging to cluster 3 were correctly clustered. Consequently, inspecting and comparing both the recall and precision proves that cluster 3 has the highest percentage of positive cases correctly identified. This outcome justifies why cluster 3 is the most reliable one for the final resolution.

In conclusion, the Reconciliation Framework developed by us for resolving conflicts in requirements achieved an overall accuracy of 85.71%. Moreover, this approach can cater for as many requirements as needed for any software engineering project. It can be adapted to solve a wide variety of decision-making and selection problems about the order of implementing requirements.

## 6 DISCUSSION

In the case study conducted by us, the value of Kendall's Coefficient of Concordance  $W$  was calculated by using equation (2) based on the dataset consisting of one hundred and one (101) requirements elicited from forty-two (42) stakeholders. The resulting value of  $W$  was 0.000115598  $\approx$  0.00. This value of  $W$  indicated some level of disagreement between the subjective views by the stakeholders, which means there are conflicts in the stakeholders' expectations.

After the clustering analysis, cluster 3 emerged as the final solution based on the conditions outlined in



Section 3.3. The final solution<sup>9</sup> is presented in the order of priorities assigned to all of the requirements. In particular, 77 requirements had a "very high" priority, corresponding to 76.24% of the entire set of requirements. On the other hand, 24 requirements had a "high" priority, corresponding to 23.76% of the entire set of requirements. The evaluation of the model for completeness and consistency indicated the 100% recall and precision of the final solution (cluster 3), and the 85.7% accuracy of the resulting model.

Theoretically, our research confirmed that there is no perfect system. However, with 14.29% of incorrectly clustered instances, the experts in our case study – the pharmacists – agreed that the results were good enough for resolving the conflicting subjective views that arose during the requirements analysis.

## 7 RELATED WORK

Earlier work on conflicts in RE focused on the identification and resolution of requirements in general terms (Barchiesi et al., 2014; Hartwell, 1991; Kim et al., 2007). For example, Ross et al. (2006) and Barchiesi et al. (2014) have observed that conflicts are resolved through negotiations involving human participants. Nevertheless, the negotiation approach could not deliver expected satisfaction by the stakeholders (Nuseibeh and Easterbrook, 2000). In the study by Boehm et al. (1995), the Win-Win technique was introduced to cater to risks and reconcile uncertainties through a negotiation approach. Still, the approach suffers from some setbacks in selecting a resolution plan and scalability.

Other research works have focused on conflicts in particular kinds of requirements and systems, such as: conflicts among non-functional requirements (Poort and de With, 2004; Liu, 2010); conflicts in pervasive computing systems (Khaled et al., 2017); compliance requirements (Maxwell et al., 2011); requirements classification (Yang et al., 2005), web application requirements (Escalona et al., 2013); contextual requirements (Ali et al., 2013); requirements in aspect-oriented RE (Brito et al., 2013), and requirements in goal-oriented RE (Van Lamsweerde et al., 1998).

The formal and heuristical approach used by van Lamsweerde et al. (1998) focused on identifying conflicts between requirements by multiple stakeholders specified as goals. The method by van Lamsweerde et al. (1998) deals with matching these goals with existing domain-specific divergence

patterns, which was based on previous experiences in conflict detection.

While some of the techniques – such as the one by Van Lamsweerde et al. (1998) mentioned above – just uncover conflicts, some other researchers (Viana et al., 2017; Mairiza et al., 2013) have proposed frameworks that are yet to be implemented and evaluated in real-life case studies.

Veerappa and Letier (2011) applied the clustering techniques in RE by grouping requirements into clusters to determine their similarities to understand the preferences by the stakeholders and explain the relationships between the requirements. Clustering techniques have also been used for decomposing the systems (Hisa and Yaung, 1988; Yaung, 1992), modularizing the software (Al-Otaiby et al., 2005), requirements reuse (Lim, 1994; Benavides et al., 2006), and requirements quality improvement (Davis et al., 1993; Lim, 1994; Zhang and Zhao, 2006). Differently from these research works, we used a clustering approach to establish the framework for the practical conflict resolution process for requirements.

## 8 THREATS TO VALIDITY

The Reconciliation Framework developed in this paper to identify and resolve conflicts in requirements has two kinds of threats to validity.

**Internal Validity.** The first threat to internal validity is eliciting, analyzing, and understanding the views by the stakeholders while trying to identify the existence of conflicts. We mitigated this by involving experts – pharmacists – in the process prescribed by the Reconciliation Framework, who have many years of experience in the problem domain. Although these experts have common backgrounds and training, they can coherently explain the views by different stakeholders to avoid the exclusion of view(s) and obtain consensus.

Another threat to internal validity is the presentation and acceptance of our results. We mitigated this by demonstrating the interactive system to the experts of the problem domain. We showcased the scientific process inherent in the solution to justify the resolution procedure. Since the experts involved in our case study were scientifically inclined, they agreed with the results.

<sup>9</sup> <https://doi.org/10.5281/zenodo.4603873>

**External Validity.** A threat to external validity is that the developed framework is yet to be validated in other problem domains within and outside the healthcare domain. Also, even while our research was conducted in the healthcare domain, the research was confined to only a subset of this problem domain. However, we anticipate that our case study's overall results can be repeated to identify and resolve conflicts in a different problem domain where a large number of stakeholders are involved. Besides, we have explained and demonstrated our approach to some software engineers. They have provided positive feedback indicating that the framework proposed by us is required to determine the order of the requirements to be implemented during the software engineering process (Gambo, 2016).

## 9 CONCLUSIONS AND FUTURE WORK

The research work reported in this paper has developed the Reconciliation Framework for identifying and resolving conflicts in requirements. The approach employed by us consists of the combination of the modified Delphi method and the clustering technique. The application of the algorithms presented in this paper to resolving conflicts in requirements is a notable contribution. We presented a dataset of requirements according to their weight scales and used these scales as the basis for resolving conflicting subjective views by stakeholders in RE.

Our framework classifies the ranked requirements by computing the centroids and standard deviations for each requirement. This implies that software engineers can use our framework to determine the most valued and least valued requirements, which will help in planning for software releases to avoid breaches of contracts and agreements and will increase trust. Our research results also demonstrate that the framework can accommodate large sets of requirements by multiple stakeholders by resolving conflicts between these requirements at a very high level of precision. An important advantage of our approach is proposing an alternative measure to arrive at a consensus between the stakeholders.

Finally, we know that it is essential to evaluate the scalability of the framework proposed by us and our prototype tool with an increasing number of requirements and stakeholders in other real-life projects. Further research can also combine our strategy with the methods and tools for data mining

and analysis. Specifically, we envisage that additional techniques and algorithms can complement the spectrum of existing techniques and algorithms in addressing conflicts between goal-oriented requirements elicited for socio-technical systems (STS) in several domains. In this area, a special feature of goal-oriented requirements can be exploited, which relates requirements to each other within a hierarchy of goals (Miller et al., 2014). As a side effect, an increase in the number of goals within a goal hierarchy will exponentially increase the volume of requirements to be analyzed and reconciled. Additionally, it will be useful to draw on some of the literature in psychology to address some of the challenges stakeholders face in dealing with their goals individually and collectively. In particular, we observed that since emotions are individually constructed (Taveter et al., 2019), there is a need to investigate, discover and reconcile conflicts that are usually present when eliciting emotional or affective requirements for STS.

## ACKNOWLEDGEMENTS

The research reported in this paper has been supported by the Mobilitas Plus Postdoctoral Researcher Grant MOBJD343 awarded to the first author.

## REFERENCES

- Ahmad, S., 2008, March. Negotiation in the requirements elicitation and analysis process. *In the 19th Australian Conference Proceedings on Software Engineering, (ASWEC 2008), Australia*, 683- 689.
- Al-Otaiby, T. N., AlSherif, M., Bond, W. P., 2005. Toward Software Requirements Modularization using Hierarchical Clustering Techniques. *In Proceedings of the 43rd Annual Southeast Regional Conference–Volume 2 (Kennesaw, Georgia, March 18–20)*, 223–228.
- Aldekhail, M., Chikh, A. and Ziani, D., 2016. Software requirements conflict identification: review and recommendations. *In the International Journal of Advanced Computer Science and Applications*, 7(10), 326-335.
- Ali, R., Dalpiaz, F. and Giorgini, P., 2013. Reasoning with contextual requirements: Detecting inconsistency and conflicts. *Information and Software Technology*, 55(1), 35-57.
- Balabantaray, R.C., Sarma, C. and Jha, M., 2015. Document clustering using k-means and k-medoids. *arXiv preprint arXiv:1502.07938*.
- Barchiesi, M.A., Costa, R. and Greco, M., 2014. Enhancing conflict resolution through an AHP-based methodology.

- In *International Journal of Management and Decision Making*, 13(1), 17-41.
- Benavides, D., Cortés, A. R., Trinidad, P., and Segura, S., 2006. A Survey on the Automated Analyses of Feature Models. In *Jornadas De Ingenieria del Software Bases de Datos (JISBD)*, 367-376.
- Bendjenna, H., Charrel, P.J. and Zarour, N.E., 2012. Using AHP method to resolve conflicts between non-functional concerns. In *Proceedings of International Conference on Education, Applied Sciences and Management (ICEASM'2012)*, June 15 - 18, 2013, Dubai, UAE, 26-27.
- Boehm, B., Bose, P., Horowitz, E. and Lee, M.J., 1995. Software requirements negotiation and renegotiation aids: A theory-W based spiral approach. In *IEEE International Conference Proceedings on Software Engineering, (ICSE 1995)*, April, 23-30, Seattle, Washington, USA, 243-243.
- Boehm, B., Port, D. and Al-Said, M., 2000. Avoiding the software model-clash spiderweb. *Computer*, 33(11), 120-122.
- Brito, I.S., Moreira, A., Ribeiro, R.A. and Araújo, J., 2013. Handling conflicts in aspect-oriented requirements engineering. In *Aspect-Oriented Requirements Engineering*, 225-241. Springer, Berlin, Heidelberg.
- Castro-Herrera, C. and Cleland-Huang, J., 2010. Utilizing recommender systems to support software requirements elicitation. In *Proceedings of the 2<sup>nd</sup> International Workshop on Recommendation Systems for Software Engineering*, May 4<sup>th</sup>, 2010, Cape Town, South Africa, 6-10.
- Chawla, S. and Gionis, A., 2013, May. k-means-: A unified approach to clustering and outlier detection. In *the 2013 SIAM International Conference Proceedings on Data Mining* (pp. 189-197). Society for Industrial and Applied Mathematics.
- Coolican, H., 2009. *Research methods and statistics in psychology*. Hodder Education, Routledge.
- Das, S., Abraham, A. and Konar, A., 2007. Automatic clustering using an improved differential evolution algorithm. In *the IEEE Transactions on Systems, Man, and Cybernetics-Part A: Systems and Humans*, 38(1), 218-237.
- Davis, A., Overmyer, S., Jordan, K., Caruso, J., Dandashi, F., Dinh, A., ... and Theofanos, M., 1993. Identifying and measuring quality in a software requirements specification. In *Proceedings of First IEEE International Symposium on Software Metrics*, May 21 -22, Como, Italy, 141-152.
- De Souto, M.C., De Araujo, D.S., Costa, I.G., Soares, R.G., Ludermir, T.B. and Schliep, A., 2008. Comparative study on normalization procedures for cluster analysis of gene expression datasets. In *IEEE International Joint Conference Proceedings on Neural Networks (IEEE World Congress on Computational Intelligence)*, 2792-2798.
- Deutsch, M., 1973. *The resolution of conflict*. Yale University Press, New Haven, USA.
- Escalona, M.J., Urbietta, M., Rossi, G., Garcia-Garcia, J.A. and Luna, E.R., 2013. Detecting Web requirements conflicts and inconsistencies under a model-based perspective. *Journal of Systems and Software*, 86(12), 3024-3038.
- Faber, V., 1994. Clustering and the continuous k-means algorithm. *Los Alamos Science*, 22(138144.21), 67.
- Gambo, I. P., 2016. Development of a Model for Conflict Resolution in the Requirements Engineering Process of Software Systems. *Ph.D. thesis, Department of Computer Science and Engineering, Obafemi Awolowo University, Ile-Ife, Nigeria*, 1-298.
- Gupta, A. and Gupta, C., 2018. CDBR: A semi-automated collaborative execute-before-after dependency-based requirement prioritization approach. *Journal of King Saud University-Computer and Information Sciences*, (Article in press), 1-12.
- Han, M., Yang, K., Qin, J., Jin, R., Ma, Y., Wen, J., Chen, Y., Zhao, L. and Tang, W., 2014. An algorithm based on the standard deviation of passive microwave brightness temperatures for monitoring soil surface freeze/thaw state on the Tibetan Plateau. *IEEE Transactions on Geoscience and Remote Sensing*, 53(5), 2775-2783.
- Haraty, R.A., Dimishkieh, M. and Masud, M., 2015. An enhanced k-means clustering algorithm for pattern discovery in healthcare data. *International Journal of distributed sensor networks*, 11(6), 615740.
- Hartwell, R.E., 1991. Resolving conflict in system requirements. In *the IEEE Systems Readiness Technology Conference Proceedings on Improving Systems Effectiveness in the Changing Environment of the '90s (AUTOTESTCON '91)*, 349-354.
- Hennig, C., Meila, M., Murtagh, F. and Rocci, R. eds., 2015. *Handbook of cluster analysis*. CRC Press.
- Hisa, P., and Yaung, A. T., 1988. Another approach to system decomposition. In *Proceedings of the 12th International Conference on Computer Software and Applications (COMPSAC'88)*, Trento, Italy, 75-82.
- Keeney, S., McKenna, H. and Hasson, F., 2011. *The Delphi Technique in Nursing and Health Research*, Wiley-Blackwell, Chichester, UK.
- Kendall, M.G. and Smith, B.B., 1939. The problem of m rankings. *The annals of mathematical statistics*, 10(3), 275-287.
- Khaled, O.M., Hosny, H.M. and Shalan, M., 2017. Exploiting Requirements Engineering to Resolve Conflicts in Pervasive Computing Systems. In *International Conference Proceedings on Evaluation of Novel Approaches to Software Engineering*, 93-115. Springer, Cham.
- Kim, M., Park, S., Sugumaran, V. and Yang, H., 2007. Managing requirements conflicts in software product lines: A goal and scenario based approach. *Data & Knowledge Engineering*, 61 (3), 417-432.
- Kwan, I. and Damian, D., 2011. The hidden experts in software-engineering communication: NIER track. In *33<sup>rd</sup> International Conference Proceedings on Software Engineering, ICSE '11*, New York, NY, USA, 800-803.
- Lim, W. C. 1994. Effects of reuse on quality, productivity, and economics. *Software, IEEE*, 11(5), 23-30.
- Liu, C.L., 2010. Ontology-based conflict analysis method in non-functional requirements. In *9<sup>th</sup> IEEE/ACIS*

- International Conference Proceedings on Computer and Information Science (ICIS), 491-496.
- Maalej, W. and Thurimella, A.K., 2009. Towards a research agenda for recommendation systems in requirements engineering. In *Proceedings of Second International Workshop on Managing Requirements Knowledge (MARK'09)*, September 2009, Atlanta, USA, 32-39.
- Mairiza, D., Zowghi, D. and Gervasi, V., 2013. Conflict characterization and analysis of non-functional requirements: An experimental approach. In *Proceedings of IEEE 12th International Conference on Intelligent Software Methodologies, Tools and Techniques (SoMeT)*, 83-91.
- Maxwell, J.C., Antón, A.I. and Swire, P., 2011. A legal cross-references taxonomy for identifying conflicting software requirements. In *Proceedings of the 19th IEEE International Requirements Engineering Conference (RE'11)*, 17 (2), 197-206.
- Miller, T., Lu, B., Sterling, L., Beydoun, G. and Taveter, K., 2014. Requirements elicitation and specification using the agent paradigm: the case study of an aircraft turnaround simulator. *IEEE Transactions on Software Engineering* 40, no. 10 (2014): 1007-1024.
- Nuseibeh, B. and Easterbrook, S., 2000. Requirements engineering: a roadmap. In *Proceedings of the Conference on the Future of Software Engineering*, pp. 35-46.
- Poort, E.R. and de With, P.H.N., 2004. Resolving requirement conflicts through non-functional decomposition. In *Proceedings of the Fourth Working IEEE/IFIP Conference on Software Architecture (WICSA 2004)*, 145-154.
- Rombach, H.D., Basili, V.R. and Selby, R.W., 1993. *Experimental Software Engineering Issues: Critical Assessment and Future Directions. Proceedings of the International Workshop, Dagstuhl Castle, Germany, September 14-18, 1992*. Vol. 706. Springer Science & Business Media.
- Ross, S., Fang, L. and Hipel, K.W., 2002. A case-based reasoning system for conflict resolution: design and implementation. *Engineering Applications of Artificial Intelligence*, 15(3), 369-383.
- Saaty, T. L., 1990. The analytic hierarchy process in conflict management. *International Journal of Conflict Management*, 1(1), 47- 68.
- Shyyan, V., Christensen, L., Thurlow, M., and Lazarus, S., 2013. *Multi-Attribute Consensus Building Tool*. Minneapolis, MN: the University of Minnesota, National Center on Educational Outcomes.
- Siegel, S. and Castellan, N. J., 1988. *Nonparametric Statistics for the Behavioural Sciences*. New York: McGraw-Hill.
- Steinbach, M., Kumar, V. and Tan, P., 2005. Cluster analysis: basic concepts and algorithms. *Introduction to data mining*, 8, 487- 568, 1st edn. Pearson Addison Wesley.
- Tan, P. N., Steinbach, M. and Kumar, V., 2006. Cluster analysis: basic concepts and algorithms. *Introduction to data mining*, 8, 487-568
- Taveter, K., Sterling, L., Pedell, S., Burrows, R. and Taveter, E.M., 2019. A method for eliciting and representing emotional requirements: Two case studies in e-healthcare. In *2019 IEEE 27th International Requirements Engineering Conference Workshops (REW)*, 100-105.
- Van Lamsweerde, A., Darimont, R. and Letier, E., 1998. Managing conflicts in goal-driven requirements engineering. *IEEE Transactions on Software Engineering*, 24(11), 908-926. 1998.
- Veerappa, V. and Letier, E., 2011. Clustering stakeholders for requirements decision making. In *International Working Conference on Requirements Engineering: Foundation for Software Quality* (pp. 202-208). Springer, Berlin, Heidelberg
- Viana, T., Zisman, A. and Bandara, A.K., 2017. Identifying conflicting requirements in systems of systems. In *Proceedings of IEEE 25th International Requirements Engineering Conference (RE'17)*, 436-441.
- Yang, H., Kim, M., Park, S. and Sugumaran, V., 2005. A process and tool support for managing activity and resource conflicts based on requirements classification. In *the International Conference Proceedings on Application of Natural Language to Information Systems*, 114-125. Springer, Berlin, Heidelberg.
- Yaung, A. T. 1992. Design and implementation of a requirements clustering analyzer for software system decomposition. In *Proceedings of the 1992 ACM/SIGAPP symposium on Applied computing: technological challenges of the 1990's*, March 01 - 03, 1992, Kansas City, MO, USA, 1048-1054.
- Yin, R.K., 2017. *Case study research and applications: Design and methods*. Sage publications.
- Zhang, W., Mei, H., and Zhao, H., 2006. Feature-driven requirement dependency analysis and high-level software design. *Requirements Engineering*, 11(3), 205-220.

## APPENDIX

The following table describes the appendices (additional materials).

Table 5.

Appendix	Link to content
Ranking scales of requirements from Stakeholders	<a href="https://doi.org/10.5281/zenodo.4603841">https://doi.org/10.5281/zenodo.4603841</a>
Requirements weights of stakeholders	<a href="https://doi.org/10.5281/zenodo.4603824">https://doi.org/10.5281/zenodo.4603824</a>
Department sub-unit-wise distribution of Participants	<a href="https://doi.org/10.5281/zenodo.4603848">https://doi.org/10.5281/zenodo.4603848</a>
Normal distribution of requirements after preprocessing	<a href="https://doi.org/10.5281/zenodo.4603860">https://doi.org/10.5281/zenodo.4603860</a>
The five (5) clusters	<a href="https://doi.org/10.5281/zenodo.4603866">https://doi.org/10.5281/zenodo.4603866</a>
Prioritized and resolved weights	<a href="https://doi.org/10.5281/zenodo.4603873">https://doi.org/10.5281/zenodo.4603873</a>