# The Transition from IAS 39 to IFRS 9 and Its Impact on Financial Performance: Case of a Moroccan Public Financial Institution

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Abstract: The following framework provides a thorough insight into the international accounting standards with a particular focus on the one pertaining to the financial instruments IFRS 9 applied and monitored, for instance, by afinancial public institution. It also sheds a light on the procedure that needs to be followed by other entities upon the implementation of a new international accounting standard. The investigation conducted, the methodology used as well as interviews established with the staff of consolidation and calculations practiced has allowed for the elaboration a comparative study between real situation and simulated situation (IFRS 9). Synthetic as well as visual, the study has led us to formulate a detailed and all-encompassing vision on the impact of this transition on the financial performance of the financial group, without omitting the risk aspect relative to this concept represented by prudential supervision. The value of the present research lies to identify the various representations of this new international accounting standard, to propose recommendations for a perfect control and realization of its strategic as well as operational objectives.

# **1** INTRODUCTION

The international accounting standards, known as IAS (International Accounting Standards) or IFRS (International Financial Reporting Standards) were born of a meticulous desire to create a single European accounting standard. This new accounting model aims to redefine certain concepts, notably financial transparency, comparability of financial statements and improved quality of information.

In its capacity as a public body, the organization adopted international accounting standards in its financial approach in 2008 and applied them to the consolidated financial statements. The Accounting and Consolidation Department of the financial group monitors compliance with these standards.

However, as part of the project to modernize international accounting standards in order to adapt to the international economic and financial context, the management responsible continually updates the annual financial statements in line with the notices issued by the IASB. The year 2018 was marked by the advent of IFRS 9 on financial instruments.

The transition from IAS 39 to this new standard is a challenge not only for this financial group, but

also for all financial institutions. This transition is described as a far-reaching trajectory because of its representations and repercussions on the accounting logic (the new provisioning principle), as well as on the consolidated financial statements for fiscal year 2018.

It is important to note that the application of these standards and the monitoring of related reforms is not limited to compliance with regulatory requirements. It also focuses on a molar approach that seeks to improve macroeconomic indicators while strengthening the country's international competitive position.

The present work sets out a certain number of objectives, starting with a review of the transition to the new standard, the quantification of its impact on the financial performance of the financial group, and finally proposing avenues for improvement and making appropriate recommendations.

Our research therefore consists of linking two poles: that of the application of international accounting standards in the consolidated financial statements and that of financial performance.

We assume that any reform within this framework directly influences the performance and

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financial health of the organization. This leads us to set the following problem:

## Does the adoption of the international accounting standard IFRS 9 impact the financial performance of a public entity - case of a public financial institution -?

This questioning can be broken down into three subquestions:

- ✓ First, the premeditation of the reforms of international accounting standards: What contribution does the mastery of normes make to the financial performance of the financial group?
- ✓ Secondly, to what extent can the financial group's mastery of international accountingstandards support its accounting activity?
- ✓ Finally, to what extent can the international accounting standard IFRS 9 influence theprudential ratio of a public financial institution?

Based on the above considerations, the methodology that seems to us the most suitable is a hybrid approach. It involves applying a qualitative approach, through the elaboration of an individual interview guide. We will try to complete it with quantitative data through the application of the methods and tools of the quantitative approach.

Our plan for this research is twofold: The first part consists in forging the theoretical construct of our work. The second part constitutes the empirical pole. We then present the impact of the transition from IAS 39 to IFRS 9 on the Group's financial performance, the state of completion of our work and the areas for improvement in order to better control future reforms.

# 2 LITERATUREREVIEW

The analysis of the impact of the transition from IAS 39 to IFRS 9 on financial performance requires first of all an assessment of the environment in which this accounting reform will be adopted, while highlighting the main contributions of the new IFRS 9 to the accounting sphere, and then an exploration of previous work that has dealt with this issue.

## 2.1 From IAS 39 to IFRS 9

The entry into force of IAS 39 in 2001 was highly unproven since it used the fair value method, which was a real obstacle for financial institutions in terms of asset recognition. This state of affairs has led users of international accounting standards and experts in the field to reconsider their positions on IAS 39 because:

- Insolvency in terms of management of financial instruments;
- The lack of transparency preserved by this standard;
- The use of Fair Value as a valuation option;
- Non-anticipation of market events in terms of asset impairment.

This non-exhaustive list of criticisms was the trigger point for the draft IFRS 9 standard. In July 2014, the IASB (International Accounting Standards Board) published the final version of the IFRS9 standard entitled "Financial Instruments" to replace IAS39 "Financial Instruments: Recognition and Measurement".

The new standard, which came into force on January 1, 2018, is complex to apply and has brought several new accounting and financial innovations, including a new classification and measurement of financial instruments, the introduction of the provisioning principle of expected credit losses (ECL) and the reform of hedge accounting.

# 2.2 Impact of IFRS 9 on Financial Performance: State of Play

The application of IFRS 9 has aroused the interest of scientific researchers because it has brought about enormous changes, especially for financial institutions. However, it should be noted that the number of scientific research studies dealing with this accounting reform remains too small, in contrast to the many agencies and auditing firms that have conducted studies to measure the real impact of the application of the said standard.

In order to complete this transitional phase, Bank Al Maghreb had granted a 2-month grace period to institutions for the quarterly financial publication of consolidated accounts. This affirms the great vigilance that must be adopted by institutions for a non defaulting application of the standard.

In addition, we conducted an international Benchmarking exercise involving a group of consolidating entities that have anticipated the application of IFRS 9 in 2017. The objective was to estimate the impact of the application of IFRS 9 on shareholders' equity and consequently on the statement of financial position. We have selected a sample of international financial institutions with a sizeable portfolio. It is important to note that no Moroccan group has anticipated the implementation of the new IFRS 9 standard or quantified its impact on the financial statements.

| Group               | Impact on the balance sheet structure   |
|---------------------|---|
| PNB<br>Paribas      | A $\notin 2.5$ billion net tax decrease in<br>Shareholders' Equity; accompanied by a<br>$\notin 3.3$ billionchangein the overall amount of<br>impairment.   |
| Société<br>Générale | The decrease in the value of consolidated shareholders' equity of 1 milliard $\in$ .  |
| ENGIE               | The Group values the loss on consolidated consolidated equity at $\notin$ 235 million; compared to aloss of $\notin$ 224 million recorded in K. own share.  |
| BPCE                | Changes in the JV (net of tax) charged to<br>equity for an amount of $\notin$ (198) million.<br>Gains and losses due to the reclassification<br>of certain assets are transferred to reserves<br>for an amount of $\notin$ 3 million. |

Table 1 : International benchmarking.

In the same context, the U.S. rating agency Fitch Ratings published on Monday, August 6, 2018 the results of its study analyzing the first-time adoption of IFRS9 on the capital of Moroccan banks. The published financial statements of banks, in the first quarter of 2018, confirmed the increase in bond provisions, accompanied by the reduction of equity capital to 13.8% for BCP, 10.5% for BMCE Bank and 9.1% for Attijariwafa Bank - all national banks of systemic importance - and 3.2% for Credit du Maroc.



Figure 1 : Impact of IFRS 9 on equity.

As for the report published by CFG Research, the introduction of new provisioning rules to cover impairment of financial assets impacted, in 2018, the provisions on receivables of the 6 listed banks by MAD 16.7 billion, an increase of 32% compared to the provisions under IAS 39. In addition, this accounting adjustment had a direct impact on the equity of listed banks of nearly MAD 12 billion, of which 92% stems from the three leaders (67% of outstanding loans in Morocco) Attijariwafa bank, BCP and BMCE Bank Of Africa.

On the other hand, M.S.I.N., the broker of the stock exchange company, has accentuated its analysis on listed banks. According to his calculations, the latter have lost 12 billion DH of capital since the adoption of IFRS 9. Their shareholders' equity has thus fallen from MAD 137.6 billion to MAD 125.6 billion, a drop of 8.8%, with an immediate impact on their ability to absorb shocks accompanied by a risk of increased financing costs.

# 3 METHODOLOGY OF THE STUDY

This section begins with a presentation of the epistemological and methodological position advocated for measuring the impact of the adoption of IFRS 9 on the financial performance of a government organization. It then goes on to explain the nature and survey tools used to reconcile the said standard.

## 3.1 Sample

The study was carried out within a public financial institution with a scope of 145 subsidiaries in all business lines and industries. The Group's diversified structure makes the analysis of the impact of the transition and changeover to IFRS 9 within this institution very interesting and will provide relevant answers to the questions raised.

## **3.2** Nature of the Investigation

In order to provide an answer to our research question, that of the impact of the application of IFRS 9 on the financial performance of this institution, it is crucial to establish a hypothesis that constitutes the starting point of our research. We therefore assume that the change in accounting regulations, in particular the transition from IAS39 to IFRS9, has a direct impact on the performance and financial health of the organization.

This hypothesis must be analyzed and tested to measure its degree of conformity and validity. In this respect, our research is part of the positivist current (Verifiability, Confirmability and Rebuttability), in order to identify the causes and consequences of the events produced. Through this epistemological paradigm, we seek to study the refutability or acceptance of our hypothesis, which is the basis of our research.

In terms of methodological considerations, we have opted for a hybrid approach. On the one hand, the quantitative component in order to trace and explain the staging of links and causes and effects with respect to our research theme, to evaluate the implementation of this new standard and to measure its impact. On the other hand, there is a qualitative component through the development of an interview guide, since both approaches are based on a logic of concordance as well as opposition.

In addition, our research is part of a hypotheticodeductive approach that leads us to avenues of reflection and analysis applicable to the different aspects studied. This approach also allows us to construct the theoretical prerequisites concerning international accounting standards that will serve as a basis for the verification of hypotheses.

# 3.3 Conduct of the Investigation

We have chosen a conceptual model, a logic of reflection, to respond to the problem we have set. It is a question of starting with the interview guide in order to obtain a preconfirmation of the hypothesis, an instrument of access to reality.

Next, a reclassification model for all financial instruments will be implemented and applied to the Group's financial statements. We can therefore observe and quantify the various changes in the financial statements, consolidated balance sheet and statement of comprehensive income.

At this stage, the establishment of a comparative study between real and simulated situations becomes possible, which will allow us to assess the impact on financial performance (the recommended KPIs) and the prudential base (3 fundamental pillars of equitycapital).

# 4 RESULTS OF THE EMPIRICAL STUDY OF THE FINANCIAL GROUP

This section begins by describing the approaches followed and the lines of analysis undertaken, and then presents the results of the various studies envisaged.

# 4.1 Maintenance of the Accounting and Consolidation Department

Following the interview guide developed and implemented with the staff of the institution's consolidation service, we collected a set of responses that we analyzed carefully in order to formulate a typical response (Appendix). The main lines of investigation selected for this survey are as follows:

- Axis1: Understanding and assessing the transition from IAS 39 to IFRS 9;
- Axis2: Identification of the requirements in terms of application of the new standard and assessment of the impact of the change on the financial governance of the financial group;
- Axis3: Formulation of observations on the shortcomings raised in this standard, while suggesting avenues for improvement as well as prospects for the development of this work.

After analyzing the responses to the interview guide, we were first able to assess the criticality of the transition to IFRS 9 and the various changes and restatements applied. In addition to thatthe existence of an effective impact on the Group's financial performance has been confirmed, even if the Group remains slightly influenced by the structural soundness and composition of its securities portfolio.

## 4.2 Financial Instrument Reclassification Model

The first phase of the IFRS 9 project on the classification of financial instruments is the main component of the project, since it is by determining the category to which a financial instrument can be assigned that its measurement and recognition method can be determined.

This phase represents the basis and starting point of the transition process puted in place. It is the work of art of a study about the specificities and rules prescribed by IFRS 9. At this stage, the institution must be vigilant in order to assure protection from potential risks that may arise.

The recognition of provisions categories of financial instruments under IFRS 9 like Bonds included in the portfolio of available-for-sale assets (AFS) and listed held-to-maturity assets (HTM) which was not permitted to recognize as provision under IAS 39. In addition, a new test was added in order to recognize some instrument category, it is the SPPI test.

#### **4.3 Impact on Financial Performance**

Before presenting the impact on the financial performance of the financial group, we believe it is useful to present a summary comparative study of the actual and simulated situation of the group's main financial statements in 2017 (consolidated balance sheet and statement of comprehensive income).

#### - Comparative study between the impact of IFRS 9

## on the actual and simulated assetsituation

Because of the application of IFRS 9, we have prepared a simulated consolidated balance sheet in accordance with the rules prescribed in this standard, and in application of the reconciliation table that we have previously stated. The simulated assets and liabilities of the establishment are as follows:

| Table 2: S | simulated and | actual 2017 | situation. |
|------------|---------------|-------------|------------|
|            |               |             |            |

|                    | R (2017)        | S (2017) | Statement of change |               |  |
|--------------------|-----------------|----------|---------------------|---------------|--|
| Property           | 2 34 716        | 234 162  | in %                | In Value      |  |
| situation<br>(MDh) | 2 34 716<br>615 | 975 975  | -<br>0,2359%        | -<br>553 640% |  |

The impact of the new standard has been greatly weakened by the provisions and processes put in place by the Group's consolidation management, without omitting the Group's status as a public institution with a solid and varied portfolio.

This change in the financial position is explained by the new allocation of financial instruments due to the application of the new expected loss principle included in the provisions of IFRS 9. It should be noted that the provisioning rate applied is 9.5%. For simplification purposes, this rate is applicable for the upward revision of the total amount of provisions actually recognized and for the recognition of provisions on financial instruments not provided for in the actual fiscal year. We note the new values in this table:

| CategoryofFinancialInst.  | Actual<br>provision<br>2017          | Actual value<br>of the EndTime<br>en MDH<br>Simulated provision<br>2017 |   | Simulated<br>value of<br>theEnd Time<br>en MDH |
|---|--------------------------------------|---|---|--|
| Financial assetsat the JVR*   | No provision<br>on this<br>category  | 8.822.275   | 8.822.275 A provision should berecognized on<br>adjusted variable income securities in<br>the AFS category. |  |
| Available-<br>forsalefinancialassets**  | No<br>provisionhas<br>been made.     | 49.833.921  | A provision must berecognized on<br>bonds included in the<br>fixedincomesecuritiesportfolio.                |  |
| Loans and<br>receivables fromcredit<br>institutions<br>andsimilarinstitutions | 6.194.000<br>DH                      | 15.094.815  | The new Mt according toIFRS 9 is:<br>(6 194 000 * 1,095) =6.782.430<br>DH                                   | 15.094.226                                     |
| Loans and<br>receivables from<br>customers                                    | 1.557.252<br>MDH                     | 42.410.959  | The new provision willtherefore be :<br>(1 557 252 *1,095) = 1.705.191<br>MDH                               | 42.263.019                                     |
| HTM at<br>amortized<br>cost***  | No<br>provision<br>has been<br>made. | 35.114.321  | A provision must berecorded on the<br>HTMside. The provision is:<br>4 264 321 * 9,5% = 405.111 DH           | 34.709.211                                     |
| Total   | Total 151.276.291 MDH                |   | 150.722.653 MDH   |  |

Table 3: Recognition of the provision according to the ECL principle.

\* Increase in the value of Financial Assets at FVR following the reclassification of variable income securities from the Available-for-sale category.

\*\* Decrease in the value of variable income securities

\*\*\* Previously referred to as Held-to-maturity assets. This category includes Treasury bills andlisted HTMs

We have recognized an impairment loss on financial instruments due to the application of the new ECL provisioning principle. The new amount of provision (151.276.291 - 150.722.651) = 553.640 *MDH*, corresponds to the amount of the variation of the patrimonial situation. This provision will be charged to the group's consolidated reserves and will therefore directly affect the integrated shareholders' equity.

#### -Comparative study of the impact of IFRS 9 on the

#### income statement

This involves applying the progression rate, obtained by calculating the average new cost of risk of certain financial institutions, which in our case is 9.5%

| Elements                     | Real(2017)  | Simulated(2017) |
|------------------------------|-------------|-----------------|
| Net bankingincome            | 6 805 078   | 6 805 078       |
| Gross Operating<br>Income    | 790 044     | 790 044         |
| - Cost of Risk               | - 95 562    | - 104 640       |
| Pre-taxincome (loss)         | 691 925     | 682 847         |
| - Incometaxexpense           | - 754 683   | - 747 995       |
| Net income (loss)            | - 62 758    | - 65 149        |
| Non-<br>controllinginterests | - 149 284   | - 149 284       |
| Net income (Group share)     | 86 526      | 84 135          |
|                              | (84 135 - 8 | 6 526) = -2 391 |

Table 4: Simulatedstatement of comprehensive income.

It appears from our simulation that the net result, group share, varied negatively by **2,841%**. It should be noted that due to the regulations, the group did not make any movement on the income statement although the balance sheet structure and the consolidated income statement of the group are negatively impacted, except that this impact remains sustained and manageable due to the structure of the group and the solidity of its securities portfolio

#### <u>- Study of the impact of IFRS 9 on financial</u> performance

The evaluation of the institution's financial performance is automatically linked to the calculation of a number of KPIs that are considered relevant and that unfailingly meet our needs in terms of analysis.

| Ratios | ROE         |             | ROE group   |             | ROI         |             |
|--------|-------------|-------------|-------------|-------------|-------------|-------------|
|        | R           | S           | R           | S           | R           | S           |
| Result | 0,28<br>56% | 0,29<br>30% | 0,55<br>51% | 0,57<br>56% | 6,61<br>42% | 6,67<br>12% |
| Impact | -0,0074%    |             | + 0,0204%   |             | + 0,0570%   |             |

We note that the group is performing negatively in terms of integrated ROE. The latter is explained by the integrated net income which is (-62,758 MDH). This negative result has been eased by the implementation of the provisions of the new IFRS 9 standard; a ROE of -0.2930% recorded by a decrease of -0.0074% compared to the actual situation.

Contrary to the integrated ROE, the Group's ROE shows minimal positive results, due to the RNPG, which is the result of a compensation between the integrated net income and that relating to minority interests (+86,526 MDH). The impact of IFRS 9 being positive in this case +0.0204%, since the RNPG remains at the same level, while shareholders' equity excluding minority interests and unrealized gains or losses has decreased, following the volatility of consolidated reserves (-17.33%).

In terms of ROCE, the ratio remains invariable. However, the level of WCR will be impacted in the coming years, as 37% of the total amount of provisions will be allocated to the deferred tax item, which will reduce it significantly. It should be noted that the Group creates value, since the ROCE is higher than the WACC in the actual and simulated situation.

Finally, the ROI shows a rate of (6.6142%) for the actual situation, as it was positively influenced +0.0570% in the simulated scenario following the application of IFRS 9 (6.6712%). This still amounts to a reduction in shareholders' equity in the face of the stability of the net banking income achieved by the group.

Table 6: Simulatedstatement of comprehensive income.

|                             | Calculated   | Re       | sult      | Impact   |
|-----------------------------|--|----------|-----------|----------|
|                             | Method   | Real     | Simulated | IFRS 9   |
| Leverage<br>effect<br>Rf.Re | ((Economic profitab-<br>Tx. Interest(1 - Tx. IS))<br>* Net indebtedness) / K.<br>own | 12,9808% | 13,3164%  | +0,3355% |

| Performance Indicator Calcu |                    | Calculation rule |                         | Result |         |           |         | Impost  |
|-----------------------------|--------------------|------------------|-------------------------|--------|---------|-----------|---------|---------|
|                             |                    |                  |                         | Real   |         | Simulated |         | Impact  |
|                             | Profitability      |                  | RNPG / CA               |        | 0,49%   |           | 0,492%  |         |
| Dupont                      | Active<br>Rotation | Profit/          | CA / K.<br>invested     | 0,394% | 25,15%  | 0,404%    | 27,38%  | 0,0102% |
|                             | Solvency           | Equity           | K. invested /<br>K. own |        | 294,99% |           | 300,03% |         |

Table 7: Numerical application of the Dupont model.

We note that all the calculated efficiencies provide a positive leverage effect. The use of debt within the group has led to an increase in the group's return on equity. Indeed, the implementation of IFRS 9 has a positive impact of +0.3355% on the leverage effect. The existence of this effect depends on the superiority of the economic profitability over the interest rate applied to the financial group.

This indicator links asset management, the achievement of a net margin and, lastly, debtcontrol. We note through the calculation that the adoption of IFRS 9 leads to an increase in allthe components of the model +0.0102%. The company is in good financial health and nothingwill prevent it from achieving its objectives.

Table 8: Numerical application of the EVA model.

|     | Re         | Result     |                                  |  |  |
|-----|------------|------------|----------------------------------|--|--|
|     | Real       | Simulated  | IFRS 9                           |  |  |
| EVA | 227 405,70 | 292 389,31 | 64 984<br>MDH<br>+ <u>28,58%</u> |  |  |

By numerical application, we notice that the group creates value. The latter has evolved significantly in the context of the simulated situation, with a favourable evolution of +28.58%.Indeed, this growth in the indicator refers to a profitability that will be high and a growth ineconomic assets. This also indicates that the economic profitability objectives have been achieved.

As we have noted, the difference between the standards: IAS 39 and IFRS Q two impact hetreatment of financial instruments. As a result, the implementation of IFRS 9 leads to thesetting of several important indicators in the balance sheet structure and the statement of comprehensive income. This transition has a positive impact on the Group's profitability, and consequently on its financial performance, with

the exception of consolidated ROE. Indeed, the IASB's advancements on the subject of financial instruments for fiscal year 2018 have asignificant impact on equity, which is considered by entities and SMEs as a measure of underperformance.

#### Study of the impact of IFRS 9 on the prudential base

Basel and international accounting standards are often exhibited in a study frameworkwhere several interactions are identified that can be synergistic or even antagonistic.Moreover, it appeared to us from our analysis of the Group's structure and our studies on theapplicability of IFRS 9 that this could impact one of the pillars of any financial institution, namely the prudential base stipulated at the Basel III level.

**Pillar 1: Increasing Regulatory Funds and Improving their Quality:** We found that the group complies with the minimum capital requirements. However, adecrease in the equity ratios was observed. This means that IFRS 9 has an effective impact, but one that remains sustained and manageable.

**Pillar 2: Strengthening Risk Management Mechanisms (LCR & NSFR):** We can state from the figures observed and our analysis of the current context that, once again, the institution seems to be asserting its subtlety and the solidity of its structure, which in no way seems to be overwhelmed by the advent of this new standard.

**Pillar 3: Culminating Leverage Effect:** Leverage is defined as the ratio of total assets to shareholders' equity. Banks used this ratio as a relevant indicator.

Table 9: Measuring impact on FP leverage impact.

| Total assets   |                | Share holders'<br>equity |               | Leverag | Impact  |          |
|----------------|----------------|--------------------------|---------------|---------|---------|----------|
| R              | S              | R                        | S             | R S     |         | IFRS 9   |
| 234 716<br>615 | 234 162<br>975 | 21 972<br>967            | 21 419<br>330 | 9,3615% | 9,1472% | -0,2143% |

We note from our calculations that the institution largely complies with the minimumset for equity leverage, which is 3%. The impact of IFRS 9 on this third pillar is not a causefor concern for the Group's accounting and finance department

# 5 CONTRIBUTION AND PERSPECTIVES OF THE STUDY

The study we conducted on the impact of the transition from IAS 39 to IFRS 9 is theresult of an interview with the Group's consolidators, combined with a brief analysis of thevarious extensions of this transition, materialized by the calculation of various KPIs, whilereferring to the history of the work carried out in the same research framework.

It should be noted that the survey was established in an estimation logic, by comparing the existing with the closest reality. Moreover, the focus of this research is not limited solely to the study and control of the impact of the implementation of IFRS 9 within the financial group, but is also interested in the preparation of a preventive process allowing a better integration of the new accounting standards.

In the first quarter of 2018, the financial group under review published its consolidatedfinancial statements including the impact of the first-time adoption of IFRS 9. The latter showthat the gross impact of the evaluation of expected credit losses amounted to 321 millions MAD. On the other hand, the simulated study we conducted showed a provision amount, according to the new principle, of 553 MDH. This difference has been absorbed on the onehand, by the fact that the simulated study had as the only variable the new IFRS 9.And on the other hand, due to the doubling of its GNP which reached 1.6 MMDH in 2018 against 734.9 MMDH in 2017 for the first quarter, in addition to its RNPG which amounted to 236 MMDH, up 109% over a year.

There seem to be many avenues for extending our research work, because of its novelty,its originality, but above all because of its representations and implications. A largescaleworkthat requires a continuous and perpetually updated effort so that not only this financialgroup, but also all institutions can accompany the mutations and changes imposed by the special accounting bodies.

# **6** GENERAL CONCLUSION

Several factors motivated us to choose this research topic. First, the intellectual curiosity and the desire to assimilate successfully part of the sphere of international accounting standards, namely IFRS 9. Then, our presentiment and conviction, that the appropriation by this financial group of the transition from IAS 39 to IFRS 9 would bring real added value.

The methodology of our research follows the process of developing and implementingan international accounting standard, from assimilation to the evaluation of differences and impact in order to decide on the transition and deliver the appropriate comments and interpretations.

Our field survey fits well with the hybrid approach, bringing together both qualitative and quantitative tools. It relies on the opinions expressed, as well ascalculations to study the structural variability of the main financial statements and then assess the impact on the financial performance.

This work has enabled us to obtain a global and detailed view of what otherestablishments and consolidating entities could encounter following the adoption of this newstandard, and its impact on the structure of their financial statements and consequently adeduction on financial performance..

In conclusion, this research has provided us with an understanding of how the group is preparing for the new accounting requirements and what the impact might be on an establishment of this size. We should note that international accounting standards in general have now become a necessity for groups and institutions to ensure good financial governance in full compliance with regulatory requirements. We hope that, through this work, we havecontributed to the debate on the impact of the implementation of IFRS 9, and that the actionscarried out in the field have succeeded in providing answers to this problem.

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