

# Exploiting the Collective Knowledge of Communities of Experts

## *The Case of Conference Ranking*

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**Abstract:** In this paper, we discuss the concept of tacit collective knowledge and focus on how to externalize it to inform discussion and reflective thinking within a community of expert practitioners about their own distributed practices. We draw our approach by outlining the one we undertook in the domain of a scholarly community: how to assess the quality of scientific conferences in the broad area of computer science and IT study. Results show the feasibility and scalability of the approach adopted to externalize tacit collective knowledge.

## 1 INTRODUCTION

As rightly noted by (Hecker, 2012), in regard to the notion of *collective knowledge*, little clarity and lack of a shared understanding of the precise meaning of the expression prevail. This ambiguity lies at the intersection of two questions that usually challenge the capability of researchers to reach clear-cut responses, namely “what is knowledge” and “what is a collective”. Indeed, even assuming (for the sake of the argument) a clear stance on what knowledge is at individual level, it is a challenging pursuit to bring this notion from the individual to the group level.

When given, definitions of collective knowledge are usually expressed by either enumeration of qualifying aspects, or with as much ambiguous as evocative and fascinating expressions. For instance, in (Lam, 2000) these two approaches coexist: collective knowledge is defined both as “accumulated knowledge of the organization stored in its rules, procedures, routines [, tacit conventions] and shared norms which guide the problem-solving activities and patterns of interaction among its members”; and also as something that “exists *between* rather than *within* individuals [and it is] more, or less, than the sum of the individuals’ knowledge, depending on the mechanisms that translate individual into collective knowledge.” (Lam, 2000).

As also noted by (Nguyen and others, 2014), this has led to different stances on what we should consider as the Collective Knowledge (CK) of (or within) a community: “meant justified true belief or accep-

tance held or arrived at by groups as plural subjects [...]; the sum of shared contributions among community members [...]; the common state of knowledge of a collective as a whole [...]”. Many other conceptions have been proposed in the literature, spanning from a *strong* idea of CK, intended as “what is known by a collective, which is simply not known by any single member of it” (e.g., how to actually fabricate an aircraft) to a *weak* idea of CK, i.e., “what would remain unknown unless some experts join together, share their expertise, and create new understanding in a cooperative effort to gain new knowledge”.

However, the idea that collective knowledge is created from (or composed by) multiple individual “knowledges” should not be given for granted or accepted uncritically. As subtly noticed by (Hecker, 2012) again, stances close to social constructionism and discourse theory claim that “knowledge is irreducibly embedded in a collective practice that underlies even individual knowledge and action”. Therefore, “all knowledge is, in a fundamental way, collective” (Tsoukas and Vladimirou, 2005). Related to this tension between individual and collective knowledge are questions that regard, on the other hand, the traditional relationship between *explicit* and *tacit* knowledge. For instance, similarly to individual knowledge, does collective knowledge require the awareness of the knowers to know what they know, as a group, or just the capability to apply that knowledge proficiently and effectively?

In this paper, we address how to extend the explicit-tacit dipole (a sort of common place in the

knowledge management field), to the collective dimension (a much less debated issue in the field). To this aim, we will be close to the idea of collective knowledge of Hecker in (Hecker, 2012). He denotes “shared knowledge” (not necessarily at conscious level) the knowledge closely related to the mesh of common experiences. These experiences are those that people have within a common cultural background (Collins, 2007), and withing knowledge-sharing activities, not necessarily all of formal nature (like in corporate education and training, staff communication, and so on) but also *embedded in* and *constituted by* social relations (Davenport and Prusak, 1998; Brown and Duguid, 1991). In particular, we will focus on *tacit collective knowledge*, i.e. *practice-related knowledge that a community of practitioners holds and exhibits to coordinate, or just mutually align, their activities without centralized decision-making or explicit mutual communication*. We will also focus on how to externalize it, not necessarily in a set of formalized “facts”, but in terms of community-gluing narratives and discourses that are exchanged and appropriated within that community.

This paper presents the case of conference ranking as the output of an initiative of *collective, knowledge exploitation*<sup>1</sup>.

With *practice-related knowledge* we mean something different, and wider, than either procedural knowledge or know-how. It is what a community of *practice* (broadly meant) knows, tacitly more often than not, about what its members do, that is how single practices are articulated, even independently of each other, to form the overall practice connoting the community. Here ‘tacitly’ means that, *a priori*, no single member can know how her community, as a whole, performs the above mentioned set of connoting practices, like performing surgical procedures in a community of surgeons, or writing academic papers in a community of scholars on the same topics. Externalizing tacit collective knowledge, thus, relates to a twofold transformation: from the tacit to the explicit dimension; and from the collective to the individual dimension. We draw our practical approach from two main user studies, which we undertook in large and distributed communities of expert practitioners: one

<sup>1</sup>The reader should mind that whether the conference ranking itself (which we could extract from the responses gathered during the study) can be considered the *externalization* of the tacit collective knowledge of scholars (about which conferences are the best ones); or just an explicit element reflecting this knowledge and potentially triggering discussion and reflection within the community itself for its evolution, it is a matter of conceptual preferences towards this elusive concept, and a matter of concern that is outside the paper’s aims and scope

study has been already described both in the medical literature (Randelli et al., 2012) and in the knowledge management one (Cabitza, 2012). Conversely, the other study is presented here for the first time. In Section 2 we will describe it in more details, in terms of its main motivations, the methods we employed to externalize collective knowledge, and the results obtained. The following discussion will make points to propose some general ideas on tacit collective knowledge externalization, also as triggers for further discussion and awareness-raising in communities of practice.

## 2 THE CASE OF THE HCI RESEARCH COMMUNITY

The case at hand regards a user study that we undertook in April 2015. This study was promoted at a joined national meeting of two organizations of computer science and IT scholars and professors in Italy, namely the GII (Group of Italian Professors of Computer Engineering) and the GRIN (Group of Italian Professors of Computer Science), collecting around 800 members each. These joined their forces to propose to the National Agency for Research Assessment a reference classification, or unified ranking, of computer science international conferences (on the basis of their impact and alleged quality). The goal was to propose that works published in the proceedings of conferences could be considered in the next national research assessment exercise, as the previous one had been focused on journal publications solely. The GII-GRIN joint task force thus produced “the GII-GRIN Computer Science and Computer Engineering Conference Rating” (in what follows simply the “GII-GRIN conference rating”); this rating<sup>2</sup> was produced by implementing an algorithm capable of processing three of the main conference rankings available online<sup>3</sup>. After a round of iterations, this algorithm was capable of indexing 3,210 conferences and successfully rank 608 out of these (19%), by associating them to one out of three quality classes<sup>4</sup>. In all those cases (the large majority) where the algorithm could not take a decision on the basis of the available information, the GII-GRIN conference rating system reports the conference as associated with a provisional

<sup>2</sup>Available at <http://goo.gl/Ciiyb8>.

<sup>3</sup>Namely, the Computing Research and Education Association of Australasia, or CORE; the Microsoft Academic Search Conference Ranking, or MAS; and the Brazilian Simple H-Index Estimation, or SHINE

<sup>4</sup>1 – excellent conferences, 2 – very good ones, 3 – good quality ones

“work-in-progress” (W) class.

Shortly after the publication of this conference classification many contrarian voices raised among the members of both the GII and the GRIN groups, especially from members of the smaller research communities within these larger groups. In fact, there was a general consensus on the need for considering also conference papers, not only journal articles, in research assessment. This was mainly because, as it was often maintained in public debates and on the group mailing lists, computer science conference papers (differently, e.g., from medical papers) are often major works that require great efforts and resources, and that are not necessarily extended into a journal version. There was also consensus on the sensibleness to assess the quality of those works as inherited from the conference quality, in analogy with how journal papers are evaluated without resorting to costly peer-reviews.

However, there was little agreement on how this conference quality could be assessed and established. The GII-GRIN joint committee assumed an algorithmic and bibliometric approach to be both feasible and sensible to this aim, and actually produced the world most complete conference rating publicly available in 2015. However, a lively debate was triggered within both the GII and GRIN groups on the opportunity to ground any research assessment effort on this rating. Some scholars were very wary of approaches relying on either obsolete or questionable rankings (like the CORE one). Others contested the legitimacy of a quantitative approach to gauge conference quality, and rejected the idea that to that aim rankings based on strictly quantitative bibliometric indicators like the h-index should be used (as in the MAS and SHINE cases). In particular, those contesting the legitimacy of rankings based on the h-index usually mentioned the distortions that bibliometrics can entail. Notably, that conferences that either had already collected papers for decades, that usually receive thousands of submissions at every edition, or that exhibit higher than average acceptance rates (or all these conditions together) would necessarily rank much higher than more recent conferences. These are conferences associated with smaller communities of scholars, and those that usually accept only a small number of papers. Anecdotal evidence was often reported to back up this claim.

The above-mentioned discussion was then about the elusive concept of quality of a scientific conference, and there were many comments referring to well known scientometrics articles, e.g., (Arnold and Fowler, 2011; Castellani et al., 2014; Voosen, 2015; Weingart, 2005). These works are questioning rank-

ing based on indicators like the h-index, or the opportunity to conceive any ranking “per se”. In this lively debate, our research team proposed an alternative, or better yet, a complementary way to assess the quality of the conferences. Instead of calculating the h-index or composing different rankings together, we made the point to base this idea on the perception of experts. These experts are the ones who: would disseminate the calls for papers of those conferences; spend money to attend them; either write or review papers to be published in their proceedings; and study their works on a daily basis for both education- and research-oriented purposes. In short: *to ask the experts*, and tap in the tacit collective knowledge about the practices of preparing works for and then attending scientific conferences, in order to understand if their quality could be thus assessed.

To this idea, various objections were raised at the GII-GRIN meeting, especially in regard to two main aspects. First, on how to assess this collective perception or sort of *know-what*, i.e., knowing whether a conference is of high quality or not. Second, on the reliability of opinions that could be biased by a conflict of interest in that (it was alleged) scholars would attribute a higher quality to the conferences whose program committees they are members of, or to those for which they had published more often, and so forth.

It was odd then to see voices raising from the scientific community (where a keen attention is being paid to phenomena like the “wisdom of the crowd”) expressing a much higher wariness towards a method of collective participation than a more allegedly conservative community like the medical one. To challenge these voices, we proposed to test the feasibility of the same method we had applied in the medical domain to the academic community. We hypothesized that, on average, the respondents would express unbiased opinions on the conference quality grounded on their frequent attendance, tacit recognition and practice-related knowledge.

### 3 THE PILOT SURVEY

In order to test the feasibility and soundness of our proposal, it was decided that the informal community of scholars interested in the Human-Computer Interaction (HCI) field would be involved in a pilot experience. On the basis of this experience then, the GII & GRIN groups would deliberate whether to extend this method to the whole community, and therefore to the whole set of indexed conferences.

In this section, we describe this pilot survey. This survey took three weeks in April 2015, in which we

Table 1: The list of the ten conferences more frequently evaluated.

Conference name	No. of Eval.
CHI - ACM Conference on Human Factors in Computing System	67
AVI - Working Conference on Advanced Visual Interfaces	34
CHIItaly - biannual Conference of the Italian SIGCHI Chapter	34
INTERACT - IFIP Conference on Human-Computer Interaction	32
NORDICHI - Nordic Conference on Human-Computer Interaction	23
CSCW - ACM Conference on Computer Supported Cooperative Work and Social Computing	21
VL/HCC - Visual Languages and Human-Centric Computing	17
IUI - ACM International Conference on Intelligent User Interface	17
MobileHCI - Int.Conf.on Human Computer Interaction with Mobile Devices and Services	15
ECSCW - European Conference on Computer Supported Cooperative Work	14

sent an invitation and two reminders to all of the Italian HCI experts (to our knowledge). They were invited to participate in an attitude survey and fill in a brief closed-ended questionnaire by which to collect their opinions about the quality and selectivity of international conferences. These conferences were those with which they felt to have high familiarity, either for their direct experience (e.g., regular attendance) or for their knowledge of the conference topics (and papers).

HCI experts were selected among the subscribers of the HCITaly mailing list and of the mailing list of the Italian Chapter of the SIG-CHI group, as well as by considering all the program committee members of the two main HCI Italian conferences (i.e., CHIItaly and the ItAIS HCI track). The reference population encompassed approximately 340 names and email addresses, whereas a precise number is impossible to retain for the data quality problems that resulted to affect the two former mailing lists (some addresses were plainly wrong, others were clearly obsolete, for others the contacted mail servers returned various errors, and there were also a number of homonyms and duplicates).

When we closed the survey, we had collected 83 complete questionnaires, but we were able to use also the responses from other questionnaire filled in only partially, so that we can claim to have collected the opinions from 135 domain experts. Therefore, by a cautious estimate (considering the data quality issues mentioned above), we can state to have involved more than a third of the Italian scholars actively involved in the HCI field (i.e., roughly speaking around the 38% of the reference population), whose profile is outlined in the next section.

### 3.1 The Respondent Profile

Some items from the first part of the questionnaire were aimed at collecting profile-related information from the involved respondents. This allows us to par-

tion the sample of respondents as follows:

- the 70% had worked at a university in the last 5 years;
- the 16% had worked mainly at a research institution;
- the 12% had worked mainly in the private sectors;
- the 2% claimed to have had other professional experiences.

In regard to expertise (a critical aspect of our survey), two thirds of the respondents (67%) claimed to have a 10-years experience in the HCI field, and the 86% claimed to have an experience of at least 6 years: in other words, around 9 out of 10 respondents may be considered experts, according to the most accepted and reasonable definition of the term e.g., (Herling, 2000; Gladwell, 2008).

In regard to their (self-proclaimed) areas of expertise, the respondents could choose labels from the ACM 2012 classification under the main “Human Centered Computing” category. On average, the respondents felt to be better represented by 2.3 labels ( $SD=0.7$ ), and only the 22% identified their main research area in terms of the most generic class (“Human Centered Computing”), whereas 72% of the respondents chose the more traditional label of “Human Computer Interaction”. Among the sub-area labels, the ones mentioned more frequently were: “Interaction Design” (chosen by half of the respondent sample - 51%); “Ubiquitous and mobile computing” (chosen by a third of the respondents - 32%); and two other areas chosen by almost a quarter of the respondents: “Collaborative and Social Computing” (which also included “Community Informatics” and “Knowledge Management”); Visualization (including “Visual Languages” and “Visual Interfaces”), chosen by the 24% and the 22% of the sample, respectively. The least represented area resulted to be “Accessibility” (which included also HCI4D), which was chosen by only one respondent out of ten (ca. 10%).

The online questionnaire also allowed the respondents to indicate a further free-text label closer to their interests or better representing their research area. Only one respondent out of ten opted for this opportunity, which can be taken as a sign that the Italian HCI community perceives the ACM classification sufficiently fit for representing their expertise. The additional research areas were: Recommender systems (3%); Intelligent Interfaces (2%); and then CSCL, AI, HF, VR, UX e Art&Digital Media, which collected just one vote each.

From these figures, it is reasonable to conclude that the Italian HCI community is quite various and, as it was argued during the GII-GRIN meeting, likely one of the most heterogeneous areas within the GII & GRIN groups.

### 3.2 The Evaluation of Conferences

After the profiling questions, the respondents were asked to choose at most 20 conferences about which they felt confident enough to express a judgment about their quality (for whatever reason and either in the positive or the negative side). The respondents could select the conferences from a list that had been previously selected by our research team, encompassing 171 conference abbreviations, acronyms and full names. They could also insert a conference name manually, in case this was not listed. Table 1 shows the ten conferences that received more evaluations in descending order. This list is an informal indicator of the more popular conferences within the Italian HCI community.

We collected a total of 689 evaluations, for a total number of 124 conferences, out of which exactly one third was manually added by the respondents.

In order to proceed with the statistical analysis, we first had to find a way to minimize dispersion, which can have a deep impact on the statistical analysis of the responses. To this aim, we focused on those conferences that had collected a least 3 evaluations. These latter ones were less than the half of the conference sample: 50. This result can be interpreted in a twofold way: as a positive achievement, in that we succeeded in collecting useful information for 50 conferences in a specific area as HCI. On the negative side, 3 evaluations could be considered too few to get sound results in specific statistical tests, and a low number of evaluations may likely cause an overestimation of the conference at hand. That notwithstanding, if we had kept only those conferences that had got at least 5 evaluations (a common rule-of-thumb threshold for most statistical tests) we would have discarded more than the half of the total conferences

evaluated in this user study. Extending this experience to the GII-GRIN population would then allow to reach a 5-fold wider population than the HCI community, but this would not alone guarantee a much higher number of evaluated conferences, due to the great heterogeneity in interests and competence areas of the whole population.

For this reason, it could be reasonable to circumscribe the extension of the method presented in this paper only to those conferences that the bibliometric approach (mentioned in Section 2) was not able to classify (i.e., 2,814 conferences in total). Or, conversely, to ask for the experts' opinion only in regard to those conferences for which the GII-GRIN conference rating provide a relevant class (i.e., 396), so that it could act as a countercheck study (we will come back to this topic in Section 4).

Although the system allowed to evaluate up to 20 conferences, only three respondents evaluated the maximum number allowed. On average, each respondent evaluated 5.1 conferences. On one hand, this relatively low number could support the idea that respondents only evaluated those conferences that they felt more confident about. On the other hand, we could conjecture that they focused on those that they wanted to appraise positively. Both these drivers could obviously be factored in to account for this level of participation. As a matter of fact, two respondents contacted one of the authors during the survey confessing to feel awkward in giving bad grades, and to have restrained themselves in expressing their negative opinion in regard to a number of conferences. Thus, both the low number of conferences evaluated and this latter factor could give a context for the interpretation of the results.

Furthermore, each respondent was (on average), author of 2 out of the 5 conferences she evaluated ( $SD=2.5$ ), and was, on average, member of the Program Committee of 1.8 ( $SD=3$ ) conferences. Authorship and PC membership were then treated as dichotomous variables to assess the alleged "self-boosting" effect. To this regard, we found a moderate correlation both between the number of evaluated conferences for which one has published a paper and the average quality of the evaluated conferences (Pearson Rho: .27,  $p=.000$ ) and between this cumulative score and the number of conference for which one has been a PC member (Rho: .24,  $p=.000$ ); also a Mann Whitney test confirmed that differences between who is not an author of the conference that she has evaluated and who was an author, as well as between who was not a PC member and who was a PC member, are statistically significant ( $U=604.5$  and  $U=1005$ , and mean ranks 49.6 vs. 82, 39 vs. 84.3

respectively,  $p=.000$ ). However, this does not necessarily prove a “self-boosting” effect, but rather that having been either an author or a PC member correlates positively with higher evaluations: more fine-grained analysis, at the level of the single conference could address this effect, which nevertheless can not be ruled out.

### 3.3 The Classification Results

The questionnaire allowed to collect data along three different dimensions, addressing the concept of perceived quality from three complementary perspectives:

1. A range of classes associated with different, discrete quality levels: Excellent quality (A), Good quality (B), Sufficient quality (C) and Negligible quality (D).
2. The average quality of the works presented at the conference, to be expressed on a 6-value semantic differential rating scale from “very high quality” to “very low quality”.
3. The selectivity of the conference, to be expressed on a 6-value semantic differential rating scale from “very selective” to “not at all selective”.

In regard to the first dimension, we were aware of a number of criteria by which a class could be assigned to each conference. In order of increasing conservativeness, eligible criteria are: i) relative majority; ii) absolute majority; iii) reaching a predefined proportion threshold (e.g., 75%) or a sufficient agreement score (e.g., 70%).

Majority-based criteria can be applied either with or without statistical significance with respect to the difference between the number of collected responses for the class ranked first and the second class. To take an example from the detailed results we obtained, the 85% of the raters of the CSCW conference assigned it the A class, therefore this conference can be classified in that way with a high confidence. On the other hand, 53% of the raters of the CHITaly conference assigned it the B class, but this assignment (which is sound according to both the criteria of relative and absolute majority) did not differ with sufficient statistical significance from the assignment to the C class, with respect to the number of “votes” for either classes (Chi-square=.81,  $p$ -value=0.37). Also in the case of the itAIS conference, the class chosen by the absolute majority of the raters (i.e., C, by the 62%) cannot be assigned with statistical significance, for the low number of raters involved (8 raters,  $p$ -value=.48). In light of these considerations, in this pilot study we preferred to adopt the first criterion

mentioned above quite naively and leave to the community debate the choice of the most suitable classification algorithm that could leverage the opinions of the experts involved.

In Table 2, we report the “conference – class” association as it resulted from the analysis of the collected responses (only for classes A and B), and we compare the class suggested by the Italian HCI experts with the related class assigned by the bibliometric GII-GRIN algorithm. As hinted above, this latter conference rating either assigns a classifying category (1, 2, or 3) or a W category, that is a sort of a “Don’t know” class (mainly due to lacking of sufficient data for the algorithm to make a decision). We indicate with a ‘not indexed’ indication (n.i.) all those conferences that were considered in the HCI user study but were not found in the GII-GRIN conference rating.

### 3.4 Comparing the GII-GRIN and the Collective Knowledge Approaches

By comparing the classification derived from the experts’ collective judgment and the classification produced by the bibliometric algorithm of the GII-GRIN conference rating introduced in Section 2, we can make some points, especially as triggers for discussion within the community of computer science scholars, not necessarily limiting to the Italian case:

- Selecting all the conferences that can represent completely the interests of a wide research community can be a discouraging effort. In preparing the list of HCI conferences from which the survey participants could choose theirs, we believed to have selected any possible option. Yet, we were wrong: one third of the evaluated conferences were added by the respondents. Similarly, a massive algorithmic effort indexing more than 3,000 conferences, like the GII-GRIN conference rating, failed to cover the HCI area entirely: 5 out of the 44 conferences evaluated by our panel (11%) were not indexed (denoted as n.i. in Table 2).
- Expert-based methods can complement bibliometric classification. This is justified by the fact that one third of the conference set evaluated in our user study (15 conferences) were not classified in the GII-GRIN conference rating due to lack of data (see the W classes in Table 2)
- The expert classification and the GII-GRIN conference rating, when they both classify a conference, differ in a significant manner. This is probably a striking finding of the present study. Both classifications overlapped with respect to 24 con-

Table 2: The list of conferences with: votes for the class A; the GII-GRIN rating; the difference between these two classifications (more circles, greater difference; '=' is coincidence).

Conference	Experts	GI-GRIN	diff.	Conference	Experts	GI-GRIN	diff.
CHI	A	1	=	DIS	A	2	•
RecSys	A	3	••	InfoVIS	A	1	=
UIST	A	1	=	PDC	A	3	••
CSCW	A	1	=	IUI	A	2	•
WWW	A	1	=	VAST	A	W	-
ECSCW	A	2	•	TEI	A	3	••
UMAP	A	3	••	UbiComp	A	1	=
AVI	A	3	••	ASSETS	A	3	••

ferences: in more than the 60% of the cases their rating differed from each other: in 9 cases (out of 24) the experts confirmed the bibliometric rating; in 15 cases they (tacitly) contested it, giving always a higher rating.

### 3.5 The Psychometric Results

As said above, we also asked the respondents to evaluate their conferences along two clearly related dimensions: the paper quality and the selectivity (as these could be subjectively perceived by our respondents). The internal reliability of these two constructs (calculated for the conferences with more than 20 evaluations) was found to be generally acceptable, even good for some conferences (Cronbach's Alpha  $M=0.68$ ,  $SD=0.16$ , max 0.88). Correlation between these two items for the most popular conferences was found to be moderate to strong (Spearman Rho  $M=0.56$ ,  $SD=0.15$ ).

The use of ordinal scales allows for two kinds of analysis: the *detection of any response polarization* and *indirect conference ranking*. In regard to the former analysis, we performed a binomial test on the (null) hypothesis that positive and negative perceptions of paper quality were equally likely to occur. This test allows to detect any polarization in the response distribution stronger than those due to chance alone, and to see if the respondent sample expresses an either positive or negative attitude towards the items (i.e., in this case conference quality and selectivity). As a result, we found that the paper quality was deemed to be positive for all of the conferences (in 18 cases also with statistical significance), with only one exception that nevertheless was not statistically significant (ItAIS, 6 negative votes vs. 2 positive votes,  $p=0.29$ ). In regard to the selectivity dimension instead, only in 2 cases the community expressed a low selectivity, and in no case with a clear statistical significance. The latter kind of analysis, conference ranking, requires a more complex procedure. One possibility would be to compose both the dimensions into a compound index (for example through

the "Categorical Principal Components Analysis" or CATPCA technique); in so doing, a joint quantitative ranking would be created on the basis of the index average among the various respondents. This possibility notwithstanding, we proceeded in a different way in order to minimize the "self-boosting effect" mentioned above: to this aim, we applied an original method that we had already validated in other studies (Randelli et al., 2012) that creates what we call an *indirect* conference ranking. This is a ranking of items (in this case conferences) that is produced on the basis of the ordinal ratings of the single experts involved. However, it does not accomplish this task by simply extracting a central tendency parameter of the distribution of the ratings (like in most cases means or medians). Rather, we derive the global ranking *indirectly* by aggregating the single rankings implicitly expressed by the individual raters in terms of relative votes. This would address any manifest and malicious abuse of the rating procedure as it creates partial rankings for each rater with the standard competition strategy (also called 1224 to hint at how joint winners are dealt with). In the worst case, where a respondent gives "her" conferences the highest ordinal category (namely 6), she is just telling our algorithm that those conferences are all evenly matched for her and her preferred conferences, without inflating the quality value of those conferences. In so doing, we created a "conference – paper quality level" association, that we report in Table 3. The same procedure can also be applied to the selectivity construct, which we saw above being moderately correlated to the paper quality one, and for this reason we do not report for the sake of brevity. The ordinal values collected for both these constructs (or any other that other researchers would find pertinent in characterizing the conference quality macro-construct) can be aggregated in a joint score and then this latter one be used by our ranking method. Or conversely, two independent rankings can be produced, and then aggregated in their turn into a single one ranking by adopting simple scoring conventions.

Table 3: The ranking of conferences according to paper quality.

high quality	probable high quality	probable lower quality	lower quality
CHI, RecSys, UIST, CSCW, ECSCW, WWW, UMAP, MobileHCI, AVI, DIS,	InfoVIS, EuroVis, PDC, IUI, VAST, EICS, UbiComp, INTERACT, IS-EUD, NORDICHI, TEI, PERCOM, BHCI, ASSETS	CT.-IADIS, ACII, PERSUASIVE, KMIS, CoopIS, C&T, GROUP, ICMI, IDC, AmI, CHITaly, ICWE, INTETAIN, CTS	VL/HCC, DMS, SEKE, DET, itAIS

## 4 DISCUSSION

In this paper, we have made the point that communities of expert practitioners can be involved in initiatives of knowledge externalization. This latter concept is conceived as the collection and statistical analysis of the practice-related preferences, opinions, perceptions and attitudes of each potential single practitioner. This concept was argued in two distinct scientific domains, where the attitude towards this kind of approach is highly different. In one domain, the medical one, of which we reported in the previous studies referenced in Section 1, the opinions of experts is valued as essential in the construction of any consensus-based and community-representative guideline or quality criteria. In the other domain, the academic one in the computer-related fields, there is a much stronger caution that collective knowledge can be properly extracted and above all, that this would really reflect actual behavioral patterns and practice-informed convictions, rather than either partisan or personal interests.

To investigate the feasibility of the approach that other domains appraise for the continuous development and reflection on situated professional practice, we deliberately chose a topic that has raised the most lively debates within our scholarly communities in recent times: how to assess the quality of scientific conferences, and whether this could be assessed on merely quantitative, bibliometric (h-index-based) methods.

While the education and research associations that had promoted the study have not yet deliberated whether to scale the initiative to the whole community of their members, or to consider it just an interesting experience in the hard times of research assessment efforts, we can draw some points from the fast trajectory of the project.

According to the experts' perceptions very few conferences could be considered of low quality, perhaps not surprisingly. Moreover, the few cases of collective negative rating could not be associated with sufficient statistical significance (due to the relative low numbers of evaluations). This means that differ-

ent samples of respondents could either tip the balance in favor of those conferences, or conversely confirm the low rating with a stronger confidence.

These cases notwithstanding, this study succeeded in collecting the opinions and perceptions of more than a hundred of experts in relatively short time and with very limited resources. A number that, to any practical aim, should not be underestimated. In so doing, we collected a sufficiently high and sufficiently heterogeneous number of evaluations, so that it was possible to identify three quality macro-levels, and put in those classes approximately 50 conferences:

- high quality with statistical significance;
- lower quality with statistical significance (NB lower, but not necessarily low, as said above);
- uncertain conditions mainly due to sample bias.

The case of conference quality (but a similar argument could be made for journal quality and so forth) is paradigmatic, especially in light of the well known disagreement regarding quality assessment on the basis of bibliometric indicators only.

The tool used in this study, i.e., a short multi-page online questionnaire with tokenized access, and the method to extract sound findings from the collected response set, have been designed so that they can easily "scale up", either in regard to the number of research "objects" to evaluate (conferences, journals, and the like) and in the number of potential respondents.

The results show that multiple expert scholars can be involved to either classify conferences according to their perceived quality and reputation within their scientific community, or to build a ranking that is alternative to those produced on a bibliometric basis. To this latter aim, the impact of personal interests should be further investigated, although this study tried to objectify and also minimize it by adopting an original method of indirect ranking.

As the number of relevant conferences, or which are just pertinent to a research area, is very high (more than 200 in a specific area like HCI, and more than 3,000 in the main computer science sub-fields), approaches tapping in the experts' perceptions could

suffer from evaluative dispersion, that is relatively few conferences could get enough ratings to allow for sound classification and fair, unbiased ranking tasks. That notwithstanding, also the GII-GRIN conference rating was capable to classify less than one conference out of five whose data are retrievable online.

This suggests that bibliometric and expert-driven methods can at least *complement* and enrich each other in regard to two aspects. On the one hand, experts could be involved at first in addressing the high number of unclassified conferences (denoted with W by the GII-GRIN conference rating). This W may be due to either intrinsic limits of the classification algorithm, lack of available data or a combination of these factors. On the other hand, experts could also be invited to explicitly express their degree of agreement with each item from a systematic list of conference ratings (produced on the basis of the h-index or similar indicators) according to their experience and perception. Only if this agreement were low, they could be asked to provide their alternative indications. In so doing, even long lists of conferences could be reviewed in a relatively short time, and the quantitative rating could be complemented with local proposals of correction, whenever a certain number of respondents express their discord.

This paper therefore can be seen as a contribution to the specific aim of engaging experts in improving the assessment of the quality of research-related entities (like conferences, and journals). To this perhaps limited aim, yet, this study also extends known best practices, which are already adopted in the peer-review of scientific papers, and improves them with statistical techniques specifically applied or conceived to leverage the collective opinion (that is, knowledge) of a large set of domain experts. To this more general respect then, this work can also be seen as a practical contribution to research agenda that are aimed at tapping in the collective knowledge, intelligence and wisdom of large communities of experts for their progressive, continuous and reflective development, especially in regard to matters that are central to their development and evolution.

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