# **ON REVENUE DRIVEN SERVER MANAGEMENT IN CLOUD**

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Abstract: As failures are becoming frequent due to the increasing scale of data centers, Service Level Agreement (SLA) violation often occurs at a cloud provider, thereby affecting the normal operation of job requests and incurring high penalty cost. To this end, we examine the problem of managing a server farm in a way that reduces the penalty caused by server failures according to an Infrastructure-as-a-Service model. We incorporate the malfunction and recovery states into the server management process, and improve the cost efficiency of server management by leveraging the failure predictors. We also design a utility model describing the expected net revenue obtained from providing service. The basic idea is that, a job could be rejected or migrate to another server if a negative utility is anticipated. The formal and experimental analysis manifests our expected net revenue improvement.

# **1 INTRODUCTION**

Cloud computing changes the traditional computation pattern into an Internet based service providing mode, where the computational and storage capacities can be accessed just as electricity or water in our daily life. Compared with the traditional computing model that uses dedicated infrastructure, cloud computing allows companies to reduce costs by buying less hardware and using servers located elsewhere to store, manage and process data, and also allows cloud providers to profit from providing elastic services.

Cloud services can be referred to as platformas-a-service (PaaS), software-as-a-service (SaaS), or infrastructure-as-a-service (IaaS). With the IaaS model, a business is enabled to run jobs on VM instances rented from the infrastructure service providers in a pay-as-you-go manner. A contract, named as Service Level Agreement (SLA), confines the business by specifying a level of quality of service that a provider should guarantee. According to some major influential cloud providers, e.g., Amazon EC2 (AmazonSLA, 2012), Google Apps (GoogleSLA, 2012), Microsoft Azure (AzureSLA, 2012), availability level is the major criterion in SLA. If the availability level provided by a provider is violated, customers will be compensated. For example, Amazon EC2 claims that the customer is eligible to receive a service credit equal to 10% of their bill, if the annual uptime percentage is less than 99.95% during a service year.

SLA violation, that is failing to meet the availability level, is generally caused by inadequate resources or server failures. Managing SLA violations caused by inadequate resources has been studied in (Bobroff, Kochut, and Beaty, 2007). However, few of them consider reducing the SLA violation cost caused by server failures. As the system scale continues to increase, problems caused by failures are becoming more severe than before ((Schroeder and Gibson, 2006), or (Hoelzle and Barroso, 2009, chap.7)). For example, according to the failure data from Los Alamos National Laboratory (LANL), more than 1,000 failures occur annually at their system No.7, which consists of 2014 nodes in total (Schroeder and Gibson, 2006), and Google reports 5 average worker deaths per MapReduce job in March 2006 (Dean, 2006).

The frequent failures as well as the resulting SLA violation costs lead to a practical question: *how to improve the cost efficiency of service providing?* We here refer to cost efficiency as serving a number of jobs with less economic cost. Answering this question will benefit cloud providers by improving their net revenue, and further reduce the price of services.

In this paper, we aim to explore a new costefficient way to manage the cloud servers by leveraging the existed failure prediction methods. Our basic idea is that, a failure-prone server should reject a new arrived job, or move a running job to another healthy server, then proactively accept manual repairs or rejuvenate itself to a healthy state. In this regard, several technical challenges arise in designing a server management policy for cloud providers: whether accepting a job request is profitable or not in terms of a physical server, when it is necessary to activate a proactive recovery, and how much net revenue improvement could be achieved.

The reason for non-use of a straightforward failure probability threshold for determining whether accepting a job or not is two-fold: first, it is difficult to set the value: a large threshold comes with a high false-negative ratio, while a small one comes with a high false-positive ratio. Second, a threshold should vary over the job execution time for meeting the dynamic nature of jobs. This is because the probability of a failure event occurring in a long period is higher than in a short period. If setting a fixed threshold on behalf of short-running jobs, long-running jobs will never be accepted, while a very large threshold makes no sense. To refine a reasonable condition, three issues are further challenged:

- What is the cost of providing service?
- How to model the failures in the context of server management?
- How to refine the conditions on decision makings (e.g., accepting a job, migration, proactive recovery) that ensure a positive net revenue.

In this paper, we analyzed the cost of service providing in cloud, and re-considered the state transitions of a physical server. Our contributions mainly fall into three parts:

- We propose a novel server management model by combining the failure prediction together with proactive recovery into server state transitions.
- We design an adaptive net revenue-based decision making policy that dynamically decides whether accepting a new job request or not, and whether moving the running job to another healthy server or not while achieving high cost efficiency.
- Our formal and experimental analysis manifests the expected net revenue improvements. In particular, there is an average increase of 11.5% on net revenue when the failure frequency is high.

# 2 RELATED WORKS

Feasibility of our approach depends on the ability to anticipate the occurrence of failures. Fortunately, a large number of published works have considered the characteristics of failures and their impact on performance across a wide variety of computer systems. These works include either the fitting of failure data

to specific distributions or have demonstrated that the failures tend to occur in bursts (Vishwanath and Nagappan, 2010; Nightingale, Douceur, and Orgovan, 2011). Availability data from BONIC is modeled with probability distributions (Javadi, Kondo, Vincent, and Anderson, 2011), and their availabilities are restricted by not only site failures but also the usage patterns of users. (Fu and Xu, 2007) propose a failure prediction framework to explore correlations among failures and forecast the time-between-failure of future instances. Their experimental results on LANL traces show that the system achieves more than 76% accuracy. In addition to processor failures, failure prediction is also studied on hard disk drives (Pinheiro, Weber, and Barroso, 2007). As a survey, Salfner, Lenk, and Malek (2010) present a comprehensive study on the online failure prediction approaches, which can be split into four major branches of the type of input data used, namely, data from failure tracking, symptom monitoring, detected error reporting, and undetected error auditing. In each branch, various methodologies are applied, for instance, bayesian network, machine learning, time series analysis, fuzzy logic, markov chain, and pattern recognition.

Anyhow, these above works provide us with a rich set of solutions on failure prediction, facilitating us to improve the cost efficiency in server management. Economic cost for constructing a data center is studied in the literature (Koomey, Brill, Turner, Stanley, and Taylor, 2007; Patel and Shah, 2005; Hoelzle and Barroso, 2009). The total cost of operating and running a data center, especially the power delivery and cooling cost, are modeled in (Patel and Shah, 2005). And (Koomey et al., 2007) define the specific cost for building a data center, which is assumed to have 20 thousand square feet of electrically active floor area (with an equal amount of floor area allocated to the cooling and power infrastructure). And in the chapter 7 of the book (Hoelzle and Barroso, 2009), the repair cost for fixing failures is studied. Benefiting from these works, we are able to compute the net revenue obtained from providing service.

The revenue maximization problems discussed in the literature (Mazzucco, Dyachuk, and Deters, 2010a; Macías, Rana, Smith, Guitart, and Torres, 2010; Mazzucco, Dyachuk, and Dikaiakos, 2010b; Fitó, Presa, and Guitart, 2010; Mao, Li, and Humphrey, 2010), are quite close to our work. (Mazzucco et al., 2010a) measure the energy consumed by active servers, and maximize the revenue by optimizing the number of servers to run. (Macías et al., 2010) present an economically enhanced resource manager for resource provisioning based on economic models, which supports the revenue max-

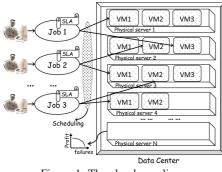


Figure 1: The cloud paradigm.

imization across multiple service level agreements. Maximizing of the quality of users' experiences while minimizing the cost for the provider is studied in (Mazzucco et al., 2010b). And (Fitó et al., 2010) model the economic cost and SLA for moving a web application to cloud computing. The proposed *Cloud Hosting Provider* (CHP) could make use of the outsourcing technique for providing scalability and high availability capabilities, and maximize the providers' revenue. In contrast to their proposals, our goal is to improve the cost efficiency of servers by leveraging the failure prediction methods.

## **3 SYSTEM MODEL**

## 3.1 Cloud Paradigm

Figure 1 illustrates the basic cloud paradigm. Data centers consolidate multiple applications to share the same physical server through virtualization technologies (Bobroff et al., 2007). VM instances are offered from a diversified catalog with various configurations. Jobs are encapsulated into VMs, and customers can start new VMs or stop unused ones to meet the increasing or decreasing workload, respectively, and pay for what they use thereafter. In this process, customers do not have full control over the physical infrastructure. Instead, the provider sets a resource management policy determining the physical servers for starting VMs. VM instances are commonly provided under a single standard availability SLA: a penalty is punished on the provider if SLA is violated. During the job execution, a VM may migrate from one physical server to another according to the policy. We will not discuss the high-level scheduling policy that dispatching VMs to physical servers in this paper, yet we focus on the low-level management policy on behalf of a physical server. The proposed approach could assist high-level scheduling policy in achieving net revenue improvement.

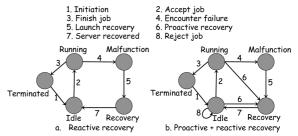


Figure 2: The state transitions of (a) Reactive recovery and (b) Proactive-Reactive recovery.

## **3.2 Job Model**

Cloud platform has been employed in a variety of scenarios, such as scientific computing, web application and data storage. The job model abstracted here mainly comes from the scientific computation. However, as the presented server management model solely concerns the contract life between customer and provider, it is applicable to a diverse spectrum of application domains. The implementation and evaluations are mainly targeted towards scientific computational jobs.

Once a job is submitted, the cloud provider dispatches the job encapsulated in a VM to a physical server. The VM's lifetime could be determined either by a user's specification or job runtime estimates. In case of user's specification, we assume the job is submitted together with the time requirements. In case of estimate, we use the method of predicting runtime by searching similar jobs based on the historical data, e.g., Smith, Foster, and Taylor (1998). Note that estimating runtime is quite a big challenge, but fortunately a moderate-accuracy estimate is acceptable in our proposal because VM instances are generally priced by hour. In our evaluations, we choose a rather simple way to predict runtime, i.e., abstract a job as a certain amount of workloads, and compute the contract life as the workloads divided by the computational capacity of a VM.

# 4 THE POLICY

## 4.1 Cloud Server Management

A physical server is described with five states as follows:

IDLE: There are no VMs executing on the server. RUNNING: The server is executing some VM(s).

TERMINATED: The server successfully finishes jobs, then recycles the memory and clears the disk.

MALFUNCTION: A failure occurs, and the server breaks down.

RECOVERY: Troubleshooting, which could be a simple reboot or repair by a skilled staff.

Figure 2 illustrates the above states and their state transitions for a physical server. We incorporate both the MALFUNCTION and RECOVERY into the states due to the common failures. Although failures may occur at anytime, the probability of failure occurrence in the TERMINATED or IDLE state is far less than in the RUNNING state. Therefore, a single in-degree to the MALFUNCTION state is exploited.

Initially, when a new physical server joins a server farm, or an existing server has finished all deployed VMs and refreshed his status, the server enters the IDLE state and becomes ready for serving a next job.

#### 4.1.1 Reactive Recovery

When a job arrives, the server starts a required VM and accepts the job without hesitation, then comes into the RUNNING state. In case of a successful execution, the job is completed, and the server enters the TERMINATED state. After clearing the memory and disk, the server returns to the IDLE state. If a failure occurs, the server comes into the MALFUNC-TION state. Certain recovery methods, e.g., repair, rebooting, would be activated to fix the malfunction, then the server returns to the IDLE state. Note that the recovery could be launched by a skilled staff or automatically activated by a tool like watchdog.

#### 4.1.2 Proactive-reactive Recovery

Proactive recovery is a useful tool for improving the system efficiency and reducing the economic cost. However, the effects of proactive recovery heavily depend on the failure prediction accuracy, which is still in the rough primary stage currently. Therefore, we employ a hybrid approach based on both proactive recovery and reactive recovery here. An architectural blueprint for managing server system dependability in a proactive fashion is introduced in Polze, Troger, and Salfner (2011).

When a job arrives, the server can: 1. accept the job and change to RUNNING (step 2 in Figure 2(b)); 2. reject the job and stay in IDLE (step 8); 3. reject the job and activate a proactive recovery operation if a failure is predicted (step 6). To assure a positive net revenue, we devise a utility function to handle such decision making problems.

In the first case, if the server comes into the RUN-NING state, there are three further possible transitions coming out from the RUNNING state: 1a. if a failure is anticipated during RUNNING, move all running

Table 1: List of notations.

Notations	Definition				
Prci	Price of the VM instance <i>i</i> (\$/hour).				
Prcegy	Price of energy consumption. (\$/kw.h)				
User	Fixed cost of a physical server (\$/hour).				
$Wgh_i$	A weight describing VM i's percentage of User.				
U <sub>SIOi</sub>	Fixed cost of a VM <i>i</i> . $U_{SIO_i} = U_{ser} \cdot Wgh_i$ .				
$P_i$	Energy consumption per time unit for VM i.				
$Ucoe_i$	Task execution cost per time unit. $Ucoe_i = U_{SIO_i} + Prc_{egy}P_i$				
$T_{vm}$	Job execution time, or contract life.				
Coei	Total task execution cost of VM <i>i</i> . $Coe_i = Ucoe_i T_{vm}$				
Pen	Penalty for SLA violations.				
$T_M$	Time spent on MALFUNCTION state.				
$T_R$	Time spent on RECOVERY state.				
PSLA	The percentage of total bill that the provider has to refund.				
Pfail	Probability of failures.				
Cmig	VM migration cost.				
$T_{vm}^{rmn}$	VM's remaining lifetime.				
$P_{fail}^{mig}$	Probability of failures for a migrated VM.				

VMs and proactively launch the recovery (step 6); 1b. if a failure occurs without warning, the server reactively comes into the MALFUNCTION state (step 4); 1c. if there are no failures, complete the job successfully (step 3). A similar utility based function is also employed here for the proactive recovery operation. In the second and third cases, the server needs to decide whether to stay in IDLE state, or activate a proactive recovery after a job rejection. This is reasonable because a negative net revenue may be expected from a long-running job, whereas a positive net revenue is expected from a short-running job. If the rejected job is a normal or small size one, then the server activates a proactive recovery, otherwise stays in the IDLE state.

## 4.2 Net Revenue

Our net revenue model is similar to those used in the literature (Macías et al., 2010; Fitó et al., 2010) except that we do not consider the situation of outsourcing a application to a third-party and hence there is no outsourcing cost (Fitó et al., 2010). Notations are listed in Table 1.

*Price* (*Prc*): is the amount of money that a customer has to pay if a cloud provider finishes his job successfully. It usually takes the time piece as the unit. For instance, Amazon EC2 standard small instance charges 0.085\$ per hour. *Cost of execution* (*Coe*): is the amount of money that a cloud provider has to spend on maintaining a healthy VM as well as a physical server for providing service. As the service providing is the major source of profit, any cost for maintaining such service providing will be considered as the part of the total costs, which typically includes fixed costs (e.g., site infrastructure capital costs, IT

capital costs) and variable costs (e.g., energy costs, operating expenses). *Penalty* (*Pen*): is the amount of money that a provider has to pay if the SLA is violated. Denote by  $T_{vm}$  the working time (i.e., contract life or job execution time), the net revenue obtained from deploying VM *i* is computed as below,

$$Rvu_i = Prc_i \cdot T_{vm} - Coe_i - Pen_i \tag{1}$$

## 4.3 Price, Cost and Penalty

The prices of different VM instances have been clearly announced by the providers, and can be publicly accessed. To calculate the cost of execution, we must know the total cost of maintaining a cloud server. Fortunately, the cost model of a data center has been studied in (Koomey et al., 2007; Patel and Shah, 2005; Hoelzle and Barroso, 2009). The total cost (Toc) of a data center is defined as the sum of site infrastructure capital costs (Sic), IT capital costs (*Icc*), operating expenses (*Ope*) and energy costs (*Enc*): Toc = Sic + Icc + Ope + Enc. In particular, rates that site infrastructure capital costs take are most, and IT capital costs (Icc) make up about 33% of the total cost ( $P_{Icc} = 33\%$ ) (Koomey et al., 2007). We suppose that Sic, Icc and Ope are fixed during the lifetime of the data center. This is reasonable because Sic and Icc belong to one time investment, and Ope does not fluctuate significantly over time. Let  $life_{ser}$ denote the lifetime of a server ser. As the service providing takes the only source of income of a data center, the execution cost of Sic + Icc + Ope amortized over every server, over lifetime could be roughly estimated as:  $U_{ser} = \frac{Sic+Icc+Ope}{N \cdot life_{ser}}$ , where N is the number of servers.

Since multiple VMs are possibly consolidated on one physical server,  $U_{ser}$  is supposed to be shared among VMs, that is,  $U_{SIO_i} = U_{ser} \cdot Wgh_i$ , where  $Wgh_i = w_{cpu} \frac{cpu_i}{cpu_{vms}} + w_{ram_i} \frac{ram_i}{ram_{vms}} + w_{disk} \frac{disk_i}{disk_{vms}}$ .  $w_{cpu}$ ,  $w_{ram}$  and  $w_{disk}$  are the weights describing the proportion of CPU, RAM and disk cost, respectively. And  $w_{cpu} + w_{ram} + w_{disk} = 1$ .  $cpu_i$ ,  $ram_i$  and  $disk_i$  denote the amount of CPU, RAM, and disk resources allocated to VM *i*, while  $cpu_{vms}$ ,  $ram_{vms}$  and  $disk_{vms}$  represents the total resources consumed by all VMs deployed on the physical server. Note that  $Wgh_i = 1$  if a single VM is deployed on the server.

A server CPU operating at a certain frequency (denote by f) consumes dynamic power (P) that is proportional to  $V^2 \cdot f$ , where V is the operating voltage (Chandrakasan, Sheng, and Brodersen, 1995). Since the operating voltage is proportional to f (i.e.,  $V \propto f$ ) and the power consumption of all other components in the system is essentially constant (denote by a), we

employ the simple model of power consumed by a VM running at frequency  $f: P = a + bf^3$ , which has been used in (Elnozahy et al., 2002) as well. In case of multiple VMs sharing one server, *a* is equally divided among VMs. Therefore, the energy cost for deploying a VM is  $Egy = Prc_{egy} \cdot P \cdot T_{vm}$ , where  $Prc_{egy}$  is the electricity charge per unit of energy consumption. Denote by  $Ucoe_i$  the total execution cost per time unit for VM *i*, then  $Ucoe_i = U_{SIO_i} + Prc_{egy} \cdot P_i$ . Therefore,

$$Coe_i = Ucoe_i \cdot T_{vm} = (U_{SIO_i} + Prc_{egy} \cdot P_i) \cdot T_{vm} \quad (2)$$

The proposals for measuring the penalty cost caused by SLA violation vary widely. For example, (Fitó et al., 2010) determine the penalty based on the time of violation and the magnitude of the violation. Amazon EC2 compensates customers with service credit based on the achieved availability level. In this study, the penalty, caused by SLA violation in terms of computation jobs, is applied as a refund behavior. If the computation job fails due to the server failures, the cloud provider will not get revenue and has to pay an extra penalty:

$$Pen_i = Prc_i \cdot T_{vm} \cdot P_{SLA} \tag{3}$$

where  $P_{SLA}$  denotes the fraction of total bill that the provider has to refund.

## 4.4 Expected Net Revenue

Now we can compute the expected net revenue from providing service or possible losses from server failures. Table 2 shows the probabilities of state transitions for both the reactive recovery and proactivereactive (Figure 2). Table 3 shows all the state transition paths and the corresponding revenues for both of them.

In reactive recovery, the cloud server could obtain positive net revenue from job execution in path 1 (denoted as  $A_R = (Prc - Ucoe) \cdot T_{vm}$ ). While in path 2, the cloud server not only obtains nothing due to the failure, but also has to pay the penalty and losses the execution cost. Let  $T_M$  and  $T_R$  be the time spent on MALFUNCTION and RECOVERY state respectively, then  $B_R = U_{SIO}(T_{vm} + T_M + T_R) + Prc_{egy} \cdot P \cdot T_{vm} + Prc \cdot T_{vm} \cdot P_{SLA}$ .

In the proactive-reactive recovery, the cloud server shows a similar situation in path 1 and path 2, that is  $A_{PR} = A_R$  and  $B_{PR} = B_R$ , but with different probabilities. In path 3, a proactive recovery is activated during the running process. The running VMs are interrupted and moved to other healthy servers, where they subsequently proceed until finish. During this process, the cloud provider eventually gets the revenue from these jobs. The revenue generated in terms of the old

Table 2: The state transition	probability for Reactive/Proac-
tive-reactive recovery.	

		Running	Idle	Terminated	Malfunction	Recovery
]	Running	0/0	0/0	$P_{02}'/P_{02}$	$P_{03}'/P_{03}$	$0/P_{04}$
]	Idle	$1/P_{10}$	$0/P_{11}$	0/0	0/0	$0/P_{14}$
1	Terminated	0/0	1/1	0/0	0/0	0/0
1	Malfunction	0/0	0/0	0/0	0/0	1/1
]	Recovery	0/0	1/1	0/0	0/0	0/0

Table 3: The server running paths and their corresponding net revenues.

Reactive recovery		Revenue
Path 1	IDLE - RUNNING - TERMINATE - IDLE	$A_R$
Path 2	IDLE - RUNNING - MALFUNCTION - RECOVERY - IDLE	$-B_R$
Proactive-Reactive recovery		
Path 1	IDLE - RUNNING - TERMINATE - IDLE	$A_{PR}$
Path 2	IDLE - RUNNING - MALFUNCTION - RECOVERY - IDLE	$-B_{PR}$
Path 3	IDLE - RUNNING - RECOVERY - IDLE	$C_{PR}$
Path 4	IDLE - IDLE	0
Path 5	IDLE - RECOVERY - IDLE	$-D_{PR}$

server is computed based on the finished fraction of the total workload, denoted by  $P_{fnd}$ , therefore, we have  $C_{PR} = P_{fnd}(Prc - Ucoe)T_{vm} - U_{SIO}T_R$ . In path 4 and 5, a job rejection operation only implies a local server's decision, and the rejected job is eventually accepted by another healthy server from the perspective of cloud provider. Thus, there are no losses caused from the job rejection. And the recovery cost spent on the proactive recovery operation in path 5 is:  $D_{PR} = U_{SIO}T_R$ .

According to Table 2 and Table 3, the expected net revenue generated by reactive recovery is:

$$Rvu_R = A_R P'_{02} - B_R P'_{03} \tag{4}$$

The expected net revenue generated by proactivereactive recovery is:

$$Rvu_{PR} = A_{PR}P_{10}P_{02} - B_{PR}P_{10}P_{03} + C_{PR}P_{10}P_{04} - D_{PR}P_{14}$$
(5)

#### **Theorem 1.** $Rvu_{PR} > Rvu_R$ .

Proof.

$$\begin{aligned} Rvu_{PR} - Rvu_{R} &= PrcT_{vm} \times \\ \frac{[P_{SLA}(P'_{03} - P_{10}P_{03}) + (P_{10}P_{02} - P'_{02}) + P_{fnd}P_{10}P_{04}] + \\ U_{SIO}[T_{vm}(P'_{03} - P_{10}P_{03} - P_{fnd}P_{10}P_{04} + P'_{02} - P_{10}P_{02}) + \\ T_{M}(P'_{03} - P_{10}P_{03}) + T_{R}(P'_{03} - P_{10}(P_{03} + P_{04}) - P_{14})] + \\ Prc_{egy}PT_{vm}[P'_{02} - P_{10}P_{02} + P'_{03} - P_{10}P_{03} - P_{fnd}P_{10}P_{04}] \end{aligned}$$

With the two prerequisites,  $P_{10}P_{02} = P'_{02}$  and  $P_{10} \cdot (P_{03} + P_{04}) + P_{11} + P_{14} = P'_{03}$ , we have,

•  $P_{SLA}(P'_{03} - P_{10}P_{03}) + (P_{10}P_{02} - P'_{02}) + P_{fnd}P_{10}P_{04} > 0$ 

$$T_{vm}(P_{03}' - P_{10}P_{03} - P_{fnd}P_{10}P_{04} + P_{02}' - P_{10}P_{02}) +$$

• 
$$T_M(P'_{03} - P_{10}P_{03}) + T_R(P'_{03} - P_{10}(P_{03} + P_{04}) - P_{14})$$
  
> 0

• 
$$P'_{02} - P_{10}P_{02} + P'_{03} - P_{10}P_{03} - P_{fnd}P_{10}P_{04} > 0$$

Hence, the theorem is established.

#### 4.5 Decision Making

The server state transitions contain three decision making points. The first one is to decide whether to accept or reject a new arriving job, and followed by a further decision is on whether or not to activate proactive recovery if the job is rejected. The third one is to decide whether to activate a proactive recovery or continue the job execution when the job is under the RUNNING state. In our proposal, these decisions are made on behalf of physical servers based on the expected net revenue.

#### 4.5.1 Accept or Reject a Job

A job arriving at a cloud server could be a new or rejected or failed or migrated job. After its lifetime (i.e.,  $T_{vm}$ ) is determined by user's specification or estimates, we can predict the probability of failures (i.e.,  $P_{fail}$ ) in this interval using associated stressors (Ajith and Grosan, 2005). The possible net revenue obtained from accepting a job by server *i* can be computed as,

$$\overline{Rvu_i} = A_{PR}^i \cdot (1 - P_{fail}) \tag{7}$$

Accounting of malfunction losses during the middle of job execution consists of direct economic loss and indirect economic loss. A cloud provider would directly get a penalty from the SLA agreement, and he also has to afford the cost for recovery operation. The possible losses can be computed as,

$$\overline{Los_i} = B_{PR}^i \cdot P_{fail} \tag{8}$$

If  $\overline{Rvu_i} > \overline{Los_i}$ , the VM *i* will be deployed for execution, and if not, the VM *i* will be rejected. In other words, the VM *i* is accepted when the following condition is held,

$$P_{fail} < \frac{A_{PR}^i}{A_{PR}^i + B_{PR}^i} \tag{9}$$

In case of a migrated VM, additional cost is spent on VM migration. Let *Cmig* be the cost for moving the VM from an old physical server to a new one, and  $T_{vm}^{rmn}$  be the remaining lifetime. We have,

$$\overline{Rvu_i^{mig}} = (A_{PR}^{i,rmn} - Cmig) \cdot (1 - P_{fail}^{mig}) 
= ((Prc_i - Ucoe_i) \cdot T_{vm}^{rmn} - Cmig) \cdot (1 - P_{fail}^{mig}) 
and,$$

$$\overline{Los_i^{mig}} = (B_{PR}^{i,rmn} + Cmig) \cdot P_{fail}^{mig} 
= (Pen_i + U_{SIO}(T_{vm}^{rmn} + T_M + T_R) + Prc_{egy} \cdot P \cdot T_{vm}^{rmn} + Cmig)P_{fail}^{mig}$$

Let  $\overline{Rvu_i^{mig}} > \overline{Los_i^{mig}}$ , then the condition 9 is changed into,

$$P_{fail}^{mig} < \frac{A_{PR}^{i,rmn} - Cmig}{A_{PR}^{i,rmn} + B_{PR}^{i,rmn}}$$
(10)

#### 4.5.2 Proactive Recovery or Not

Once a job is rejected, a cloud server further has two options of launching the proactive recovery or doing nothing. Denote by  $\overline{T_{vm}}$  the average lifetime of all history VMs successfully completed on a server, and  $P_{fail}^{\overline{T_{vm}}}$  the predicted probability of failures within next  $\overline{T_{vm}}$  time. Then if  $P_{fail}^{\overline{T_{vm}}} < P_{fail}$  (The right side of Inequality 9), the cloud server does nothing but waits for the next job. Otherwise, the server activates the proactive recovery. This is because failure probability increases over time. A next normal size job still can be accepted if  $P_{fail}^{\overline{T_{vm}}} < P_{fail}$  is held. Note that it is possible that the server stays in a starvation state for a long time, if no short-running VM is dispatched to the server. In such case, activate the proactive recovery if the leisure time exceeds a pre-defined threshold.

#### 4.5.3 Activate VM Migaration or Not

For a long-running VM, it is difficult to have an accurate prediction on the failure probability during that long time. Moreover, certain types of failures always come with some pathognomonic harbingers. It is a difficult to predict such failures without particular harbingers. Therefore, we also activate the failure prediction during the running process. And proactive recovery is launched when inequality 9 (inequality 10 if it is a migrated job) is violated for all the local VMs.

The VM migrates from a server *i* to a server *j* only because *j* can yield a greater net revenue. The expected revenue obtained from no migration is the same as  $\overline{Rvu_i}$  (Equation 7), except that the failure probability  $(P_{fail}^{rmn})$  is for the remaining lifetime (i.e.,  $T_{vm}^{rmn}$ ):  $\overline{Rvu_i^{rmn}} = A_{PR}^{i,rmn} \cdot (1 - P_{fail}^{rmn}) = (Prc_i - Ucoe_i) \cdot T_{vm}^{rmn} \cdot (1 - P_{fail}^{rmn})$ . The expect net revenue obtained from a migration has been described as  $\overline{Rvu_j}^{mig}$ . Let  $\overline{Rvu_i^{mig}} > \overline{Rvu_i^{rmn}}$ , we have,

$$P_{fail}^{mig} < \frac{A_{PR}^{i,rmn} \cdot P_{fail}^{rmn} - Cmig}{A_{PR}^{i,rmn} - Cmig}$$
(11)

Therefore, a new server *j* whose failure probability (i.e.,  $P_{fail}^{Mig}$ ) follows both Inequality 10 and 11 will be selected to execute the migrated VM. In case of more than one server meets this condition, the VM migrates to the one with maximum reliability to proceed. If no appropriate processors are found, maintain the VM at the original server until finish or failure.

# **5 EXPERIMENTS**

## 5.1 Simulation Environment

#### 5.1.1 Server Farm

We simulate a server farm with 20 physical servers, which can provide seven different types of VM instances, corresponding to the seven types of instances from Rackspace Cloud Servers (Rackspace, 2012). The processing speed of each server is supposed to be the same, and is initialized with eight cores, with each is of 2.4GHz.

#### 5.1.2 Job

We simulate a large number of jobs ranging from 1000 to 6000, for maximizing the utilization of all servers. Through this way, the cost for maintaining a server could be fairly shared among all the VMs deployed on it, and leading to a positive net revenue. This is also reasonable in practice because cloud providers commonly design policies to optimize the minimum number of active servers for reducing the energy cost, thereby resulting in a high utilization at each active server (Mastroianni, Meo, and Papuzzo, 2011; Mazzucco et al., 2010b).

Allowing two instructions in one cycle, the workload of each job is evenly generated from the range:  $[1,6] \times 204,800 \times 2^i$  million instructions, where  $0 \le i \le 6$  and  $i \in Z$ , represents the type of VM instance this job requires.

#### 5.1.3 Scheduling

Jobs are placed on cloud servers using a First-Come-First-Served (FCFS) algorithm. Scheduling priority is supported, and follows the sequence: *migrated job* > *failed job* > *rejected job* > *unsubmitted job*. The rejected or failed jobs will not be scheduled on the same server at the second time, because it is probably rejected or failed again.

#### 5.1.4 Failures

Failures are considered from two dimensions. The first dimension concerns the time when failures occur. In our experiments, failures are injected to servers following a Poisson distribution process with  $\lambda = [1,4]/\theta \times 10^{-6}$ , where  $\theta \in [0.1,2]$ . According to the Poisson distribution, the lengths of the interarrival times between failures follow the exponential distribution, which is inconsistent with the observations that the time between failures is well modeled by a Weibull or lognormal distribution (Schroeder and Gibson, 2006). The deviations arise because an attempt to repair a computer is not always successful and failures recur a relatively short time later (Lewis, 1964). Implementing a real failure predictor is out of the range of this paper, and we alternatively consider different failure prediction accuracy in evaluations.

The second dimension concerns the repair times. If an unexpected failure occurs, the server turns into a MALFUNCTION state immediately, and followed by recovery operations. As discussed in (Schroeder and Gibson, 2006), the time spent on recovery follows a Lognormal distribution process, which is defined with a mean value equaling to 90 minutes, and  $\sigma = 1$ .

#### 5.1.5 Price and Server Cost

The prices for all seven types of VM instances are set exactly the same as the ones from Rackspace Cloud Servers (Rackspace, 2012), that is  $Prc = 0.015 \$ \times 2^{i}$ , where  $0 \le i \le 6$  and  $i \in Z$ .

The capital cost is roughly set at 8000\$ per physical server, which is estimated based on the market price of *System x 71451RU server* by IBM (IBM, 2012). The price of electricity is set at 0.06\$ per kilowatt hour. We suppose that the power consumption of an active server without any running VMs is 140 Watts. Additional power ranging from 10 Watts to 70 Watts is consumed by VMs corresponding to seven types of VM instances (Mazzucco et al., 2010b). Suppose a server's lifetime is five years, and as the IT capital cost takes up 33% to the total management cost, we roughly spend 4300\$ on a physical server per year with additional energy cost.

As modeling of migration costs is highly nontrivial due to second order effects migrations might have on the migrated service and other running services, we simplify migration costs as an additional 20% of the unexecuted workload without profit (i.e., 10% for the original server, and another 10% for the target server). A preliminary attempt on modeling migration cost is given in Breitgand, Kutiel, and Raz (2010).

#### 5.1.6 Penalty

If a SLA is breached due to the provider's failing to complete jobs, the customer gets compensation by a rather high ratio of fine, which ranges from 10% to 500% of the user bill in the experiments (i.e.,  $P_{SLA} \in$ 

[0.1,5]). This is because SLA violations cause not only direct losses on revenue but also indirect losses, which might be much more significant (e.g., in terms of provider reputation).

## 5.2 Results

We choose the evaluation approach by comparing our proposed proactive-reactive model with the original reactive model. Experiments are conducted across a range of operating conditions: number of jobs, failure frequency ( $\theta$ ),  $P_{SLA}$ , and the accuracy of failure prediction. Accuracy implies the ability of the failure prediction methods, and is presented by both the false-negative (fn) and false positive (fp) ratio. Denote by No(FN) the number of false-negative errors, No(TP) the number of true-positive predictions, and No(FP) the number of false-positive errors, then we have  $fn = \frac{No(FN)}{No(FN)+No(TP)}$  and  $fp = \frac{No(FP)}{No(FP)+No(TP)}$ . Unless otherwise stated, the parameters are set with *jobnumber* = 1000,  $\theta = 1$ ,  $P_{SLA} = 0.1$ , fn = 0.25 and fp = 0.2. Each experiment is repeated five times and the results represent the corresponding average val-

Figure 3 shows the total net revenue obtained by both the proactive-reactive recovery and reactive recovery from executing jobs under different operating conditions. Generally, net revenue yielded by the proactive-reactive model is greater than the reactive model, which is consistent with our analysis in Theorem 1. In particular, Figure 3(a) shows the net revenue as a function of the number of jobs. The difference on net revenue is increasing over the number of jobs, which is reasonable because more jobs come with more revenue.

Figure 3(b) shows the net revenue as a function of failure frequency. By the definition of  $\lambda$ , we know failure frequency decreases as  $\theta$  increases. As shown in the figure, the proactive-reactive model could yield more net revenue than the reactive model when the failure frequency is high. In particular, the proactive-reactive model yields 26.8% net revenue improvement over the reactive model when setting  $\theta = 0.1$ . And an average improvement of 11.5% is achieved when  $\theta \leq 0.5$ . This suggests that the proactive-reactive model makes more sense in unreliable systems. Furthermore, the proactive-reactive model also outperforms the reactive model in rather reliable systems where  $\theta > 0.5$ .

Figure 3(c) shows that the proactive-reactive model yields a greater net revenue than the reactive model under different  $P_{SLA}$  values. Net revenue yielded by the proactive-reactive model does not decline much because most penalty costs are avoided

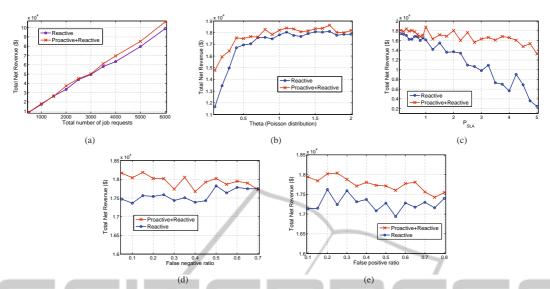


Figure 3: The total net revenue: (a) under different No. of jobs; (b) under different  $\theta_s$  (failure frequency); (c) under different SLA penalty percentages; (d) under different levels of false-negative ratio; (e) under different levels of false-positive ratio;

by possible proactive recovery and VM migrations. Whereas the reactive model has to pay the penalty when failure occurs, and penalty cost increases as  $P_{SLA}$  increases.

Figure 3(d) shows the net revenue under different levels of false-negative ratio ranging from 0.05 to 0.7. With the increase of false-negative error, there is a slight decrease on the net revenue by the proactive-reactive model, whereas the reactive model fluctuates around a certain level because the reactive model does not employ failure prediction and the fluctuation is due to the random values used in the experiments. Our proactive-reactive model averagely yields 3.2% improvement on the net revenue over the reactive model, and performs similarly with reactive model when  $fn \ge 0.7$ .

Figure 3(e) shows the impact on net revenue from the false-positive ratio under a fixed fn = 0.25. Net revenue obtained from proactive-reactive model decreases gradually over the false positive ratio. Moreover, the differences on revenue between proactivereactive and reactive model decreases as the falsepositive ratio increases. This is because a high falsepositive ratio results in a large number of meaningless migrations, which come with migration costs. Figure 3(d) and Figure 3(e) suggest that our algorithm still performs well with even modest prediction accuracy (i.e.,  $fn \ge 0.5$  or  $fp \ge 0.5$ ).

## 6 CONCLUSIONS

A major reason for the rapid development of cloud

computing rests with its low cost to deploy customers' applications. As long as customers pay a small fee to providers, they can access and deploy their applications on the cloud servers. Cloud computing frees them from the complicated system installment and management, and even allows them to expand or contract their requirements smoothly. In this context, optimizing cloud systems from an economics perspective will further reduce costs of services, and hence improve the cost efficiency of cloud.

In this paper, we address the problem of costefficient fault management, and present a revenue driven server management model for cloud systems. Using this model, cloud providers could obtain a significant improvement on net revenue when serving the same jobs. In particular, our proposal could yield at most 26.8%, on average 11.5% net revenue improvement when the failure frequency is high. Moreover, because our proposal works on the rock-bottom level and do not modify the existing upper cloud systems, it can be easily incorporated into current cloud systems.

In the future, we will study the performances of different scheduling algorithms working together with the proposed server management model. Our goal is to maximize the net revenue for cloud providers without affecting the performance.

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