

# MODELING ERP BUSINESS PROCESSES USING LAYERED QUEUEING NETWORKS

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Abstract: This paper presents an approach how to simulate enterprise resource planning systems (ERP) using Layered Queueing Networks (LQN). A case study of an existing production planning process shows how LQN models can be exploited as a performance analysis tool. To gather data about the internal ERP system's architecture, an internal trace is analyzed and a detailed model is built to evaluate system's performance and scalability in terms of response times with an increasing number of users and CPUs. It is shown, that the solving results match the characteristics in practice. Depending on the number of CPUs, constant response times are observed up to a certain number of concurrent users.

## 1 INTRODUCTION

When dealing with performance analysis of modern, multi-tiered enterprise resource planning systems (ERP), many system developers rely on their intuition or expert opinions instead of methodically evaluated data. However, a systematic approach is vital for effective performance evaluation, to identify potential bottlenecks, and to increase efficiency and productivity.

In this paper we are looking into the internal structure of a SAP® ERP system measuring performance data, namely, response times of different components the ERP system consists of. The architecture is then modeled using Layered Queueing Networks (LQN), an extension of the commonly used Queueing Networks (QN). The layered structure of LQN is especially suited to model component-based, multi-tiered applications (Ufimtsev and Murphy, 2006) and will be described in detail in Section 2. As shown in (Gradl et al., 2009) by simulating an exemplary business transaction, the proposed LQN approach delivers reasonable data. To take a step forward, in this paper we analyze an entire production planning process and simulate the model using LQNs (Woodside, 2002).

The paper is organized as follows:

Section 2 gives an overview on related work in this research area. Section 3 provides an

understanding of SAP ERP system components, while in Section 4, a short introduction to the LQN modeling formalism is given. Section 5 presents a detailed case study of simulating a realistic business process using LQN. Finally, the paper is summarized in Section 6.

## 2 RELATED WORK

Due to their robustness and flexibility, LQN Models are used for the performance prediction of a great variety of objects. Much work is done in the area of creating LQN models from existing models of different types. In the area of service oriented architectures, D'Ambrogio and Bocciarelli (2007) introduce a transformation framework that creates LQN models of composite services out of an UML Activity Diagram which is derived in the step before from a BPEL description of composite service.

In the area of component based software engineering, there is another transformation framework which creates LQNs out of a Palladio Component Model (Koziolek and Reussner, 2008) to predict response time, throughput and further important performance characteristics.

Wu and Woodside (2004) present the "component-based modeling language", which is an extension of LQN to support the performance

modeling of software consisting of sub-models of components that are used several times.

A challenge when using LQN is the problem to get enough accurate data to build the model. To solve this problem, Jin et al. (2007) use the BMM method to obtain necessary data for performance prediction of legacy information systems. We overcame this problem by using detailed traces.

Usage of SAP traces is also mentioned in the work of Schult and Kassem (2008). Here, the traces are utilized for recommendations regarding the automatic customizing of a SAP system.

### 3 SAP ERP SYSTEM ARCHITECTURE

To provide an understanding of the ERP system architecture, we derive the system components from the ERP process step-by-step by analyzing the recorded trace and the abstraction of the trace entries. These components are described in detail in SAP (2010a) and Schneider (2005).

The process step of calling a program involves many components of the SAP system (see figure 1). Calling the transaction code causes the SAP system to search for the associated program. These programs are processed by the so called disp+work processes of the SAP system after the request has been dispatched by the dispatcher process. Such processes are responsible for executing programs, work on user requests and access the database. We assume the database as a black box in our model. The graphical output of the program is sent to the SAPGui, and the user can start entering some data. In the meantime, the disp+work process is free and can process other user requests.

After the user has completed all necessary data and decides to save the data, the SAPGui sends those data to the disp+work process. The disp+work process performs a validity check, and if some of the data is not correct, an error is prompted. The user can correct the data and try to save it again.

As soon as the input is correct, the data should be saved to the database. This is done by the disp+work process(es) together with a process called update process. The process receives the data from the SAPGui and stores the data in the corresponding database tables.

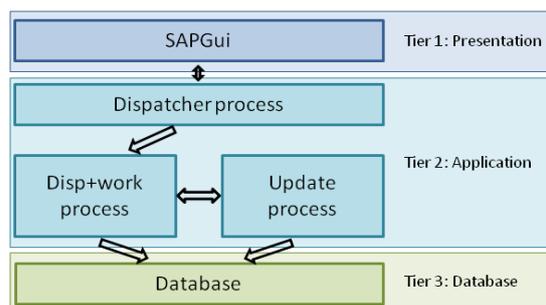


Figure 1: Simplified SAP system's architecture (own exhibition).

## 4 THE LQN MODELING APPROACH

### 4.1 Layered Queuing Networks

The main concept of LQN is the so called *task*. A task can represent either a hardware resource like a processor or a software entity. Each task has its own infinite queue to store all the incoming requests until they can be processed, in the case of software entities the requests are processed by the services the task consists of. Both software entities and hardware can be single- or (infinite) multi-servers depending on the number of requests that can be processed concurrently. In the case of a software entity, an object can be instantiated more than one time. More CPUs or one CPU with more cores are an example for multi-servers on the hardware side. A task may provide more than one service. Three types of tasks exist in a LQN model: pure client task, pure server task, and network task. A pure client task sends requests to other tasks only, whereas pure server tasks are receiving requests from other tasks only.

Each service has at least one phase. A phase consists of receiving a request, working on it, and sending the results back. Due to minimization of the response time, there is often work to be done after a request was processed. This work can be modeled as a second phase of a service.

A correctly modelled system with correct layering results in a directed and acyclic graph that shows all possible sequences in this model. This prohibits the model from dead-locks and infinite loops.

## 4.2 Special Modeling Requirements for ERP systems

ERP systems usually consist of three tiers, namely, the presentation, the application, and the database layer. The application layer processes user requests from the presentation layer and executes calculations as well as data queries to the database layer. In addition, layered sub-components exist within these tiers. To be able to model such a hierarchical architecture, the modeling approach should allow to easily modeling different layers and their associations. As shown by Rolia and Sevcik (1995) and Woodside (2002), the layered composition of LQN suites the hierarchical architecture of enterprise applications very well.

Since enterprise ERP systems must be scalable to handle an increasing amount of user requests, replicated servers (known as dialog instances in SAP ERP systems) are often needed. Therefore it is essential for an adequate modeling approach to support multiple server architectures. As stated by Omari et al. (2007), LQN support fast and efficient solving of systems with replicated servers and an accuracy that is for some cases within the bounds of the confidence levels of the simulation.

Multiple servers, such as dialog instances, are composed of identical sub-components. To avoid redundancies by modeling identical architectures within different components, the modeling approach should support reuse of sub-models. Xu et al. (2005) points out, that LQN are adequate for modeling and simulation of systems with sub-models and internal activities.

To increase the performance of data availability in distributed enterprise applications, frequently accessed data persists in the application server's main memory. In SAP ERP systems, the cache configuration is essential for the overall system performance. Data requests answered from internal caches are up to 100 times faster (Schneider, 2005). Bacigalupo et al. (2005) argue that it is non-trivial to extend the layered queuing models to predict the effect of caching, using analytical solving for these models. However, in well configured systems, the cache hit rate while answering data requests should be at least 99 percent. In addition, to predict the effect of caches, the LQN models can be simulated. To reduce complexity, at this point we restrict our model to analyze concurrent user accesses, assuming that all data requests are handled by caches. Therefore, at this stage we analytically solve the ERP system model for efficiency reasons.

## 5 CASE STUDY: PERFORMANCE ANALYSIS OF PRODUCTION PLANNING PROCESS

A main task of ERP systems is the management and monitoring of business processes. In our case study we look into an exemplary production planning process, since it demands many core functionalities like master data management or work organization.

The process is based on a SAP University Competence Center (SAP, 2010b) case study and includes the creation of material master data, bills of materials, and routing (work processing sheets) for a motorcycle, consisting of the engine, cylinder block, cam shaft, and the chassis. For the semi finished product, the engine, and the finished product, the motorcycle, bills of materials and work processing sheets are defined. These work steps, and consequently the whole business process, are core business processes and frequently needed in commerce.

### 5.1 Procedure and Focus of Interest

First we set some goals for the performance modeling effort and define the exemplary ERP production planning process. Then we characterize the system topology and the components it is comprised of. In the third step, we characterize the workload and develop a performance model using LQN. After validating and refining the model, we use it to predict system performance by running the simulation tool. Finally, we analyze the results, addressing the goals set in the first step as shown in figure 2.



Figure 2: Methodology overview (own exhibition).

With more concurrent users working on the system, the workload increases and consequently the response times. The exact behavior of increasing response times is of particular interest when dealing with performance problems. In addition, the knowledge about effects of different hardware settings are essential for efficient system sizing. Therefore we analyze two different aspects: in a first step, we increase the number of concurrent users and evaluate the corresponding response times, expecting increasing response times with a certain number of users, once a certain workload threshold has been reached. The second step will be extending

the hardware resources by adding additional CPUs, looking into the amount of performance enhancement achieved.

### 5.2 Develop LQN

To find the right level of abstraction, it is important to gather enough data for the parameterization and to have enough knowledge about the correlation and the activities of the model components. Therefore, we use the abstraction layer introduced in figure 1, which is a simplified view of the structure introduced in Schneider (2005). The SAPGui is a fat client and the main user interface for the SAP system. It sends requests to the system and receives the system's output, e.g. when starting a transaction. As this instance is handled by users, it also includes a so called think time, which characterizes the time needed for user inputs. Think time is "the time between successive commands" (Jain, 1991). We set the time to 3 sec, which is a common value mentioned in literature (Bacigalupo, 2005). The dispatcher is called when a transaction is requested, and it forwards the request to a free disp+work process within a measured mean time of 2 ms. The value of 2 ms has been derived from system performance traces. Disp+work processes execute the whole transaction. As this work examines the technical performance of an ERP based business process, there is more than one transaction involved. Depending on the structure of the transaction and the activities disp+work processes have to execute, we differentiate the service times by introducing four entries of the work process task in the model as shown in figure 3. Updating a SAPGui screen is a typical activity that takes only a small amount of processing time and is aggregated in the entry "wp-class 1" with an average service time of 11.3 ms. Assembling data for comprehensive views takes more processing time. Depending on the complexity of the views and the time needed for processing, we introduce "wp-class 2", "wp-class 3" and "wp-class 4" with average service times of 56.9 ms, 133 ms and 348 ms to minimize the error. The update process is called once during program execution, after the user presses the save button. The disp+work process prepares the data set and activates the update process. The trace shows an average service time of 46.5 ms.

The LQN distinguishes between four entries depending on the type of query that is processed. Point queries are commonly very fast, as only one data set has to be found using fast indices. In the average range, queries take longer as more data sets

have to be examined. The commonly longest processing times for read accesses to the database are shown by queries on joined tables. The longest execution times we found in our traces are for updates on the database. Write accesses are very time consuming, as in the SAP environment a single update process includes several database commits. Therefore we introduce 4 entries for the database task in the model, labeled "point query" (2.8 ms), "range query" (30.5 ms) "join query" (191 ms) and "update" (514 ms).

The program execution was performed twice, as a warm-up phase so that internal program buffers were filled. After the warm-up phase, the test was executed several times to identifier potential outliers. The LQN model uses the average of these test run results. During the test runs, access to the SAP system was restricted to guarantee the best performance for the processes.

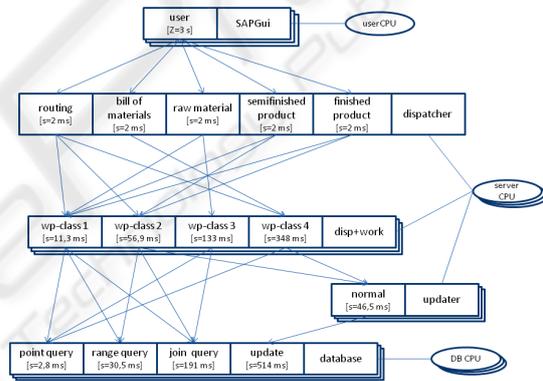


Figure 3: LQN for exemplary business process (own exhibition).

Table 1 to 3 show how often each entry in the model is called. Using the gathered data from the traces, an entire LQN is built up for the exemplary business process. Now, this model can be used for simulation to validate the LQN. The model is said to be valid if the performance metrics predicted by the model match the measurements on the real system within a certain acceptable margin of error (Kounev, 2006). If this is not the case, the model must be refined or calibrated to more accurately reflect the system and workload modeled (Kounev, 2006 and Menascé et al., 1994).

Table 1: Calls of dispatcher entries by user task.

	routing	bill of material	raw material	semifinished product	finished product
user	2	2	2	2	1

Table 2: Calls of disp+work entries by dispatcher entries.

	wp-class 1	wp-class 2	wp-class 3	wp-class 4
routing	1	2	0	3
bill of material	0	0	0	1
raw material	2	0	3	0
semifinished product	2	2	0	0
finished product	3	3	0	0

Table 3: Calls of database entries by disp+work entries.

	point query	range query	join query	update
wp-class 1	1	1	1	0
wp-class 2	0	1	1	1
wp-class 3	1	0	1	0
wp-class 4	1	0	0	1

### 5.3 Solving and Verifying the LQN

To the best of our knowledge, there is currently one tool supporting LQN solving and simulation, the LQN Solver and Simulator presented in Woodside (2002).

Solving of layered queuing networks can be performed by a tool called LQNS. This tool has been developed at Carleton University upon the research of the Real-Time and Distributed Systems Group of Prof. C.M. Woodside.

The output of a simulation run contains lots of information about the behavior of the elements. This work focuses on the service time of the task SAPGui, as this performance criterion is very important for the correct sizing of an ERP system.

In our introduced LQN model and the measured service times of the aggregated tasks, the ERP process is simulated with 14 copies of the disp+work service, and a variable number of clients by repeating the simulation run with 10 different configurations for the number of concurrent clients. The focus lies on the response time at the client level, which is an important metric for the performance of the entire system, as this is directly perceived by the users. Figure 4 shows the response times of an increasing number of users in relation to the number of processors.

In this scenario, five transactions of one ERP process were solved. The findings based on solving our model match the characteristics of an ERP system in practice while processing the business

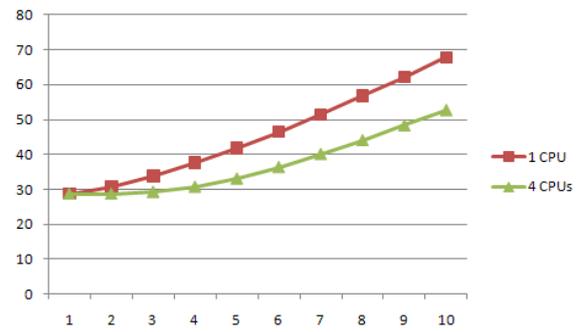


Figure 4: Response time of an increasing number of users in relation to the number of CPUs (own exhibition).

process introduced in this case study. For validation, we used statistical performance traces written by the SAP system by default. By adding response times up to get the overall response time of the whole business process, we were able to identify a similar behavior of response times with an increasing number of concurrent users. Both, real system observation and model solving, delivered constant response times until a certain number of concurrent users has been reached (in our case 20 users). More concurrent users resulted in increasing response times.

### 5.4 Limitations

A problem when modeling complex software systems is the decision how many components should be integrated in the model. Even in this little example, the paper demonstrates that a lot of data is gathered from several components in the SAP system and that even the database can be described in a more detailed way. In Herrmann (2007) an eight level architecture was presented to limit the effort of building the architecture of the SAP system. By analyzing the SAP system and its traces, it was discovered that the lowest level is the response time level of the database. As the SAP system does not provide more detailed information about the database, the approach is to cut the simulation model at this level and to treat the database as a black box. Service time values of the database are derived directly from the SAP system.

## 6 CONCLUSIONS

This paper proposes an approach towards simulating ERP systems using Layered Queuing Networks. Therefore, in our case study, an exemplary ERP business process is traced inside the ERP system.

This trace is used to determine the ERP system components and to build the LQN. The LQN is solved by using the LQNS tool.

The paper shows, that adding more CPU's enables the system to provide the same performance to a bigger number of clients. Further research will focus on LQN simulation, to extend system evaluation by analyzing response time distributions and to evaluate caching behavior as mentioned in section 4.2. In addition, different methodologies, e.g. using QPN or montecarlo simulation, will be compared to these results. In the long run, a comprehensive analysis and methodology recommendations to evaluate and simulate ERP performance is aimed.

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