




# Water Cashier Offices Location Optimisation Using Machine Learning-Based Clustering Approaches: A Case Study of Ordu Altınordu

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**Abstract:** The location of water cashier offices is crucial in terms of both operational efficiency and citizens' easy access to payment points. This study aims to reduce the average distance covering the widest service area with the minimum number of cashier offices by using the K-Means and Hierarchical Clustering methods based on the geographical coordinates of independent sections in Altınordu district of Ordu province. Spatial analyses are playing an increasingly important role in urban planning, urban transformation and disaster management, and identifying regions with similar characteristics is of great value. The dataset contains the latitude and longitude information of the independent sections. The actual number of cashier offices in the Altınordu district of Ordu province is 3. The optimal number of clusters determined by the Elbow method was 5, while the optimal number of clusters found using dendrogram analysis was 8. In this context, clustering scenarios of 3, 5, and 8 were examined, and the performance of each algorithm was compared based on the average distance criterion. The analyses revealed that the K-Means algorithm provided the best average distance. The results demonstrate that the independent sections in Altınordu can be geographically clustered and that this clustering, taking into account settlement density and the current cashier distribution, can serve as a guide for cashier planning and resource allocation. This approach can guide the more effective placement of water cashier offices, thereby increasing service efficiency and accessibility for citizens.


## 1 INTRODUCTION

Spatial data mining has become a very challenging field because large amounts of data are collected in various applications. The amount of data collected is increasing exponentially. Therefore, it has gone far beyond the analytical capabilities of humans. Recently, clustering has been accepted as the primary data mining method for information discovery in spatial databases (Mumtaz & Duraiswamy, 2010). Today, the effective management of urban infrastructure and the provision of public services that are more accessible to citizens are increasing the importance of spatial data analysis. In this context, water cashier offices stand out as service points where citizens can meet their basic needs, such as paying

water bills and carrying out subscription procedures. Similar studies have been conducted in the literature for different locations. Özmerdivenli and colleagues identified the best location for a religious facility using the K-Means clustering algorithm. In their study, the researchers examined the K-Means clustering algorithm, which is widely used for density-based analyses, and highlighted the limitations of the traditional two-dimensional K-Means method. To overcome these limitations, they developed a multi-dimensional K-Means model that takes into account both spatial distance and population density, and experimentally compared the success of the proposed model on real data (Özmerdivenli et al., 2021). Another study in this field was presented to the literature by Yürük and

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Erdoğan. Yürük and his colleague calculated the biogas production potential based on the number of large livestock, small livestock and poultry in Düzce. In addition, they aimed to determine the optimal location for a biogas plant using the K-Means clustering algorithm, thereby identifying the most suitable areas for waste management and energy production (Yürük & Erdoğan, 2015). George and his colleagues introduced a study to the literature showing how the K-Means clustering algorithm can be used to obtain information about housing preferences and city services. They examined the potential of analysing geographical location data using clustering techniques to improve the quality of life and find accommodation for expatriates and general residents in a particular city (George et al., 2023). In another study, Özmen and colleagues examined central cashier offices location selection and ATM inventory management policies with the aim of optimising Türkiye İş Bankası's cash management system. The goal was to increase customer satisfaction by reducing operational costs and idle cash costs. In this context, mathematical models were developed for cashier offices locations, armoured vehicle planning, and ATM cash loading policies, and tested using data from the Eastern Black Sea Region. Using a coordinated replenishment model and clustering methods, they achieved a total cost reduction of approximately 36% in the system (Özmen et al., 2015). In Brimicombe's study, in order to identify clusters in spatial data, he first identifies spatial concentrations using a 'hot spot' clustering method such as Geo-ProZones and proposes initial cluster centres and the number of  $k$  for K-Means clustering, then producing a spatial and attribute-based segmentation from this K-Means clustering (Brimicombe, 2007). Anderson et al.'s study presented a two-stage methodology that uses Geographic Information Systems (GIS) and Kernel Density Estimation (KDE) to identify spatial concentrations in order to determine hot spots for traffic accidents, and then classifies these points using environmental and qualitative data through the K-Means clustering algorithm (Anderson, 2009). Güner and his colleagues examined 525 traffic accidents involving public transport vehicles in Sakarya between 2006 and 2012. The accidents, analysed using the K-Means clustering method, were divided into two main groups: 'collisions with other vehicles' and 'collisions with pedestrians'. It was found that most of the accidents occurred during the day, in open areas, and at intersections without traffic lights. As a result, it was recommended that traffic lights be installed at intersections, particularly in side streets

(Güner et al.). In Özdoğan's study, a new cross-sectional model was developed using the K-Means clustering algorithm on point cloud data obtained from a terrestrial laser scanner, in order to identify deformations occurring underground. Deformation analyses conducted with the developed model provided more accurate and reliable results compared to traditional meshing methods. This approach enables more precise analysis, especially in cases where data is incomplete or contains errors (Özdoğan, 2019). Khalid and others examine the impact of big data analytics on decision-making processes in the logistics sector and, in particular, use the K-Means algorithm to cluster data. By analysing supply chain data using the K-Means clustering method, they have contributed to operational efficiency and strategic decision-making processes. The results demonstrate that the correct use of big data analytics can provide a competitive advantage in logistics (Khalid & Herbert-Hansen, 2018). Razavi and his colleagues propose a low-complexity floor estimation method for indoor positioning in multi-storey buildings. To reduce the disadvantages of traditional fingerprint-based methods, such as large data size and processing load, despite their high accuracy, they suggest using the K-Means clustering algorithm to transmit only cluster heads to mobile devices. In experiments using real building data, this method significantly reduced both data size and processing time while delivering results very close to those of the fingerprint method in terms of accuracy (Razavi et al., 2015). In Costanzo's study, a "constrained K-Means" clustering algorithm is proposed, which considers both statistical similarities and spatial neighborhood relationships in the classification of geographic units. The developed method is specifically designed to divide regions defined by socio-economic data into homogeneous groups while ensuring spatial continuity of these groups. The proposed algorithm was successfully applied in the regional planning of Italy's Calabria and Puglia regions, producing more meaningful spatial segmentations compared to the classical K-Means method (Damiana Costanzo, 2001). The Hierarchical clustering algorithm has been preferred in many studies, particularly due to its ability to reveal multi-layered similarities in data structures. In this context, some studies in the literature are as follows. Zhu and Guo have provided a solution to the problem of mapping large-volume spatial flow data. They noted that traditional methods lead to information loss and visual clutter. They developed a Hierarchical clustering method that considers both the starting and destination points, aiming to produce simpler and more meaningful maps

by grouping flows with similar origins and destinations. The proposed algorithm was designed to handle large datasets and was successfully applied to 243,850 taxi trips in the city of Shenzhen (Zhu & Guo, 2014). Lamb et al. proposed a new space-time Hierarchical clustering method that enables the joint analysis of temporal and spatial points. This method combines location, time, and attribute similarity to enable the identification of multi-scale cluster structures. This approach, which is particularly effective in motion data, has provided more flexible and meaningful clustering results in situations where traditional methods fall short (Lamb et al., 2020). In the study by Feng and colleagues, Geo-SOM and Hierarchical clustering methods were integrated to explore geographic data. The approach facilitates the visual identification of spatial patterns while providing an effective analytical tool for decision support systems (Feng et al., 2014). In this regard, there are studies in the literature where both methods are applied together in a complementary manner. In particular, examples where K-Means and Hierarchical clustering algorithms are used sequentially or comparatively to gain a deeper understanding of the data structure and to validate the clustering results are noteworthy. Fuchs and colleagues have examined the three most commonly used clustering approaches in the tourism field (Hierarchical clustering, K-Means, and DBSCAN) along with their theoretical foundations and demonstrated how these techniques can be applied in practice using the RapidMiner platform. Through analyses conducted using visual data obtained from the Flickr platform, they highlighted the various applications of clustering algorithms, such as market segmentation, identification of points of interest, and classification of tourism behaviours (Fuchs & Höpken, 2022). Kaushik and Mathur conducted a comparative analysis of the K-Means and Hierarchical clustering algorithms, detailing the fundamental characteristics, strengths, and weaknesses of each method. Their evaluation focused on factors such as dataset size, sensitivity to noise, algorithm performance, and areas of applicability. They concluded that K-Means offers high performance on large datasets, whereas Hierarchical clustering yields higher-quality results for smaller and more structured datasets (Kaushik & Mathur, 2014). Chehata et al. proposed a new method based on the Hierarchical K-Means clustering algorithm for classifying LIDAR data. The method aims to reliably separate ground points in areas with dense vegetation and complex topography. Clustering, which is initiated with a fixed neighbourhood size, progresses

hierarchically to classify ground surface information within the data more accurately. Additionally, the accuracy of the classification has been improved using slope maps and multi-scale analysis, and the proposed method has demonstrated lower error rates compared to other common filtering algorithms when applied to ISPRS datasets (Chehata et al., 2008).

The structure of the study is organised as follows: In the second section, the theoretical foundations of the K-Means and Hierarchical clustering algorithms are presented, and the spatial data set belonging to Altınordu district of Ordu province, which was used in the study, is introduced in detail. In the third section, the experimental findings obtained as a result of the applications carried out with both clustering algorithms are presented. In the fourth chapter, the results are discussed in the context of existing cashier offices locations and the performance difference between the two algorithms. Finally, in the fifth chapter, the results obtained from the study are evaluated in general, and recommendations for future research are provided.

## 2 MATERIALS AND METHOD

In this section, the basic principles and working principles of the K-Means and Hierarchical clustering algorithms applied using the current data set will be discussed in detail.

### 2.1 Clustering Method

Cluster analysis refers to the process of dividing data in a data set into different groups according to specific proximity criteria. Each group formed is called a “cluster”. In other words, clustering is the separation of data elements with similar characteristics into different groups. The elements within a cluster are similar to each other, while the similarity between clusters is less (Silahtaroglu, 2013). Clustering techniques enable objects or variables to be grouped into homogeneous and heterogeneous clusters using a distance matrix (Yilmaz & Patır, 2011). Many clustering methods are based on calculating the distances between observed values. Therefore, there is a need for formulas that calculate the distance between two points. The most commonly used distance formula in practice is the Euclidean distance formula. Let  $p$  be the number of variables,  $i, j = 1, 2, \dots, n$ , and  $k = 1, 2, \dots, p$ . The Euclidean distance is calculated as follows: (Yeşilbudak et al., 2011).

$$d(i, j) = \sqrt{\sum_{k=1}^p (x_{ik} - x_{jk})^2} \quad (1)$$

Clustering methods can be grouped under four headings: Partitioning Clustering, Hierarchical clustering, Density-Based Clustering, and Grid-Based Clustering (Silahtaroglu, 2013). In this study, K-Means and Hierarchical clustering methods were used from among the partitioning clustering methods.

### 2.1.1 K-Means Clustering Method

K-Means is a typical clustering algorithm widely used in data mining and is particularly preferred for clustering large data sets. The K-Means algorithm was first proposed by MacQueen in 1967. This algorithm is one of the simplest and most widely used unsupervised learning algorithms developed to solve the known clustering problem (Jigui et al., 2008). The K-Means clustering method is a clustering method that creates  $k$  clusters from a data group containing  $n$  data points, grouping data with similar characteristics into the same cluster (Kodinariya & Makwana, 2013). It is a cyclical algorithm that continuously repeats clusters until the most suitable solution is reached. It divides the available data into  $k$  clusters and separates the clusters according to their averages (centers). As shown in Figure 1, each data point clusters around the nearest center, and these centers are recalculated in each iteration. The number of clusters  $k$  is determined by the user (Silahtaroglu, 2013).

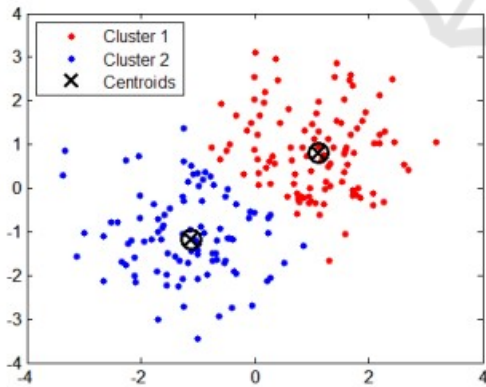


Figure 1: K-Means Clustering (Burkardt, 2009).

The steps of the K-Means clustering algorithm are listed below (Han et al., 2009):

$k$ : number of clusters

$D = \{t_1, t_2, \dots, t_n\}$  : to represent a data group with  $n$  number of elements;

1. The initial average values  $m_1, m_2, \dots, m_k$  are defined for the initially specified sets from the  $D$  data group.
2. Each element is assigned to the set of the closest  $m_i$ .
3. The average values  $m_1, m_2, \dots, m_k$  or the clusters are recalculated.
4. If there is no change in the average  $m$  values, the algorithm is terminated as it has completed its task.
5. If there is a change, the process is repeated from the first step (step 1).

Determining the value of  $K$  is an important issue in this method. Various methods exist for selecting an appropriate value of  $K$ . One of these is the Elbow method. This method, used to determine the number of clusters  $K$ , is calculated using the sum of the squares of the distances of each point to the cluster centres (WCSS: Within Clusters Sum of Squares). According to this method, the point where the change in WCSS decreases is the elbow point, and this elbow point represents the optimal number of clusters  $K$  (Ketchen & Shook, 1996).

### 2.1.2 Hierarchical Clustering Method

Hierarchical clustering methods, also known as linkage methods, are methods that bring units together at different stages to form sequential clusters and determine the distance or similarity level at which elements will be included in these clusters (Doğan, 2008). Hierarchical clustering methods are based on the principle of treating clusters as a main cluster and then gradually dividing them into sub-clusters, or combining clusters that are treated separately into a cluster in stages (Özkan, 2020). A diagram called a dendrogram is used to make Hierarchical clustering results more visually understandable. (*Statistics How To*, 2025). A dendrogram can be interpreted by focusing on the height at which two objects merge. In Figure 2, E and F are seen to be the most similar objects, because the height of the link connecting them is the smallest. The next most similar two objects are A and B. The height of the dendrogram indicates the distance between clusters. This diagram shows that the greatest difference between clusters is between clusters A and B and clusters C, D, E, and F. (*DisplayR*, 2025).

Hierarchical clustering methods are primarily divided into two main types: Agglomerative Hierarchical clustering methods and Divisive Hierarchical clustering methods. In Agglomerative Hierarchical clustering methods, each observation is initially considered as an independent cluster, and then, in a repetitive manner, each observation or



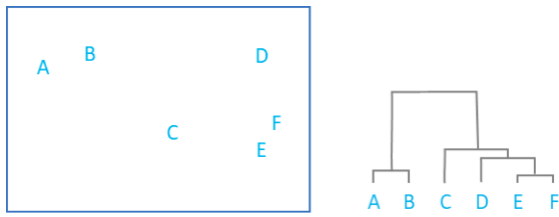


Figure 2: Dendrogram (DisplayR, 2025).

cluster of observations is combined with the observation or cluster of observations closest to it until a single cluster containing all observations is obtained. In divisive Hierarchical clustering methods, all observations are initially considered as a single cluster, and then, in a repetitive manner, each observation or observation cluster is separated from the observation or observation cluster furthest from it to form a new cluster until all observations become independent single clusters (Yeşilbudak et al., 2011). At each stage of Hierarchical clustering, different approaches can be applied to determine the two most similar clusters to be merged using a distance measure. One such approach is the Ward method. The centre of a cluster considers the average distance of the cluster from the examples within it. In other words, it aims to minimise the total intra-cluster variance. To this end, it calculates the sum of squared errors using intra-cluster squared deviations. (Murtagh & Contreras, 2017).

## 2.2 Dataset

The data sets used in this study are publicly available at Ulasav (*Ulusal Akıllı Şehir Açık Veri Platformu*, 2025). The data sets include independent section data at the neighbourhood level for Altınordu district in Ordu province and spatial data in KML format related to OSKİ (Ordu Water and Sewerage Administration) cashier offices. At the neighborhood level, independent section data includes latitude/longitude information, neighborhood names, and the number of independent units. Data for Oski cashier offices include details such as cashier offices locations (latitude/longitude information), cashier offices names, and additional cashier offices information (e.g., operating hours, service types).

## 3 RESULTS

In this study, K-Means and Hierarchical Clustering algorithms were used to optimise existing cashier offices locations and determine new cashier offices

locations in Altınordu district of Ordu province. The clustering results obtained were evaluated by comparing the average distances between the determined cashier offices locations and independent units. Python software was used to perform the simulations in this study.

**K-Means Clustering Analysis Results:** In the K-Means algorithm, the k value must be determined before the algorithm is run. However, selecting the appropriate k value is usually a data-specific decision, and an incorrect selection can negatively affect the meaningfulness of the clusters. For this reason, the Elbow Method is commonly used to determine the optimal k value. In Figure 3, it can be seen that the decrease in the distortion score becomes significantly less pronounced at k=5 (the formation of an ‘elbow’). This indicates that 5 clusters best represent the dataset and that adding more clusters would not significantly increase the benefit gained. The distortion score for this optimal k value (k=5) is reported as 65.021.

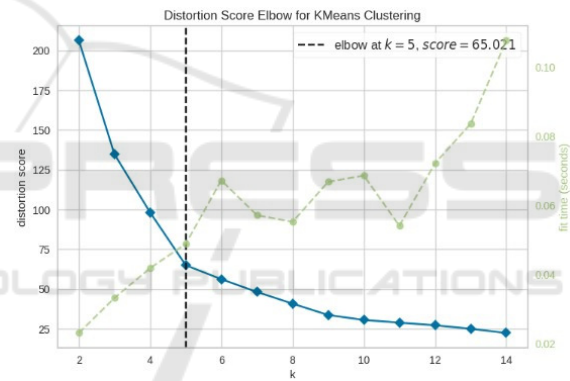


Figure 3: Distortion Score Elbow for K-Means Clustering.

**Hierarchical Clustering Analysis Results:** The Ward method was used in the Hierarchical clustering analysis. The dendrogram visualises the hierarchical relationship between data points and allows the number of clusters to be determined by identifying an appropriate cut-off point. By examining the cluster structures formed when a cut-off is made at a specific distance threshold in the dendrogram, the optimal number of clusters can be determined. In the current dendrogram, the large vertical lines observed represent different cluster mergers, and it can be seen from Figure 4 that a specific cut-off point results in 8 separate clusters.

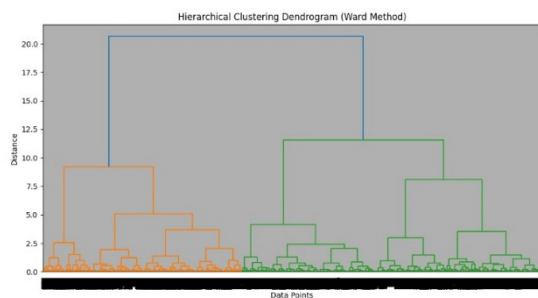


Figure 4: Hierarchical Clustering Dendrogram (Ward Method).

The study will compare the results obtained using different clustering methods. In reality, there are three OSKİ cashier offices. Analysis using the Elbow method with the K-Means algorithm found that the most appropriate number of clusters is five, while dendrogram analysis using the Ward linkage method in the hierarchical clustering approach found that the most appropriate number of clusters is eight. These three different values were taken into account and evaluated in the comparative analyses of the study.

**Cluster Scenario:** The three different clusters obtained with KMeans (Figure 5) and hierarchical clustering (Figure 6) the suggested cashier offices locations for each cluster are visualized.

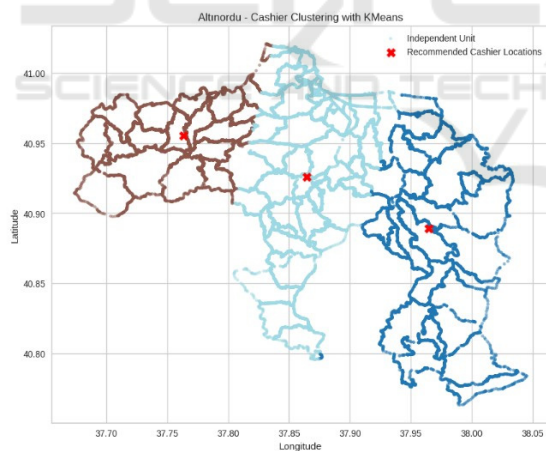


Figure 5: Recommended Cashier Offices Locations with K-Means (3 Cluster).

The average distance for K-Means is approximately 0.046 degrees, while the average distance for Hierarchical Clustering is determined to be approximately 0.047 degrees. In this scenario, while both algorithms exhibit similar performance, the K-Means algorithm has demonstrated better performance. The average distance of the actual cashier offices locations is approximately 0.111 degrees. This is more than double the algorithm

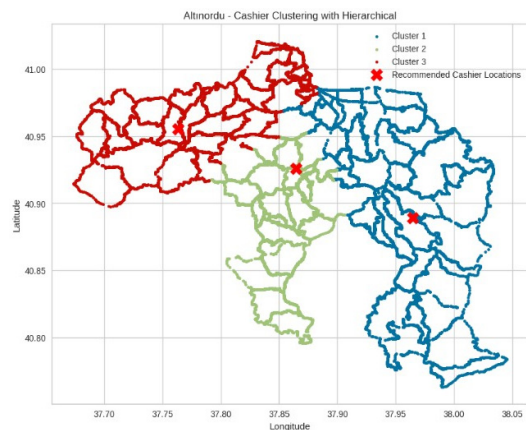


Figure 6: Recommended Cashier Offices Locations with Hierarchical Clustering (3 Cluster).

values. The average distances of the actual scale positions to the independent units determined by the K-Means and Hierarchical Clustering methods are compared in Figure 7.

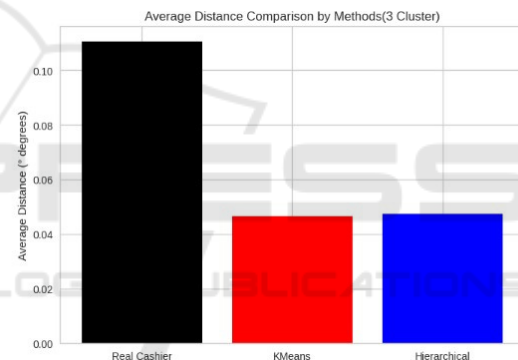


Figure 7: Average Distance Comparison by Methods (3 Cluster).

**Cluster Scenario:** When the number of clusters is increased to five, the district is divided into smaller and more homogeneous areas. This distribution allows service points to be located closer to independent units. The five different clusters obtained with KMeans (Figure 8) and hierarchical clustering (Figure 9) the suggested cashier offices locations for each cluster are visualized.

As the number of clusters increases, the average distances decrease significantly. This value drops to approximately 0.033 degrees for K-Means and 0.035 degrees for Hierarchical Clustering. In this scenario, the two algorithms deliver similar results, with K-Means showing a slight performance advantage. Figure 10 compares the average distances of the cashier offices locations to independent units determined by the K-Means and Hierarchical Clustering methods.

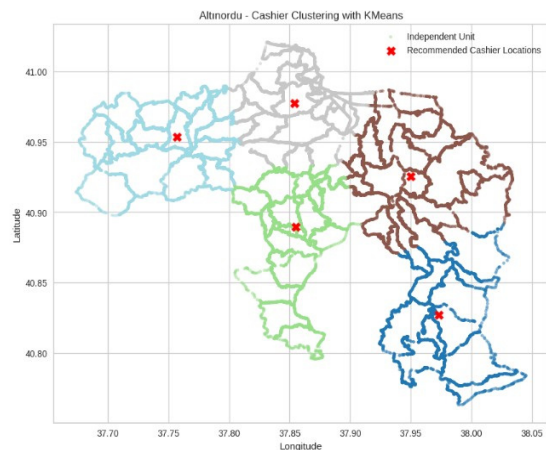


Figure 8: Recommended Cashier Offices Locations with K-Means (5 Cluster).

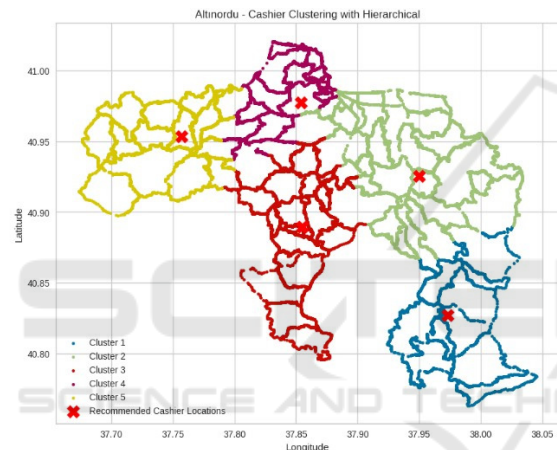


Figure 9: Recommended Cashier Offices Locations with Hierarchical Clustering (5 Cluster).

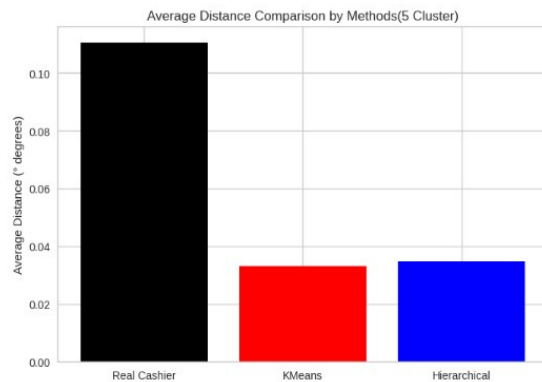


Figure 10: Average Distance Comparison by Methods (5 Cluster).

**Cluster Scenario:** Eight clusters have enabled Altınordu district to be divided into more detailed and locally based regions. This model aims to maximise

service accessibility. Although K-Means and Hierarchical Clustering create different geometric cluster structures, they target density centres by proposing a cashier offices location for each cluster. The eight different clusters obtained with KMeans (Figure 11) and hierarchical clustering (Figure 12) the suggested cashier offices locations for each cluster are visualized.

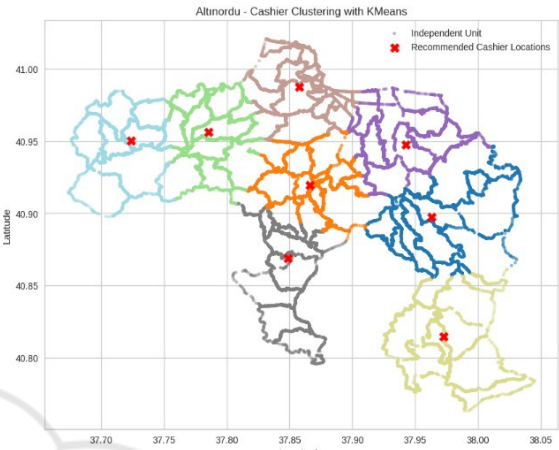


Figure 11: Recommended Cashier Offices Locations with K-Means (8 Cluster).

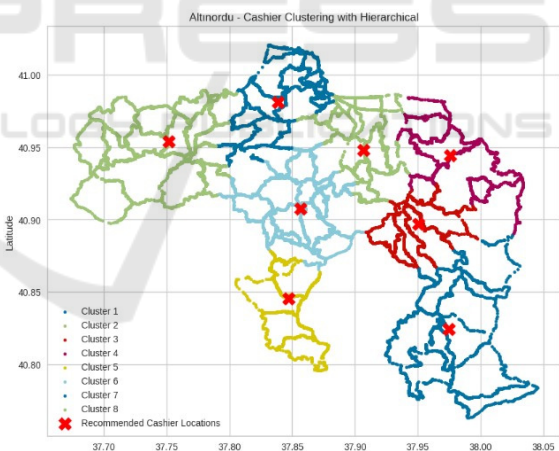


Figure 12: Recommended Cashier Offices Locations with Hierarchical Clustering (8 Cluster)

In this scenario, the lowest average distances were obtained. The average distance for K-Means was approximately 0.026 degrees, while the average distance for Hierarchical Clustering was calculated to be approximately 0.028 degrees. The actual cashier offices locations are compared with the average distances of the cashier offices locations determined by the K-Means and Hierarchical Clustering methods to independent units in Figure 13.

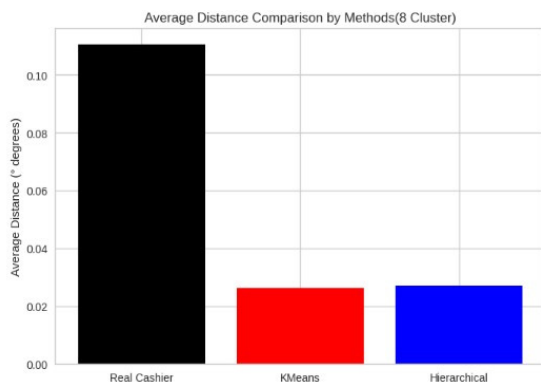


Figure 13: Average Distance Comparison by Methods (8 Cluster).

The actual cashier offices locations have the highest average distance, approximately 0.11 degrees. Although the degree distance varies depending on the location in the geographic coordinate system, assuming that 1 degree is equal to approximately 111.1 km, this distance corresponds to approximately 12.2 km. This indicates that the current cashier locations are relatively further away than the general independent units and have potential for improvement in terms of accessibility.

Both K-Means and Hierarchical clustering methods provide significantly lower average distances compared to actual cashier offices locations. K-Means, by exhibiting a lower average distance value compared to Hierarchical Clustering, has provided a more optimal distribution in terms of access to cashier offices. This demonstrates that K-Means can cluster the geographical distribution of independent units in Altınordu district more effectively, thereby placing cashier offices locations closer to independent units.

## 4 DISCUSSION

The results obtained clearly demonstrate that the K-Means and Hierarchical clustering algorithms are effective tools for optimising cashier offices locations in Altınordu district of Ordu province. Both methods significantly reduce the average distance to independent units compared to the current cashier offices locations. In particular, K-Means clustering appears to be more advantageous in terms of its potential to increase the accessibility of cashier offices services, as it yields a lower average distance value. In this regard, it is recommended to evaluate the cashier offices locations determined by clustering methods to make cashier offices services in

Altınordu district more efficient and accessible. In particular, the 8-cluster distribution obtained with K-Means clustering algorithm could form the basis for a more detailed service area plan. In future studies, including additional factors such as demographic data, existing infrastructure, and operational costs in cashier offices location optimisation could provide more comprehensive and practically applicable solutions.

## 5 CONCLUSIONS

In this study, spatial density zones were determined using the K-Means and Hierarchical Clustering algorithms based on the geographical location data of independent sections in Altınordu district, Ordu province. The aim is to ensure more efficient placement of water cashier offices and provide easier access for citizens. The clusters obtained were compared with the locations of the existing three water cashier offices to analyse regional similarities and homogeneous areas. In the analysis, the optimal number of clusters for K-Means was determined as 5 using the Elbow method, and these 5 cluster centres were proposed as potential water cashier offices locations. Hierarchical Clustering (Ward method) grouped the data set into 8 different clusters. This analysis compares the performance of the K-Means and Hierarchical Clustering algorithms for the optimisation of cashier offices locations using the independent section KML data of Altınordu district in Ordu province, based on different cluster numbers (3, 5, 8). The effectiveness of the cashier offices locations proposed by both clustering algorithms was evaluated based on the average distances to independent units. The results clearly show that the average distance of the existing actual cashier offices locations is significantly higher than that of the locations proposed by the clustering methods. This confirms that the existing locations are not optimised in terms of accessibility. The results indicate that these methods could make important contributions to urban planning and the efficiency of public services. It was observed that the cashier offices locations obtained using the K-Means method provided a more efficient distribution by offering a lower average distance value compared to the Hierarchical Clustering method. These results highlight the potential and benefits of using machine learning algorithms in the spatial planning of public and private sector service units. Future studies could develop more comprehensive and realistic solutions



by enriching these placement models with additional variables such as road networks and operational costs.

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